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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 28,966

Thursday January 6 1983

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Zimbabwe: political strains begin to tell, Page 8

NEWS SUMMARY

GENERAL

Lebanon battles block Tripoli

Gun-battles between pro- and anti-Syrian groups paralysed the northern Lebanese port of Tripoli, the country's second city, for the sixth day, with the death toll since Friday about 50.

The city's leading politician, former Premier Rashid Karum, said he was returning from a visit to Syrian President Hafez al-Assad in Damascus with a team of Syrian officers charged with trying to control the violence.

Tripoli has been controlled by Syrian troops since the 1976 Lebanese civil war.

BUSINESS

Davison named as Lloyd's chief

● IAN HAY DAVISON, a leading British accountant, was named as the first chief executive of Lloyd's, the London world insurance market which has been rocked by recent scandals. He will be paid £120,000 (\$195,000) a year. Page 5

AT & T to join Philips in digital switching venture

BY PAUL BETTS IN NEW YORK AND WALTER ELLIS IN EINDHOVEN

American Telephone & Telegraph, the dominant U.S. telecommunications company, and Philips, the Dutch electrical giant, yesterday announced agreement in principle to form a joint venture for the marketing of digital switching systems.

The partnership could become a powerful force in the world telecommunications market, where the leading contenders include L.M. Ericsson of Sweden, CIT-Alcatel of France, Nippon Electric of Japan, Siemens of West Germany, Plessey and GEC of Britain, and the U.S.-owned International Telephone and Telegraph.

The new business, in which both companies would participate equally, would seek to sell its products worldwide outside the U.S. It is expected to start operating in the autumn. No cash value has been put on the venture.

COMMUNICATIONS REVOLUTION

AT & T, the world's largest corporation, has begun the mammoth task of dismantling itself and entering a challenging new world of open competition. The Financial Times begins on Monday a major series on AT & T's transformation and its important implications for world telecommunications and information processing.

efforts since a decision was taken to split up its U.S. telecommunications system as a result of an anti-trust settlement reached a year ago.

Mr Gerrit Jellol, a Philips director in charge of telecommunications, yesterday described the prospective deal as "a good fit between two companies, good for our people and good for our future."

Digital public exchanges, which make extensive use of microchips, are essentially specialised computers which handle communications as a stream of data.

Digital Marsh writes from Paris: M. Alain Gomez, the chairman of nationalised French concern Thomson-Brandt, is to meet Mr Wisse Dekker, the head of Philips, in Paris on Saturday to discuss the two companies' plans for a joint European offensive against Japanese competition in consumer electronics.

U.S. sanctions case

U.S. Government charged Stephen Carter of Chicago, Paul Salwa of Washington, and Gerald McColl of Toronto with conspiring to export a S-200 diesel engine assembly to the Soviet Union in late 1982 in violation of federal law.

Corsican ban

The French Government outlawed the separatist Corsican National Liberation Front, responsible for a new wave of violence on the island.

The Irish Government outlawed the Irish National Liberation Army, which claimed responsibility for the Bloody Sunday massacre over the border in Northern Ireland.

Governor released

Assistant Governor Gerry Schafel was released from Parkhurst Prison, Isle of Wight, England, after being held at knife-point by two prisoners. The siege ended after one prisoner, a convicted murderer, was allowed to see his trial lawyer in the presence of a journalist.

Agnew repayment

Former U.S. Vice-President Spiro Agnew repaid the state of Maryland, of which he was Governor, \$208,482 to cover bribes a court ruled he had taken.

Englewood v Libya

Englewood, a small city in New Jersey, called on U.S. Secretary of State George Shultz to evict the Libyan Ambassador to the United Nations from a 31st house bought last week for an alleged violation of the Foreign Missions Act, and to rescind the sale as unlawful.

Crash predicted

An unmanned Soviet observation satellite has dropped out of orbit, and will probably crash on earth in the next few weeks, say U.S. officials.

Glomp a cardinal

Polish primate Archbishop Jozef Glomp was one of 18 new cardinals named by Pope John Paul.

S. Africa tour off

A planned cricket tour of South Africa, by a largely West Indian international team, has been cancelled.

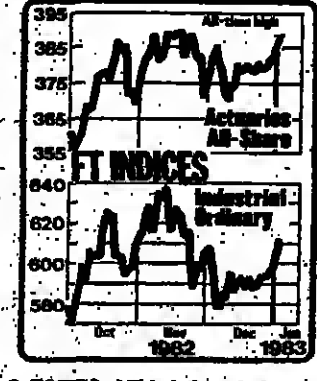
Artillery attack

Vietnamese-led forces launched artillery attacks against Kampuchean guerrillas near the Thai border, killing or wounding 30, said the Thai army.

Briefly

Underwater expert, Capt George Bond, Sealab pioneer, aged 67, died in San Diego.

Four people were killed and more than 100 injured in election violence in Andhra Pradesh, south India. Page 3.



Bid to defuse fish dispute

BY OUR FOREIGN AND COMMODITIES STAFF

THE EUROPEAN Commission last night gave internal legal backing to British ministers to keep Danish trawlers from fishing in its territorial waters.

A published declaration sent to Community governments, said that with immediate effect new fishing limits introduced by Britain and other EEC states would have the force of law until January 26.

The Commission hopes the decision will defuse a potential clash between Danish ships and British fisheries protection vessels in fishing grounds off Britain.

Diplomatic attempts to resolve the difference between the UK and Denmark continued yesterday.

Herr Hans Dietrich Genscher, the West German Foreign Minister, appealed to Denmark to accept the planned new fishing regime which has been agreed by the nine other member states.

Mr Uffe Ellemann-Jensen, the Danish Foreign Minister, suggested that Herr Genscher, who currently

Qatar and UAE scrap Pym visit

BY DAVID TONGE, Diplomatic Correspondent, in London

BRITAIN'S prestige in the Middle East suffered a major blow yesterday when Qatar and the United Arab Emirates joined Saudi Arabia in refusing to receive Mr Francis Pym, the Foreign Secretary.

The last-minute change of stance forced Mr Pym to postpone a trip to the two Gulf countries and Oman due to start next Monday. It was the second time Qatar had changed its position in recent days.

Yesterday morning's Qatari newspapers had said the trip was on.

The Arabs' refusal to receive Mr Pym reflects the sharp decline in Britain's credibility as a force in the Middle East peace process since it set terms for receiving an Arab League delegation which included a member of the Palestine Liberation Organisation.

Mr Pym said last night that he believed Arab countries do not want their bilateral relations with Britain harmed. "There is no suggestion of economic measures," he said. But officials are frightened that Arabs responsible for awarding contracts may think twice before putting them Britain's way.

The row follows a major dispute in the government over how Britain should respond to a request by the Moroccan that a PLO representative should join in the Arab League delegation.

Mrs Margaret Thatcher, the Prime Minister, rejected any suggestions that she should meet with the PLO. In fact it was still not clear last night whether she was prepared to receive all the six Arab foreign ministers - from Algeria, Jordan, Morocco, Saudi Arabia, Syria and Tunisia - who were due to travel with King Hassan of Morocco.

Instead she insisted that only Mr Pym should receive the full delegation including the PLO - and this only if the delegation subscribed to a declaration condemning terrorism and moving towards conditional recognition of Israel.

The Arab League delegation had been due to visit Britain as part of the follow up to the Fez summit. Similar delegations have already visited the other permanent members of the United Nations Security Council - China, France, the Soviet Union and the U.S.

UK reserves fell by \$1bn as £ faltered

BY JEREMY STONE IN LONDON

BRITAIN'S official reserves of gold and foreign currency fell last month by more than \$1bn as the Bank of England intervened heavily in the currency markets in an attempt to stop excessive fluctuations in the value of sterling.

During the three weeks before the Christmas holiday sterling weakened against the dollar from \$1.63 to less than \$1.60 and against the D-Mark from DM 4 to DM 3.83.

UK reserves at the end of December stood at \$17bn, compared with \$23.4bn 12 months earlier, and lower than at any time since before the Conservative Government took office in 1979.

The underlying drop in reserves was \$850m. This figure excludes annual repayments to the U.S. under Lend Lease and other long-running obligations.

Although the underlying move-

ment in reserves does not indicate precisely how much the central bank spent on "smoothing operations" in the currency markets, the level of intervention was certainly much higher than in November, when such operations were thought to have cost about \$500m.

Government sources pointed out yesterday that the foreign exchange markets were thin and exceptionally volatile in December, and without such frequent intervention by the Bank there might have been exaggerated fluctuations.

The weak oil price ahead of the Organisation of Petroleum Exporting Countries meeting and the sharp rises by the yen and D-Mark against the dollar contributed to the markets' volatility.

Editorial comment, Page 8; Lex, Page 10

East bloc 'offer of peace' to Nato

By David Buchan, East Europe Correspondent, in London

THE WARSAW PACT yesterday offered Nato a non-aggression accord, in what leaders of the Eastern bloc described as a "new grand peace proposal" drawn up at their two-day summit meeting in Prague.

The proposal is contained in a resolution unanimously adopted by Mr Yuri Andropov, the Soviet Communist Party leader, and the heads of state of the Soviet Union's six East European allies. A brief communiqué, carried by the Czech news agency, said the resolution's full text, to be published later, would be relayed to the 35 countries taking part in next month's review session of the European Security Conference in Madrid, and possibly distributed as a United Nations document.

Warsaw Pact foreign ministers are to "debate further steps to translate this initiative into reality" at their next regular meeting, the communiqué said.

But on past form, Nato is likely to regard the peace pact offer as a propaganda ploy which does not go to the roots of East-West tension, which the Western alliance sees as lying in the Soviet build-up of nuclear and conventional forces.

This was the Western view of two previous Warsaw Pact calls for a non-aggression agreement, made in 1958 and 1963.

The initiative follows recent arms control proposals from Mr Andropov, who has held the top Kremlin job for only two months, and it may strike a chord with Western peace movements.

These movements have recently stepped up their protests against Nato's plans to start placing new U.S. cruise and Pershing missiles in Western Europe later this year, in response to the Soviet Union's existing force of medium range SS 20 missiles.

Herr Hans-Dietrich Genscher, the West German Foreign Minister, said yesterday that the new proposal would be "seriously valued and examined" in Bonn. "The policy of renunciation of force is the policy of the Federal Republic and the entire West," he added.

Marshal Viktor Kulikov, the Soviet commander of the Warsaw Pact's joint forces, this week briefed political leaders in Prague on the state of East bloc military preparedness.

Continued on Page 10

World Bank cuts cost of borrowing

BY ANATOLE KALETSKY IN WASHINGTON

THE WORLD BANK yesterday cut borrowing costs for its developing country clients, and projected a sharp increase in profits. It said new financial techniques agreed last July by the bank's directors had helped it raise a record \$8.2bn on international financial markets in the past six months with "relative ease," at an average interest rate of 9.02 per cent.

The bank, which is the world's largest development institution and the biggest non-resident borrower on the capital markets of Europe, the U.S. and Japan, is reducing its interest rate on loans agreed since July last year from 11.43 per cent to 10.37 per cent, adjustable every six months.

It is also halving, from 1.5 per cent to 0.75 per cent, a special front-end commitment fee imposed for the first time a year ago to shore up the bank's declining profitability.

Mr Moeen Qureshi, the bank's senior vice-president for finance, told a news conference yesterday that despite these reductions in lending charges, there were good prospects for profits "clearer to \$700m than the \$500m earned in 1982 and \$610m in 1981."

The developing countries' financial problems have had no direct impact on profitability, partly because the bank's client governments have never sought to reschedule loans or defaulted on their World Bank borrowings.

Only 34m of the bank's loan book of more than \$30bn were overdue by 60 days or more at the end of September. By December 31, this figure had been reduced to zero, according to Mr Eugene Rothberg, the bank's treasurer.

Mr Rothberg attributed the increasing profitability to several factors. Swap transactions of \$1.3bn with foreign institutions had made it easier to tap low-cost capital markets, particularly the Swiss market, in which the bank borrowed a total of \$1.8bn between July and December last year.

The bank's investment department had achieved a "very healthy" spread and "very significant" capital gains in its money market operations. Liquidity had risen by about \$2bn to \$11.5bn and \$100m has been earned on this money in the past six months in capital gains alone.

Mr Rothberg said the total financial return on this \$11.5bn, which he called the bank's "petty cash position," had been 34 per cent in the past six months.

Despite the balance of payments crises in many developing countries, Mr Qureshi said the board had rejected the idea of "parking" some of these short-term funds in developing countries' currencies, because this would be inconsistent with the bank's long-term development goal. He said short-term balance of payments assistance was the job of the International Monetary Fund.

IMF seeks Saudi blessing, Page 4

Paris hesitates on interest rate cut

BY DAVID MARSH IN PARIS

THE FRENCH Government is hesitating, partly because of worries over the franc, in its much-proclaimed aim of helping industry by bringing down interest rates.

The Finance Ministry has been preparing an announcement on a far-reaching reduction of interest rates on savings deposits throughout the banking system, designed to pave the way for a cut in companies' borrowing costs.

Contrary to widespread expectations - shared also by some Government officials - no announcement was made yesterday, although Mr Jacques Delors, the Finance Minister, may make a statement today.

The Finance Ministry last night firmly denied that the hold-up was the result of doubts about the effect of any announcement on the foreign exchange markets. But officials connected with monetary policy have been making clear for weeks that the Government will have to proceed cautiously in easing credit costs to avoid damaging the currency.

Although the franc has risen sharply in recent weeks against the dollar, it has fallen slightly below its mid-point against the D-Mark within the European Monetary System, (EMS) requiring substantial intervention support from the Bank of France.

Apart from deciding a one point

Continued on Page 10

Japan likely to cut discount rate, Page 10

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CONTENTS	
Europe	2
Companies	11
America	4
Overseas	3
World Trade	4
Britain	5
Companies	13
Agriculture	18
Appointments	14
Arts	7
World Guide	7
Business Law	22
Commodities	19
Currencies	28
Editorial comment	28
Eurobonds	12
Euro-Options	12
Financial Futures	28
Gold	19
Letters	10
Management	6
Men and Matters	5
Mining	13
Money Markets	28
Raw Materials	20
Stock Markets	20
Wall Street	20
London	21
Technical Reports	6
Weather	19
Zimbabwe: a rough ride for Mugabe	8
Spain: Industry Minister sets out his strategy	2
Lebanon: cheap produce floods in from Israel	3
Finance: IMF delicately seeks Saudi blessing	4
Trade: protectionist lobby in France	4
Editorial comment: sterling; fishery dispute	8
Lex: UK reserves; platinum; life insurance	10
UK railways: few lines of comfort for BR	9
Management: rising cost of computer marketing	6
Business law: two captains courageous	22

EUROPEAN NEWS

Danish fisherman may sail into long legal wrangle

BY LARRY KLINGER IN BRUSSELS

THE voyage to Britain by Mr Keot Kirk, the militant Danish fisherman and Member of the European Parliament who is sailing for UK waters to challenge the EEC's new fishing rules, will be a great deal shorter than the voyage to his declared aim of obtaining a European Court judgment on the issue.

The European Commission last night continued to wrestle with its own legal problems to make good its pledge to co-ordinate the fishing enforcement measures taken by Britain and various other EEC member-states.

As they were doing so, legal experts were pointing out that the best Mr Kirk could hope for is a court ruling within six months. And that, they said, was an optimistic view.

Even if he were to succeed in being arrested and then obtaining an immediate trial, he would have to convince the magistrate that points of law required reference to the Luxembourg court.

If the magistrate supported Mr Kirk's view, the European Court would then have to seek information on the case from several EEC institutions and from various member-states before a hearing could be held. That takes, on aver-

age, about two months.

After a hearing to examine arguments from all interested parties, one of the court's advocate-general would give a ruling. That would be followed by an examination by the full court and a definitive judgment, requiring, in all, at least another four months.

This is optimistic, the experts say, because Mr Kirk might also have to exhaust appeal procedures in the British courts before he could, if ever, successfully obtain a reference to Luxembourg.

The quickest route to the European Court would be for the Danish Government to bring an action against the Commission saying that it had acted illegally. This might bring a swift ruling, especially, if Copenhagen were to request an interim injunction urgently.

That prospect seems highly unlikely at present. The Danish Government not only asked for parliamentary approval of a deal that would include most of the new measures but also tried to dissuade Mr Kirk from making his voyage.

A third route to Luxembourg would be for the Commission to take legal action against a member-state, although this, on the face of it, would be an absurdity.

Foreign Minister urges Kirk to abandon threat

BY HILARY BARNES IN COPENHAGEN AND MARK MEREDITH IN EDINBURGH

THE DANISH Foreign Minister, Mr Uffe Ellemann-Jensen, yesterday appealed to Mr Kent Kirk, the Esbjerg trawler owner and Member of the European Parliament, not to carry out his threat to fish within the British 12-mile limit. Mr Kirk's trawler, the "Sand Kirk", was due to reach waters off the British coast at about midnight last night.

The Foreign Minister said Danish fishermen do not usually fish within the 12-mile zone, and if Mr Kirk does so it will embitter feelings and complicate the mediation attempts which Herr Hans Dietrich Genscher, West Germany's Foreign Minister and the current president

of the EEC council, is expected to make.

There is a feeling in Denmark that if the Danes act too provocatively it will generate a "Falklands psychosis" in Britain, which would be counterproductive.

Herr Genscher was reported here yesterday as saying that the fisheries conflict was of Danish making, and that Denmark should reconsider its rejection of the CFP.

The Edinburgh operations room of the Ministry of Agriculture and Fisheries for Scotland reported that all Danish vessels active in British waters appeared to be operating normally and legally.

UK's EEC rebates 'not spent on projects'

By John Wyles in Brussels

THE EEC's Court of Auditors yesterday waded into the controversy over Britain's special rebates from the Community budget, by concluding that the 1982 (£1.12bn) paid to the UK in 1981 did not actually fund any spending programmes.

The implication that EEC money is merely adding to the British Treasury's revenues and not generating regional and other development projects might fuel the European Parliament's opposition to any more special budget deals for the UK.

In rejecting a supplementary budget last month aimed at paying back £500m of Britain's contributions to the EEC's 1982 budget, the Parliament insisted that the imbalance between UK contributions and receipts should be corrected by genuine Community spending programmes.

The Parliament will be presented with a new supplementary budget next month and both the European Commission and the British Government, through the Council of Ministers, will have the task of persuading MEPs that the money is earmarked for development programmes which line up with the EEC's political priorities.

Examining the rebates paid in 1981 - which were meant to offset the UK's 1980 budget payments - the Court of Auditors claims that very few, if any, of the programmes that London said the money was to be spent on actually owed their existence to the rebates.

The programmes listed by the UK "mainly concerned operations decided upon or even already under way and were all drawn up on annual basis".

A British official said yesterday that the Government's 1980-81 budget proposals had specifically listed a number of programmes whose implementation was conditional on receipt of EEC rebates. Several programmes had been launched by the time the final rebate regulation had been adopted in October 1980, because the political agreement guaranteeing the budget rebates had been wrapped up on May 30,

Spain's industrial firefighter settles in

Madrid is taking a fresh look at companies in crisis, writes Robert Graham

THE CORRIDOR outside the Spanish Minister of Industry's office is lined with seven portraits of recent ministers. They look as though they have been painted so quickly that the artist was afraid the minister might lose his job before the sitting was over. There have been seven ministers in as many years but Sr Carlos Solchaga, the new incumbent, aims to settle in for a longer stay.

Small, quietly spoken and the clearest thinker in the cabinet, Sr Solchaga is drawing up the main lines of strategy for a ministry which has never enjoyed the importance it deserves - particularly in view of Spain's serious industrial problems.

Large and vital sectors of Spanish industry in crisis include aluminium, chemicals, domestic appliances, shipbuilding, steel and textiles. Shipbuilding has been an administrative of an empire split into separate and all-powerful fiefdoms like the state holding company INI, the large utilities, and Campsa, the petroleum distribution monopoly, rather than having a more general control.

Sr Solchaga, who is aged 38 and was educated at Massachusetts Institute of Technology, has the down-to-earth approach typical of his native Basque country.

He is confronted with the immense task of evolving an industrial strategy and tackle the fate of major companies like the chemicals conglomerate, Union Explosivos Rio Tinto (ERT) and Spain's largest

aluminium producer, Aluminio Espanol now in temporary receivership. The previous approach to industries in crisis was not sufficiently global. Instead of really dealing with the sectors it was more of a fire-fighting operation," he says.

A ministerial team is already studying all sectors in crisis. And the Government of Sr Leopoldo Calvo Sotelo passed an industrial restructuring decree in July 1981 which gave companies access to substantial state assistance. This decree has several defects, according to Sr Solchaga.

It was too all-embracing and lax, permitting any company to take advantage if it had sufficient political pull. More importantly, "no adequate check was made to see whether funds were being used for restructuring or whether they were being used for operational cash needs or merely to repay banks."

In some instances, says Sr Solchaga, the restructuring state was little more than a means for banks to wriggle out of their risks. In others, funds were deliberately misused. "Proceedings have already been initiated against a subsidiary (the domestic appliance company) for misuse of funds," he says.

The decree was given a time-scale: companies and sectors had to apply for state assistance by the end of December 1982. Although not happy about the decree, Sr Solchaga believes its framework has to be utilised. Its provisions will continue until the end of this year.

"Another mistake" has been to attempt to redefeat companies with the same management which was responsible for the crisis. The restructuring of a company must have credibility and there is no credibility either in front of the creditors, suppliers or workforce if the same people are entrusted to administer reorganisation who were running the companies before they got into difficulties."

Sr Solchaga intends to replace the management of ERT immediately. The fate of ERT, Spain's largest private industrial group, affects government strategy in a range of other areas. Sr

also being set up to study crude purchases and strategic stocks.

One of the Socialist Government's electoral pledges was to nationalise the high tension grid network. Sr Solchaga concedes the main purpose of this move is to exercise greater control over tariffs and the little-known compensation fund for the private utilities. The fund is a form of cartel whereby utilities which use "larger amounts of hydroelectricity compensate those more dependent on fuel oil."

Already, Sr Solchaga has ordered an audit of electricity tariffs. He also says that Campsa, controlled jointly by

the state and the private sector, will lose its independence and pass into the franchise of the state energy holding company, INI.

Sr Solchaga, who has experienced the public sector of industry from working with INI and the private sector with Banco de Vizcaya, believes the ministry must alter in several main ways.

● The ministry's traditional emphasis on large companies' problems must change to include small and medium-sized companies.

● The Ministry cannot afford to be a prisoner to lobby groups. "Industrial plans must be government plans not those of a particular sector which can exert pressure."

● The Ministry is too bogged down in administrative details like industrial regulation which could be much more efficiently decentralised to local authorities.

● The passive role of the Ministry has to end - though not necessarily becoming interventionist. The Ministry should act as a catalyst. One of his projects is to create an industrial reorganisation entity similar to Britain's Industrial Reorganisation Organisation.

None of his plans has pre-conditions to great originality. Rather he wants to shake-up a torpid system to realise its potential. As a small detail of his business-like approach, the interview was at 9 am. In five years in Spain, this correspondent has never been ushered into a minister's office so early.

Genscher pronounces the FDP 'as fit as a fiddle'

BY JONATHAN CARR IN BONN

THE FREE Democrat Party (FDP) is as fit as a fiddle," said Herr Hans Dietrich Genscher with a half-smile and raised eyebrows as though faintly astonished that anyone could think otherwise.

The FDP leader and West German Foreign Minister was speaking yesterday at a press conference which, in effect, opened his party's campaign for the general election on March 4.

Neither in word nor bearing did he give a hint that the FDP's parliamentary existence and his own 13-

year ministerial career were in grave danger.

Since switching coalition partners from the Social Democrats (SPD) to the Christian Democrats (CDU) last October, the FDP has seen its nationwide support plummet to below the minimum 5 per cent needed to gain Bundestag seats.

Many of the party's top figures have either joined rival organisations, like the SPD, or resigned in silence. Herr Genscher has been called an opportunist and

worse time and again by his political foes. Yet he spoke as though the place of the liberals in a new parliament as guarantor of "a middle road" in politics was already assured.

With a finesse born of long diplomatic experience, Herr Genscher managed to have his political cake and eat it several times in the 45-minute press conference.

He stressed that it would not be fair to attack the foreign policy strategy of his SPD opponent, Dr Hans-Jochen Vogel, because the lat-

ter was on a visit to Washington.

On the other hand, he could not remain silent about what he felt was the SPD's gradual abandonment of the western position on nuclear missiles talks with Moscow.

The key domestic campaign issue would be the battle against unemployment, which currently stands at 2.2m and the FDP was at one on strategy with its CDU government partner, Herr Genscher said.

He greatly hoped the CDU would give up its discussion about possible tax increases.

Few people, not even in his own Foreign Ministry, are ready to bet much that Herr Genscher will still be in office after the next election.

But on current showing, and admittedly he is a master actor, Herr Genscher is not simply determined to go down with all flags flying - but not to go down at all.

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Forecasts 1983

Trade tensions may worsen



STEEL
IAN RODGER

DEMAND FOR steel in the Western world could well begin to recover in the second half of 1983, but this would be of little comfort to most producers in industrialised countries.

Steel capacity in North America, Europe and Japan will continue to exceed demand by a wide margin and markets in these areas are likely to remain unstable despite attempts to maintain price and production discipline.

While industrialised countries are struggling to reduce capacity in line with probable demand, developing countries are rapidly increasing their production and, in some cases, exports. Steel could become another area of acrimonious confrontation between the rich and the poor countries.

The disastrous decline of the Western world's steel industry in 1982 came as a complete surprise to most forecasters. Mr Lenhard J. Holschuh, general secretary of the International Iron and Steel Institute, has illustrated this by comparing a forecast of 1982 consumption made by the IISI in October 1981 with the updated version a year later. The earlier forecast anticipated a 5 per cent rise in consumption to 484m tonnes, the latter, an 8 per cent fall to 421m tonnes. Moreover, since October, most experts have made further downward revisions and are looking for a figure of around 415m tonnes.

Understandably, some unusually wide gaps are showing

up between the different forecasts for 1983, although there is a fairly wide consensus that a recovery should begin to show up in the second half.

Chase Econometrics, for example, is forecasting Western world consumption in 1982 of 412m tonnes, well down from 459m tonnes in 1981 but recovering next year to 420m tonnes.

The IISI is looking for 435m tonnes in 1983. Anthony Bird Associates of London suggests 417.5m tonnes for 1982 and 426m tonnes for 1983.

Whatever the divergence in the figures, the common assumption in these and other forecasts is that U.S. deliveries will begin to recover in the second half of 1983 from their dramatic drop in 1982. U.S. production is estimated to have fallen more than 40 per cent in 1982 to 62m tonnes. In addition, there has been a 13m tonne decline in inventories. Forecasters assume that even if there are only the beginnings of a recovery in real demand in the second half, production will be buoyed by inventory rebuilding. Chase Econometrics is looking for a 25 per cent improvement in U.S. production next year, other forecasters for a more modest rebound.

The recovery in Europe and Japan is expected to take longer and be less dramatic.

However useful they may be, these figures give little indication of the calamitous state of the steel industry in many countries and the kinds of stresses that it will face in 1983.

In the early 1970s, steel-makers in many industrialised countries invested heavily in new capacity in anticipation of continued rapid growth in consumption. Since the first oil crisis, consumption growth rates have in fact been slow or flat. European and Japanese

producers have had the additional problem of gradually losing established export markets as developing countries have installed their own steel-making facilities.

Britain has had the way in facing the costs of this disastrous sequence of events. Manned capacity at the British Steel Corporation has been cut from 24m tonnes a year in 1976 to 14.4m tonnes and power has been slashed from 225,000 to 90,000 and more than \$4.5bn has been written off the balance sheet.

Still, UK consumption today is running below 12m tonnes a year, so major cuts are undoubtedly on the way.

U.S. producers have a different problem. In general, they have not kept pace with steel production technology and now find themselves unable to compete, in terms of quality or quantity, with efficient European and Japanese producers.

U.S. producers were just embarking on a \$80m modernisation programme last year when the slump in demand suddenly eliminated their profits and started to drain their liquidity. All the major producers are now deep in loss and some projects have had to be postponed. The future of the whole U.S. industry is uncertain and the coming year could see radical developments.

United States Steel Corporation, for example, made a major diversification last January, buying Marathon Oil for \$80m. National Steel decided in September to get rid of a steel mill in West Virginia and has offered it to the employees at a substantial discount.

Japan's steel producers, too, are faced with a difficult period of adjustment, now that the home market is stagnating and export markets are becoming less accessible and less attractive.

One answer may be to buy or build abroad. Kobe Steel seemed willing earlier last year to help finance a seamless pipe mill in the U.S. proposed by Wheeling-Pittsburgh, but nothing has been heard of the plan since the pipe market went sour.

Until last year, the European Community was the only area in the world where strong measures were in place to restrict foreign competition. But the past year has seen an epidemic of import curbs.

The beleaguered U.S. industry has led the way, sending a billiard of anti-dumping and anti-subsidy writs down on producers all over the world. So far, the U.S. Government has won agreement from the European Commission to restrain EEC steel exports, and now it appears to be turning its attention to Japan.

U.S. steel producers are alleging that Japan and the EEC have divided the world steel market into spheres of influence to the detriment of the U.S. industry. The Japanese have made clear that they are ready to negotiate an orderly marketing agreement with the U.S. Once this is done, the U.S. steelmen could well turn their attention to others.

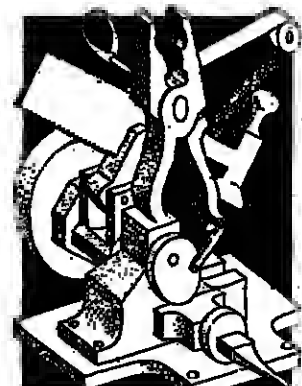
Meanwhile, other countries have caught the disease. Turkey has slapped a 15 per cent duty on EEC steel in retaliation for EEC restraints on Turkish textile exports. Malaysia banned steel imports in November and even Japan has become agitated about the growth of imports from South Korea and Taiwan.

There is a growing tendency to blame the developing countries for the increasing tensions in world trade in steel.

This complaint seems premature. The vast bulk of world steel exports still comes from the industrialised countries, and to an increasing extent, from Eastern Europe. The developing countries as a group consumed 109m tonnes of steel in 1981, but produced only 66.5m, some 15 per cent of total Western output. In short, they are still very large net importers.

The developing countries have big plans, though. The IISI estimates that their capacity will rise from 83m tonnes in 1973 to 110m tonnes in 1987. So the medium-term outlook for steel trade probably remains stormy.

The Japanese meet resistance



MACHINE
TOOLS
PETER BRUCE

IT IS fashionable, when talking to people who make machine tools in the West, to affect an air of controlled rage at the mention of the word "Japan". It is widely assumed that Japanese machine tool manufacturers are poised for a final exports drive that will obliterate all but the mightiest western producers.

Those fears, prevalent in the weaker western economies, could well be proved exaggerated during 1983.

Japanese manufacturers are in trouble, both at home and abroad, where the U.S. and West Germany account for more than 60 per cent of their exports.

The Japanese machine tool industry has just completed its first year of negative growth since being hit seven years ago by the aftermath of the oil crisis. While Japanese manufacturers had prepared themselves for a production worth ¥800bn (£20bn) for 1982, 8 per cent down on 1981, machine tool industry analysts believe the real fall may have been closer to 30 per cent.

Some major companies are said to be in serious financial straits after cutting production by up to 50 per cent to match a dramatic slump in the domestic and export markets. The Japanese producers are being aggressively confronted in the U.S. and West Germany, particularly on their most lucrative exports - numerically con-

trolled machining centres and lathes. Exports of machining centres to the U.S. fell 10 per cent last year as U.S. manufacturers began to challenge the Japanese on price and reduced their order backlog to \$1.5bn, less than six months, from 18 months in 1980, according to a study of the U.S. market published in December by Flaming and Research Systems (FRS) in London.

Similarly, West Germany, the world's biggest exporter of machine tools, the Japanese are being met with the high volume marketing strategies that mirror their own. In 1980, for example, Masho, a privately owned producer of machine tool centres and milling machines, made 30 NC machining centres. Last year its output of these machines is estimated to have risen to 240.

FRS estimates that sales of Japanese machine tools in West Germany fell to 280 last year from 420 in 1981, as Japanese competitors like Yamazaki and Okuma lost their discount-assisted price advantage to improved economies of scale at some of the German producers.

Also, Japanese dominance in the conventional machine tool markets in the Far East and South East Asia is being boldly challenged by products from Korea, Taiwan and the People's Republic of China. In fact, exports from these countries into Japan have reached levels which have prompted calls for protection from some Japanese manufacturers.

The Japanese, however, are trying not to allow the poor markets to overwhelm them. Mr Masanobu Hisano, President of the Toshiba Machine Company, said in a recent interview that there was "no danger" that the downturn in Japan's economy would hit his machine tools hard as the primary metal and construction industries. "When the economy turns down, the users opt for streamlining their operations by purchasing more cost-efficient machines to improve productivity and competitive strength."

"New demands (being) created for ever more innovative machine tools... should serve to mitigate the extremes of ups and downs of the business cycle," he said. Although welcoming calls for Japan to open its market to imported

machine tools, Mr Hisano was also mildly dismissive of any threat that foreign machines might pose to Japanese products.

"The foreign machines are at a disadvantage because we are producing a new kind of machine, the NC machine, in terms of development of NC machines. They are overly conservative in developing advanced models of NC machines," he said.

While some U.S. and West German manufacturers might have something to say about those sentiments, the industries in those two countries are exceptions in the West. British, French and Italian machine tool builders do not, at present, have the muscle to challenge the Japanese effectively on their own.

Germany has refused to go along with attempts by other European manufacturers to jointly fend off Japanese imports and a recent long British appeal for voluntary restraint from Japan appears to have fallen on deaf ears for the second time in three months. Nevertheless, a small number of manufacturers in the UK, France and Italy have begun to try and meet the Japanese head on. This coupled with the effect that the world recession is having on Japanese producers, could begin to slow their penetration of these markets this year.

U.S. manufacturers have been particularly alarmed at the rapid growth of imports of Japanese NC machining centres and lathes into the country. Japan's share of total machine tool imports into the UK grew from 1.1 per cent in 1976 to 60 per cent in 1981 and there is every possibility that the

trend will continue this year, despite difficulties of some Japanese exporters, with most local producers simply unable to match the Japanese on price, volume and, in many cases, quality.

The French industry, much like its British counterpart, finds itself generally unable to compete either in the high or low technology end of the market. Under the U.S. manufacturers, however, French producers have been offered some protection by the Government, which imposed a "technical visa" on Japanese machine tools soon after coming to power.

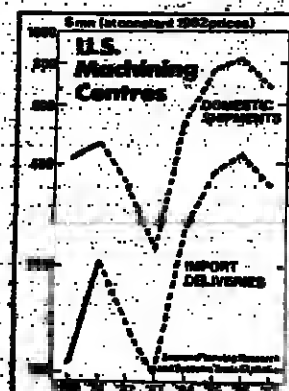
This delaying tactic, it was hoped, would allow domestic production of NC machines, especially machining centres, to rise from 30 per cent of the value of the Japanese machine production in 1981 to 70 per cent by next year.

The Italian industry, led among others by Olivetti, Mandelli, SAIMM and Berardi, is Europe's biggest after West Germany, and is likely to become increasingly vulnerable to cheap Japanese imports.

Most manufacturers, however, would not begrudge the Japanese a little local market share in return for signs of an upturn in the biggest market of them all, the U.S. American market, worth \$5.1bn in 1981, in metal cutting machines alone, completely overwhelms anything else, including West Germany (£1.4bn) and the UK (£324m). The U.S. also accounts for roughly half of Japan's exports.

Although the machine tool market, along with the rest of the U.S. economy, is currently languishing in recession, specialists predict an upturn towards the end of this year that could lead to record highs by 1985. Happier within the U.S. industry that local manufacturers will be able to take full advantage of the predicted upturn are tempered, however, by reports that up to 6,000 Japanese NC machine tools are being kept in stock in stores throughout the country. Some of these machines, it is reported, have been offered at \$80,000 compared to 1981 list prices of \$230,000.

The FT is publishing a series of articles this week on the international outlook for key industrial sectors.



AMERICAN NEWS

Havana to halt repayments on foreign debt

BY HUGH O'SHAUGHNESSY

CUBA IS to halt repayments of principal falling due to Western creditors between the beginning of this year and the end of 1985. The amount involved is about \$1.3bn (\$130m). Interest payments will be maintained, according to a senior Cuban banker yesterday commented.

The Cuban Government has asked its Western creditors at the end of August last year to give their agreement within three months to this move. It has requested agreement to the subsequent repayment of principal over a 10-year period including a three-year grace period.

Cuba has been halting repayment of principal since September last year but maintaining interest payments.

The response by bankers to the request from Cuba was mixed, with some lobbying by Cuban financial authorities. Western bankers felt the terms being requested were too generous and would have set too much precedent for other borrowers.

Though U.S. banks have few loans outstanding to the revolutionary government in Havana, the Reagan Administration has let it be known that it would disapprove of too

generous terms being conceded to Cuba by Washington's allies. A creditors' meeting held in Paris last month broke up inconclusively and another is scheduled in the French capital for Monday. A senior Cuban banker yesterday commented: "We hope to come to an agreement in the course of this month."

In a speech delivered to the National Assembly in Havana and reported by Reuters yesterday, Mr Humberto Pérez, the head of Cuba's planning commission, said Cuba would be reducing further its purchases in hard currency. This year the island would be importing \$965m worth of hard currency goods though the economy needed \$1.5bn worth.

Hard currency imports, which represented 40 per cent of total imports in 1975, would this year represent only 14 per cent, he said.

Cuba has been hard hit by the continuing low levels of the international price of sugar, which makes up the bulk of its exports, an unwillingness by foreign banks for much of last year to maintain short-term credit lines and the continuing hostility of the Reagan Administration.

Why a Fed watcher fell foul of the FBI

By Richard Lambert in New York

MR PAUL VOLCKER, chairman of the Federal Reserve Board, thinks Wall Street might be better advised to study sun spots. But however much they are told the numbers do not mean much any more, analysts still devote great efforts to crunching their way through the weekly money supply figures.

Sometimes, it seems, they go to extreme lengths in their pursuit of wisdom. Mr Theodore Langevin, a former economist at the Fed, was charged this week with wire fraud for allegedly trying to obtain confidential data from the Fed's computer.

Fed began working for E. F. Hutton and Co, one of Wall Street's biggest security firms. Mr Langevin was hired by Hutton as a Fed watcher—one of the growing array of individuals who spend their time studying Mr Volcker's entreaties—and it seems he took his job seriously.

In his first few days at the firm, it is alleged, he tried to get secret data about the nation's money supply by using the name and password code of a Fed employee in a bid to gain access by telephone to the Fed's computer.

The Fed's data bank contains confidential numbers, including money supply projections that would be of tangible value on Wall Street. The court papers are thin on detail, but it appears the alleged spying attempt caused red lights to flash on the Fed's computer.

This in turn excited the lively interest of the Federal Bureau of Investigation and the U.S. Attorney's office, who were reportedly able to track down incoming phone calls.

Mr Langevin's alleged enthusiasm for his new job was not, it seems, fully appreciated at Hutton. The firm says solely that his contract was "terminated" less than a fortnight after he started work.

Credit risk institute
International bankers will meet in Washington next week to set up a new banking institute to collect credit risk data on borrowing nations. Reuters reports from New York.

Max Wilkinson examines Riyadh's role in the world financial system's stability
IMF delicately seeks a Saudi blessing

Sir Geoffrey Howe on a delicate mission

SIR GEOFFREY HOWE, the UK Chancellor, is due to fly to Saudi Arabia tomorrow on a delicate mission which could have important repercussions for the stability of the world's financial system.

Sir Geoffrey will be travelling in his new capacity as chairman of the interim committee of the International Monetary Fund (IMF) to discuss the major industrial powers' plans for a major increase in the fund's resources.

The delicacy arises because Saudi Arabia has already provided major support for the fund, and is expected to provide more in future, although it is not a member of the rich nations' club, the Group of Ten which dominates IMF policy-making.

Since last autumn, members of the group have been discussing various ways in which quota subscriptions could be increased and whether a special "emergency support fund" should be established.

Now that agreement has almost been reached between the Group of Ten members, Sir Geoffrey's task will be to find out whether there are any objections in Riyadh which might jeopardise further Saudi support.

This support is in any case an important part of the jigsaw of agreements for strengthening the fund's resources on an

accelerated timetable before the middle of next year.

Saudi Arabia has so far committed \$8bn (\$4.9bn) in loans to the fund under an agreement reached in April 1981, when the kingdom's voting power and subscription to the IMF was also increased.

At that time, it was envisaged that a total of \$12bn would be lent at market rates over a three-year period. Of this, \$8bn has already been committed but the third tranche of up to \$4bn has yet to be negotiated, and Mr Jacques de Larosière, the fund's managing director, will be travelling to Riyadh with Sir Geoffrey for talks about the third tranche.

These talks will be separate from Sir Geoffrey's discussions about the proposed strengthening of the IMF, but clearly the outcome of both discussions could be closely related.

The main proposals of the Group of Ten which Sir Geoffrey will put to the Saudi government are for:

- A 50 to 60 per cent increase in quota subscriptions to between SDR 90bn and SDR100bn (\$22m to \$25bn).

An extension of the General Arrangements to Borrow (GAB) to enable it to give general support to the fund as opposed to providing loans only to the 10 signatories as at present. The GAB would be increased from \$7.4bn to about \$20bn.

The idea of an extended GAB has now subsumed the original

idea of a "crisis fund" suggested by the U.S. at the Toronto meeting of the IMF last autumn.

This original idea was never given much favour by European governments, which saw it mainly as a device for persuading the U.S. Congress to agree to an adequate increase in the resources available to the fund without an "unacceptable" rise in quota subscriptions.

VW faces \$70m race law suit

BY PAUL BETTS IN NEW YORK

BLACK AMERICA, suffering what is seen as an unjustifiably high share of the U.S. unemployment and economic recession burden, is again stepping up its efforts against U.S. businesses. The latest company to be at the centre of a socially sensitive race discrimination case is Volkswagen of America.

The U.S. subsidiary of the West German car maker is feeling a \$70m racial discrimination lawsuit filed in a Pittsburgh federal court by the so-called VW black caucus of about 150 black former employees at the company's car and truck assembly plant at Westmoreland in Pennsylvania.

Mr Tom McDonald, the chief spokesman for Volkswagen of America, confirmed yesterday the suit had been filed alleging racial discrimination and seeking \$20m in damages and an additional \$50m in punitive costs.

He said the company had not had an opportunity to review the contents of the suit filed by the nine former employees. But he said "VW stands on its record of minority employment." Mr McDonald said the company had traditionally maintained an 8 to 10 per cent minority employment level at its Westmoreland plant which employs a total of about 4,500 people.

The U.S. subsidiary of VW has been conducting an internal company investigation since the race discrimination charges were made last winter and certain employees had filed complaints with the Pennsylvania Equal Employment Opportunity Commission. The charges included allegations that the company discriminated against blacks mainly through its promotion process.

The VW issue comes at a time of renewed activity by black groups seeking to increase job opportunities for blacks whom, they claim, have suffered from the recession and President Reagan's economic policies far more than perhaps any other minority in the U.S.

Mr Jesse Jackson, the flamboyant black preacher, has especially been active through his organisation Push, People United to Save Humanity.

DEARBORN, Michigan — Ford Motor has said it will award longer contracts for car and truck parts to suppliers who agree to raise labour productivity and pass the cost savings to Ford.

Ford said the longer contracts will be given to those of its 2,000 suppliers who agree to increase output by as much as 8 per cent a year, starting this year.

Ford, the last U.S. car maker to seek such agreements, declined to disclose the length of the proposed contracts. It said they would vary according to the value, complexity and age of design and manufacture.

Several suppliers said Ford had offered contracts at three to seven years, against one to three years at present.

They said the 8 per cent annual output improvement applies only to long-term contracts and depends on product maturity.

Ford seeks productivity pacts with suppliers

The suppliers said "a very few" of them would qualify for longer contracts under Ford's productivity formula, also used by Japanese car makers to hold down parts and components costs.

Officials at several large suppliers said longer contract awards from Ford would begin as early as next October, the start of the 1984 car model year.

ECGD raises rates on fixed term finance

By Paul Cheeswright, World Trade Editor

THE Export Credits Guarantee Department (ECGD) yesterday disclosed the first increase in rates for fixed term export finance since last summer.

Its published reference rate, based on the experience of six major trading banks and worked out on the basis of three months' London interbank offered rate, was 10.833 per cent. The rate for borrowers, known as the export credit rate, was 12.5 per cent, plus a 1.5 per cent margin paid by the Treasury to cover bank costs, is 14.033 per cent.

The increase, which reflects the experience of the banks in four weeks to January 4, marks the declining trend in export finance rates. The rate for the previous four weeks was 9.61 per cent, in September it was 10.827 per cent and in October 9.733 per cent.

The movement in fixed rate export finance rates has followed the movement in domestic interest rates and the cost to the Treasury of supporting export credits during the current financial year should still be considerably less than the \$57m paid out during the 1981-82 financial year.

The Treasury has been bridging the gap between the cost to the commercial banks of borrowing money for export credits and the rate at which it has been permissible, under international guidelines, to lend the funds.

Since last June, the international guidelines have laid down rates of between 10 per cent and 12.4 per cent for officially supported export credits, with repayment periods of between two and eight years. Such credits are usually used to finance the purchase of capital goods by developing countries.

The effect of a lower ECGD reference rate in the closing months of last year meant that new business taken on under the fixed rate export finance scheme did not attract a Treasury subsidy at least for most borrowers covered by the international guidelines.

The cost of supporting former business, in addition to new business taken on under the higher pattern of interest rates, could mean a Treasury subsidy in the current financial year of about \$400m.



Mr Abe urged to encourage imports

Kohl makes trade pledge to Abe

By Jonathan Carr in Bonn

WEST GERMANY has pledged to Japan it will fight trade protectionism, but Tokyo must do more to encourage imports and cut its trade surplus with the European Community.

This conditional promise was made by Chancellor Helmut Kohl yesterday in talks with the visiting Japanese Foreign Minister, Mr Shintaro Abe.

Mr Kohl welcomed Japan's latest tariff cuts decision, and said Bonn would fight protectionist tendencies—both in the EEC context and at the next Western economic summit conference in the U.S. in May.

But he added that to do this effectively it needed to have "further positive signals from Japan on the trade front. Mr Abe received the same message during earlier talks with Herr Hans Dietrich Genscher, the West German Foreign Minister.

Both sides underlined in an official statement that they feared no competition—so long as this took place on a fair basis. But Mr Abe also expressed the view, in a separate statement, that the sale of foreign goods in Japan was by no means as hard as Europeans often tried to suggest.

Bonn's overwhelming national interest (with an overall visible trade surplus of around Dm 50bn (\$12.5bn) in 1982) lies in opposing protectionism.

David Housego in Paris examines the row surrounding Mitterrand's import curbs
France's hard liners keep the pressure on

WHATEVER ELSE the French Government had in mind when it announced new measures last October to curb imports, it clearly did not intend the international baw and cry against French protectionism of which it has since been the victim.

It was a somewhat defensive President Francois Mitterrand who said on French television last weekend "I am a supporter of protectionist beliefs" and added that France was no worse a sinner than other countries.

Officials now say that the measures had a two-fold political purpose. But it is important to remember that the import curbs—most notably the requirement that customs documents be written in French and that all video tape recordings (VTRs) be processed through a central customs point at Poitiers—were taken shortly after the shock of the record FFR 12.2bn (\$1.2bn) current account deficit for September. They were the actions of a rattled government which had not fully weighed the consequences.

The domestic political intent was to provide some reassurance to those on the left of the ruling Socialist-Communist coalition who had been clamouring for more active protectionism.

This lobby has included radicals within the Socialist Party as Mr Christian Gour,

head of the Finance Commission in the National Assembly, M Andre Lalonde, the Socialist deputy and treasurer of the party who characterised the Government's recent concessions to industry as "presents to the employers" and M Pierre Joxe, the leader of the parliamentary party.

The Socialist radicals would prefer tough curbs which achieved an overall 10 per cent cut in imports rather than further deflating consumer demand by fresh reductions in purchasing power—which is the only alternative. They recognise that a substantial part of French imports, including oil imports, cannot be cut. So there would have to be a proportionally sharper reduction in goods from France's major trading partners.

This lobby also includes the Communist Party, whose support the Government needs to carry through its austerity policies. The Communists, and in particular the Communist-led CGT union, have made the reconquest of the domestic market a major issue.

Mitterrand has a good deal of sympathy for this "buy French" policy as emerged over the weekend when he told his television interviewers that "as much as possible we must

manufacture what we consume."

He cited as an example the fact that France possesses the largest forest area within the EEC but is still a furniture importer.

The second intention of the import curbs, officials say, was directly to warn the Japanese and to jolt EEC Governments into taking the joint industrial and commercial policies which France believes necessary to prevent a further avalanche of imports.

M Jacques Delors, the Finance Minister, has made clear that the French feel in a strong position to put pressure on their partners. The country's reports from the economy last year helped prop up European industry by providing fresh markets in France when sales elsewhere were falling.

The important aspect of the joint European approach, as presented by Mitterrand at last year's EEC summit in

Copenhagen, is more active industrial co-operation.

The French are convinced that they have persuaded Chancellor Helmut Kohl's administration to push through politically the Thomson-Grundig link-up, under which Thomson was to take a 75 per cent stake in Grundig, once the West German elections are out of the way in March.

They also believe that the West Germans are now more favourable to launching a major European Currency Unit denominated European loan geared to the revival of European industrial investment.

The second plank of the French approach involves the gradual reduction of regional barriers within the Community. Mitterrand's administration has been much surprised by the range and sophistication of internal EEC non-tariff barriers, ranging from West Germany's technical standards requirements to Britain's limited number of customs posts.

But as a pre-condition of lowering trade barriers within the EEC, the French insist that there must be a tougher joint EEC commercial policy against damaging surges of imports from outside—and particularly from Japan. France believes that intra-EEC barriers are necessary because of the inadequacy of the EEC's joint commercial policy.

The October import curbs have had a negligible effect on the balance of trade. France's trade deficit has fallen from FFR 12.2bn in September to FFR 6.9bn in November, but for different reasons.

Nevertheless, this is still almost double the level the Government had anticipated. France's trade deficit last year is likely to be between FFR 90bn and FFR 100bn, compared with just under FFR 60bn in 1981.

Protectionist pressures are thus bound to remain strong. In addition to the radical lobby within the coalition, there are those who see an intellectual justification for protectionism, such as M Jean-Marcel Jeanneney who published an influential book, "For a New Protectionism," in 1978. He recently returned to this attack with a latest piece in *Le Monde* on the "Good uses of protectionism."

Arms become Egypt's second largest export

BY CHARLES RICHARDS IN CAIRO

EGYPT MADE \$1bn from arms exports in the last financial year, making arms the country's second largest export after petroleum.

But Field Marshal Abdel Halim Abu Ghazala, the Defence Minister, told Parliament that revenue from the sale of weapons to other countries went to pay for new arms for Egyptian forces. This indicates that his Ministry sells and in part buys arms independent of the Treasury—in effect a measure of departmental self-financing.

Egypt exports locally produced spare parts, ammunition and rocket fuel for its pre-1972 Eastern Bloc weaponry, as well as material produced elsewhere from the Egyptian inventory. There is also evidence Egypt is keen to buy arms from the

West, sometimes with the express purpose of resale.

Iraq is the principal buyer of arms from Egypt to help in its war with Iran. It buys mainly spare parts and ammunition but it has also bought a number of Soviet-built T-55 tanks, which Egypt has largely replaced for its own armed forces.

Egypt still hopes to set up a sizeable arms industry, export-oriented towards the Arab world.

Despite the Arab boycott of Egypt, Mr Abu Ghazala said Egyptian military training personnel were in Kuwait, Iraq, north Yemen, and the United Arab Emirates (UAE), besides the three Arab countries that have maintained relations with Cairo—Somalia, Sudan, and Oman.

Koreans win Singapore deal

SSANGYONG Construction of Seoul has won a \$320m contract in Singapore last week to build a 71-storey structure which will be the tallest building in Asia, according to reports from Seoul. The structure, called Raffles City, will house an hotel, offices, and shopping arcades by the end of 1985.

The Development Bank of Singapore had three bids for the project, including one from Ohbayashi Group of Japan and one from Low Keng Hui, a joint venture between British and Singaporean concerns. Ssangyong's initial bid was considered to be the highest, but after discussions with Raffles City developers, Ssangyong came down in its pricing.

Ssangyong began the excavation for the project two years ago and is now completing foundation work. All phases have been up for separate bidding.

Airlines to seek formula for North Atlantic fares

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

FURTHER EFFORTS by the airlines flying the North Atlantic to agree on a cheaper fares for the route this summer will be made at a meeting in Hollywood, Florida, starting next Monday.

The meeting, under the auspices of the International Air Transport Association, will include both members of the association and non-members, with about 40 airlines involved. Earlier meetings late last year achieved only limited results.

The aim will be to try to establish a fares package for the coming summer that will take account of consumers' desires for reduction in fares, while meeting airlines' needs for fares that will help them to cover current losses.

The IATA estimates that in 1982, its members collectively

incurred losses of close to \$600m on the North Atlantic route, and that unless some fare rises are enforced, this figure could rise in 1983.

At the same time, the airlines are concerned that by increasing fares, they may drive away even more traffic from scheduled services to charter operators.

In the first nine months of last year, for example, the number of charter passengers across the North Atlantic, at fares below scheduled service levels, rose 24 per cent to over 2m.

World air travel showed only a marginal growth of about 2 per cent during 1982, according to preliminary estimates by the International Civil Aviation Organisation, the aviation technical agency of the UN.

UK group wins China brewing deal

By Our World Trade Staff

DANBREW CONSULT, the know-how export subsidiary of United Breweries, has won a second order to assist in the modernisation of China's breweries.

The company is to provide process know-how for the Beijing general brewery, which with an output of 600,000 hectolitres a year is one of China's largest breweries.

In autumn, 1981, Danbrew won a contract to help modernise Kwangchow brewery. The company is in talks with several other breweries and hopes to obtain new orders, said Mr Jens Due, Danbrew's chief executive.

The contracts are for relatively small sums of money, but gives Danbrew a lead in what it hopes will prove a growing market.

Iran and China sign \$500m trade pact

IRAN AND China intend to boost their trade volume to \$500m in the next Iranian year beginning on March 21, IRNA, the Iranian national news agency said.

Two memoranda of understanding, which among other things provide for co-operation in scientific, agricultural and technical fields, were signed in Tehran yesterday by a Chinese economic delegation and officials of Iran's Ministry of Commerce. Barter trade between the two countries will amount to \$300m with non-oil goods accounting for 50 per cent of Iran's exports to China.

Dutch secure Thai airport contract

THE DUTCH company Netherlands Airport Consultant BV (Naco) has been selected by the Thai Communications Office for a contract worth Bait 150m (\$3.7m) to carry out preliminary work for a new international airport near Bangkok, according to Thai officials.

The contract is for a master plan, soil analysis and preliminary design work for an airport at Nong Ngu Hao to supplement or replace the existing Don Muang airport.

Plans to build a new airport at Nong Ngu Hao have been in the making for more than 10 years. Flight frequency at Don Muang is increasing by 5 to 6 per cent a year and the airport is expected to reach saturation point in about 15 years.

UK NEWS

Howe admits profits are at 'all-time' low

BY LYNTON MCLEIN

PROFITS in industry are at an "all-time and dangerous low," Sir Geoffrey Howe, the Chancellor of the Exchequer, said yesterday at the monthly meeting of the National Economic Development Council.

The meeting of the council, the top forum for economic debate for both sides of industry and the Government, was dominated by pay, the refusal of the Government to stimulate demand and by a gloomy paper from the Treasury on the dire difficulties facing the British economy.

The Chancellor acknowledged that "today's low profits are tomorrow's low investment." He made the point in response to a paper from the Confederation of British Industry (CBI), the employers' body, on the decline of company profitability and finances.

Sir Geoffrey said everybody recognised that profits were a prerequisite for recovery. But there had been only an "extremely modest recovery in 1981 and 1982," he said.

Nevertheless, the Treasury warned in a paper on the economic outlook that "major action to boost demand is necessary." It would not help to tackle the real problems with poor competitiveness at the core of the problem.

Britain's manufacturing cost competitiveness remains some 15 per cent to 20 per cent worse than it was in early 1979, the Treasury said in its paper.

None of that could be attributed directly to exchange-rate movements according to the Treasury, "because the effective exchange rate had returned in mid-December to around or slightly below its level in the second quarter of 1979." The comparison with 1979, however, did not give a measure of the full extent in which Britain had lost competitive advantage over recent years.

The new director general of the National Economic Development Office is to be Mr John Cassels, it was announced yesterday. He is second permanent secretary at the Management and Personnel Office.

Pressure for wages by cheque

By William Hall, Banking Correspondent

THE GOVERNMENT is not expected to press for legislation to encourage the 13m workers paid weekly in cash to have their wages paid directly into bank accounts. The move could save the UK economy an estimated £600m in a full year.

Sir Geoffrey Howe, the Chancellor of the Exchequer, told the National Economic Development Council (NEDC) meeting yesterday that Britain lagged well behind most Western countries in still having a large proportion of its workforce paid weekly in cash.

Sir Geoffrey emphasised the need to hasten progress, but the meeting - attended by representatives of the employers' body, the Confederation of British Industry, and the Trades Union Congress (TUC) - came to no clear conclusion on the need for legislation.

One of the obstacles to change is that workers are given the right by the old-fashioned Truck Acts to insist on being paid in cash.

It became clear from yesterday's meeting that the TUC saw advantages in a further move towards payment via bank accounts.

Imports surge predicted

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE OUTLOOK for the UK economy this year is for slow growth, worsening unemployment and little further progress against inflation, according to a Financial Times analysis of 21 forecasts published today.

The consensus of the most recent forecasts suggests that unemployment will increase by about 300,000 this year, although the level predicted has to be treated with caution because of statistical discrepancies.

For similar reasons, the average inflation forecast cannot be regarded as precise. However, it is clear that many forecasters are expecting the inflation rate by the end of 1983 to be slightly higher than at the end of last year. The average of all the forecasts suggests that the annual rate will be broadly unchanged.

The forecasters are unanimous in predicting a substantial increase in import penetration into the UK in 1983, with a weak export performance.

Some forecasters believe the volume of imports might be as much as 7 per cent more than the level in 1982. Even the most optimistic predict an increase of 3 per cent. The average of all 21 forecasts suggests an increase in imports of 5 per cent by volume in 1983.

All 21 forecasts suggest that there will be a substantial recovery in consumers' demand this year. They disagree on the extent of the recovery within a range of an increase of about 1½ per cent to 3 per cent, compared with last year.

However, because of the increased leakage into imports, the forecasters are more pessimistic about the extent of the recovery of output. The consensus suggests a growth rate of about 1½ to 1¾ per cent this year, although Liverpool University, which has been consistently optimistic about the course of the economy, is predicting growth of 2½ per cent.

Advertising ban on opticians criticised

BY GARETH GRIFFITHS

BRITAIN'S opticians are not making excessive profits, according to the Office of Fair Trading (OFT). But it finds that legal restrictions on advertising by opticians have led to higher prices for spectacles than if there were more competition.

The OFT's report (Opticians and Competition, HMSO £3.75) was published yesterday after a year's investigation into the industry. The inquiry was prompted by Government awareness of public concern at the high cost of privately dispensed spectacles.

The report makes no recommendations, and the OFT says any changes will have to come from primary legislation. It points out, however, that if advertising were allowed, prices might fall.

The report states that if the legal monopoly of doctors and registered opticians over the supply of spectacles were lifted, a minority of customers would choose to buy from non-registered sellers more cheaply than from opticians. Any possible health risk would be offset by the advantages to market competition policy, although the OFT says the issues are so wide that only the Government can take the decision.

Opticians' profits in recent years have not been excessive, the OFT says. The average pre-tax profit per optician was about £12,000 to £14,000 in 1981. Profits on this basis had to cover the optician's salary

and contribute to interest payments and remuneration of capital.

The OFT believes that the greatest stimulus to improvements in efficiency and price competitiveness would come from a relaxation of the restrictions on advertising. The consumer at present is effectively denied information not only on the range and price of spectacles but also on the location of opticians and the services offered.

The OFT says this lack of information contributes to the ability of opticians to fix prices without regard to other opticians. There is also less pressure on opticians to pass on price reductions to the public.

A survey by the Consumers' Association last summer found that in Greater London there was a range of price from £44 to £103 for the same optical prescription.

The OFT does not give any precise indications about the scale of the price reductions if restrictions on competition were to be abolished. However, improved National Health Service fees which are to be paid for eye testing and dispensing should mean a fall in private spectacle prices of 15 per cent - if the benefits were passed on to consumers.

The other main downward pressure on prices would come from improvements in efficiency. The OFT wants to see a change in the structure of the optical industry

Company failures rise 35% to record level

BY CHARLES BATCHELOR

A RECORD number of companies went into liquidation in 1982, reflecting the continued downturn of the British industry, according to the latest survey by Dun & Bradstreet, the business information group.

Total liquidations in England and Wales rose to 11,131, an increase of 35 per cent on 1981 and of more than 63 per cent on 1980.

Creditors' voluntary liquidations rose by more than 35 per cent over 1981 to 7,403. Compulsory winding-up orders increased by more than 34 per cent to 3,728. Dun & Bradstreet said. Bankruptcies among individuals, firms and partnerships rose more than 6 per cent to 5,436.

Dun & Bradstreet blamed industry's difficulties on the lack of financial controls. It pointed to the reduction in inflation and lower interest rates as positive factors.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Eng. orders	Retail sales vol.	Retail sales value	Unemp.	Vacs.
1981						
4th qtr.	101.0	99.6	96	105.4	168.5	2,608
1982						
1st qtr.	100.6	99.3	92	106.6	141.3	2,679
2nd qtr.	101.1	99.3	94	106.3	135.4	2,743
3rd qtr.	101.7	99.4	94	106.7	151.0	2,837
February	100.7	99.7	94	106.1	137.6	2,488
March	101.1	99.8	92	106.6	142.3	2,488
April	101.3	99.1	96	105.9	148.1	2,715
May	101.5	99.4	94	105.9	148.4	2,740
June	100.4	99.0	75	106.3	144.8	2,773
July	101.5	98.3	82	107.8	152.2	2,814
August	101.5	98.4	84	108.2	158.9	2,832
September	101.9	98.6	86	108.1	159.1	2,868
October	101.5	97.9	86	109.2	158.6	2,885
November				109.3		2,963

OUTPUT—By market sector: consumer goods; investment goods; intermediate goods (materials and fuels); engineering output; metal manufacture; textiles; leather and clothing (1975=100); housing starts (000s; monthly average).

	Consumer goods	Invest. goods	Int. goods	Eng. output	Metal mfg.	Textile	Hous. starts
1981							
4th qtr.	93.3	89.3	122.9	85.8	82.3	75.6	11.6
1982							
1st qtr.	92.4	90.6	121.0	86.3	80.6	73.9	14.7
2nd qtr.	91.8	91.6	122.0	86.5	77.3	72.1	17.6
3rd qtr.	91.4	91.4	122.6	86.5	71.8	71.7	17.7
February	93.0	91.0	121.0	86.0	82.0	75.8	15.2
March	93.0	92.0	122.0	87.0	79.0	75.0	17.5
April	92.9	92.0	122.0	86.0	80.0	74.0	17.1
May	93.0	92.0	122.0	87.0	73.0	73.0	17.7
June	91.0	92.0	121.0	86.0	72.0	63.0	17.6
July	91.0	92.0	122.0	86.0	72.0	71.0	17.3
August	91.0	91.0	122.0	87.0	71.0	70.0	18.6
September	92.0	92.0	123.0	87.0	72.0	74.0	18.8
October	93.0	90.0	122.0	86.0	69.0	73.0	15.8

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (€m); oil balance (€m); terms of trade (1975=100); exchange reserves.

	Export volume	Import volume	Current balance	Oil balance	Terms of trade	Resv. US\$bn
1981						
4th qtr.	131.8	125.7	+490	+1,497	+638	99.7
1982						
1st qtr.	125.6	122.5	+323	+707	+101.5	18.97
2nd qtr.	130.4	123.1	+125	+897	+191.7	17.79
3rd qtr.	124.3	123.1	+401	+1,007	+1,284	100.9
February	124.0	120.2	+177	+313	+289	101.2
March	124.2	120.2	+177	+313	+289	101.2
April	123.4	123.5	+479	+479	+479	101.5
May	131.7	124.8	+115	+145	+311	101.4
June	128.1	124.8	+9	+263	+162	101.9
July	128.4	124.8	+9	+263	+162	101.9
August	117.2	123.9	-34	+379	+479	101.5
September	120.2	127.8	+257	+458	+375	100.0
October	127.4	124.8	+289	+489	+496	98.7
November	123.1	125.9	+470	+506	+506	98.4
December						15.00

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (€m); building societies' net income; HP, new credit all seasonally adjusted. Minimum lending rate (end-period).

	M1	M3	Bank adv.	DCB	BS	HP	MLR
1981							
4th qtr.				+2,365	451	3,481	—
1982							
1st qtr.	2.1	8.2	28.2	+3,194	967	2,187	—
2nd qtr.	18.2	12.6	23.3	+4,583	1,344	2,188	—
3rd qtr.	18.2	14.0	23.4	+4,440	1,396	2,399	—
February	24.0	18.2	32.4	+2,886	886	800	—
March	24.0	18.2	32.4	+2,886	886	800	—
April	21.6	23.2	27.0	+1,281	763	—	—
May	22.5	23.7	23.8				
June	22.0	24.2	23.2				
July	23.0	24.5	24.0				
August	22.9	24.1	24.1				
September	22.2	24.5	24.1				
October	22.0	24.6	24.1				
November		25.1	24.6				
December							

INFLATION—Indices of earnings (Jan. 1975=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1975=100); FT commodity index (July 1982=100); trade-weighted value of sterling (1975=100).

	Earnings	Basic matls.	Wholesale	RP1	Foodst.	FT	Comdty. Strg.
1981							
4th qtr.	214.6	237.3	229.2	306.5	285.6	248.97	90.7
1982							
1st qtr.	218.9	238.2	234.3	311.6	297.7	242.40	91.1
2nd qtr.	222.7	240.0	238.2	321.5	304.1	232.48	90.3
3rd qtr.	227.8	244.9	242.0	323.0	297.0	238.88	91.4
February	217.0	240.1	234.4	320.9	297.2	241.77	91.5
March	218.7	235.7	235.5	315.4	299.6	245.40	90.8
April	218.6	239.2	237.0	319.7	302.6	246.84	90.0
May	222.5	237.7	238.3	322.0	305.6	237.39	89.8
June	228.0	243.2	239.2	322.9	304.1	233.46	91.1
July	230.3	245.0	241.0	328.0	298.5	228.51	91.2
August	228.9	244.1	241.7	325.1	295.8	225.60	91.4
September	228.2	245.8	243.1	328.8	298.9	223.56	91.7
October	228.0	246.4	245.1	326.5	296.8	227.18	92.1
November		251.6	246.4	326.1	298.8	228.03	92.5
December						228.84	95.6

*Not seasonally adjusted.

ABBEE NATIONAL SEVEN DAY ACCOUNT

6.75% Net pa. = 9.64%* Gross

but with penalties of 28 days interest or more.

Easy in and out.

Unlike most high-paying schemes, you don't need to have a fortune already to open an Abbey National Seven Day Account. Just £100 gets you in.

The best home for short term money.

Most demands on your money will wait 7 days. So most of your cash should be working harder for you. In our new account. Come on in. Just use the coupon—or come on in to any Abbey National branch.

ONLY 7 DAYS NOTICE TO WITHDRAW AND NO LOSS OF INTEREST.

ONLY £100 TO GET IN.

The Building Society account that's substantially better than Clearing Bank Deposits.

Abbey National's Seven Day Account currently pays a substantially better net rate than conventional homes for money on 7 day deposit.

High interest without snags.

Your money is available on seven days notice of withdrawal. Without any penalties for withdrawal. That's a lot better than many schemes with instant withdrawal—

To: Dept. 7W, Abbey National Building Society, FREEPOST, United Kingdom House, 180 Oxford Street, London W1E 3YZ.

I/We enclose a cheque, numbered _____ for £ _____ to be invested in a Seven Day Account at my/our local branch in _____.

Please send me full details and an application card.

Full Name(s) _____ Address _____ Postcode _____ Signature(s) _____ Date _____

Minimum investment £100. Maximum £30,000 per person. £60,000 joint account.

I/We understand that withdrawals can be made at any time, subject to my/our having given 7 days written notice.

I/We understand that the interest rate may vary.

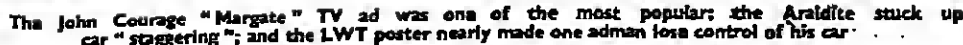
I/We would like the half-yearly interest—
A. added to the Seven Day Account
B. paid direct to me/us

ABBEE NATIONAL MONEY SERVICE

ABBEE NATIONAL BUILDING SOCIETY, 27 BAKER STREET, LONDON W1M 2AA.

Adland's own favourites

Keep a campaign going. The follow-up ad featuring the animated traffic sign also drew many votes for inventive work. John Bartle of Bartle Bogle and Hegarty complimented the



worked market this work is different and interesting and ought to be congratulated," said John Bartie, the Houndsditch radio ads "they've been poor but have suddenly achieved a certain amount of style. It's hard doing retail because you're doing a new ad each week. This shows a simple professionalism," said David Bernstein. Partnership commercials by CM Partnership were "a good product demonstrated in a charming way, and could be watched over and over," said Andrew Crack-

However, they, as much as any other personal computer maker, will be forced to deal with the uncertainties and unknowns of a dynamic and young market.

PLUS
OUR NEXT
SCHEME

87% efficiency claimed for co-generation unit

CRP Marine, a family owned company specialising in marine equipment using closed cell foams and polyurethane elastomers, has designed an anchor pendant buoy, which, it claims, because of the materials will

As the running costs are the major stumbling block on the schools' side, the prospects of a significant reduction in the wayleaves rental amount could make all the difference: LT's quote of about £70,000 a year

The buoy will soon go into service off the coast of Norway. Full-technical details from 0695 24342.

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LT has set up a committee to look at this as part of its general assessment of future policy on wayleaves rental, which it now expects to be a potential growth area.

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REWARDS PLUS

THE ARTS

The Tales of Hoffmann

Max Loppert

The Opera North Hoffmann, revived this week at the Grand in Leeds, is a thoroughly attractive, intelligent, and vigorous piece of work. Two years ago, when during the Offenbach celebrations Anthony Beech's production was first shown it was seen by some reviewers as an effect of a rehearsal in the Covent Garden Hoffmann earlier unveiled; for with a single performer to each of the multiple personae, and a use of the Tracey performing version (from the ENO) which itself just about the most thoughtful and successful Hoffmann edition yet established, its ways were markedly different from those of the lavishly populous (and corruptly Choudens-scored) London performance.

For me, who hugely enjoyed John Schlesinger's Royal Opera spectacle, there is room for all manner of Hoffmanns, for every kind of attempt to make of this fascinatingly open-ended (because unfinished) demi-masterpiece an effective entertainment. The all-important one: efforts to draw out too far the deeper connections between the episodes, however worthy, must to a certain extent inevitably founder upon the flapping patches and loose ends of the given raw material. A doubly serious Hoffmann could never be a happy prospect.

It is the prima merit of the Beech production (somewhat altered in detail, I'm told, since its first run) that it expects to balance entertainment and brio: of deeper things in a "small-house" show that makes the absence of any single glittering star contribution no serious obstacle to enjoyment. John Stoddart's nimble changing sets forge links between the four scenic locations in a way to create vitally individualised episodes and at the same time to suggest the hero's continuing adventure of the soul; recurring emblems (metal rods, a blue sea backcloth, a dream-like moon) add to the feeling of an action poised between reality and fantasy so vividly disseminated throughout the performance.

Only a single principal, David Hillman's durably personable hero (in more relaxed voice than when last heard in London), belonged to the 1980-1981 cast; yet the light-fingered give-and-take and the unmitigated freshness of most of the characterisations (Raimund's high-voiced but not too four-square villain; the main exception) survive to indicate just how enjoyable this Hoffmann must be to play in. To the four soprano roles Suzanne Murphy was unusually suited—she as Olympia, angularly attractive as Giulietta and Stella, her "white" edgy vocalisation least fitted for Antonia, but in each she did some astonishing things (big-voiced high phrases) while sustaining a fragrant filigree presence.

Bernard Dickerson, a little lost at Covent Garden in one of the servant emanations, undertakes here all four with delicious finesse, especially when flapping around Adrian's chair's old scapular (for a change, the cast sustains its accents not just in dialogue but in song as well).

The best—and the worst



Noella Pontois as Titania in the Paris Opera Ballet's production of "A Midsummer Night's Dream" at Covent Garden

Les Syphides. Scottish Ballet acquired Cranke's Romeo and Juliet, and in Elaine MacDonald had a bewitching heroine.

only on its best form in the Romantic repertoire: Giselle and La Sylphide. Its new Swan Lake was over-produced, over-dressed, under-danced, but revealed

Clement Crisp finds the Royal Ballet at Covent Garden in the doldrums and most of the best dancing in 1982 abroad

Evelyn Desauter as a typically beautiful Odette. The end of the year brought the news that this rarest creature in Britain—an authentic ballerina—had left the company. It was that sort of a year for Festival Ballet, and for British ballet. Sedler's Wells Royal Ballet surrounded an orchestral strike, put on well-balanced seasons at its home theatre, toured the Antipodes, gave us David Bintley's bardic Swan of Tuonela (with David Aspinwall as hero, tremendous hero in every way), and the Ballet Theatre Français entered these same lists with an attractive Diaghilev programme which included an exceptional Petrushka staging.

Dance Umbrella sheltered the just and the unjust, but the best contemporary dance came with Second Stride, combining the talents of Siobhan Davies, Richard Alston and Ian Spink, and proving to people who otherwise have good cause to doubt the fact that there is a modern dance scene in this country. London Contemporary Dance Theatre produced serious repertory and performances, as did Ballet Rambert, especially with Richard Alston's mysterious and attractive Apollo Dismounted. Northern Ballet Theatre came to Sedler's Wells with saccharine pseudo-classics (winosque as winsome does) and was redeemed from its ignominious by a sensitive, Markova-staged

was like quicksand, rounded her feet, Genesis Rosato, Ravenna Tucker, Karen Pricey, Michael Batchelor and Philip Broomhead spring immediately to mind, though my listing is by no means complete.

Among debuts Alessandra Ferris's assumption of Mary Vetsera's neuroses in Wuerger was a performance of ideal sensitivity and beauty of expression.

The most significant and disturbing fact was the decline in attendance figures for ballet at Covent Garden. The Annual Report for 1981-82 cited 53 per cent attendance for ballet. Unimaginable in previous years, this statistic was part of a plummeting graph (reproduced in the report) which reflects the company's fading fortunes during the past two years and indicates both the inroads of inflation on the audience's purse and reluctance to pay for unenterprising casting in a too-familiar repertory. Public response to stellar performances—which the company appears unable to secure from its own artists, despite its fine reserves of talent—should be no surprise in a theatre whose operative policy everywhere acknowledged this fact. The invitation to Rudolf Nureyev to bring his galvanic personality back to the company seemed a belated effort to stem the tide of indifference. That I

Theatre in 1982
Treasure and dross

Anyone who fits about the fringe for long enough is bound to stumble into a few real treasures among the dross. I have heard it mooted that 1982 was a particularly good year for dross, but only the best shows linger in the mind, and there have been some exciting new plays in London recently. There have also been some interesting experiments in performance art, notably at the ICA, where the impetus behind the Theatre not Plays season has now become permanent policy.

The participants here could afford to break down even more barriers. Andy Wilson directs the most recent production, Orders of Obedience, a homage to the sculptor Malcolm Poynter; the content is startling, but loses impact by being staged in the traditional manner before a seated audience. Why not let us move around, spread the performance along the corridor or into the bar, give us more of the actual sculpture as a foil to the actors? Theatre workers have learnt much since the ramshackle "happenings" of the 60's, and they could bring a new discipline to the original spirit of adventure in spectator involvement.

Rosalind Carne reviews the year in the fringe

of Martin people in the south-east. The director is Hilary Weatlake and she is her best, expressing an inner reality through an outer dream, with fine attention to an exquisite surface of motion and sound. I would happily see it again.

There are few enough events which provoke this response. Fortunately two are due to return in 1983. Firstly, Caryl Churchill's Top Girls, which is expected back at the Royal Court after its run on Broadway.

Briefly, the play is about the effects of worldly success and authority on the emotional lives of women. A big subject, investigated with great skill. A second viewing might help elucidate the confused reactions it arouses by breaking basic dramatic rules, cramming several plays into one, and mingling wild fantasy with graphic realism.

What makes it particularly original is that the break with realism comes at the start, at a bizarre dinner party which includes Pope John, Isabella Bird and Patient Griselda; an extraordinary gathering, but no more than a logical imaginative extension of the subject matter.

The other production due for a re-run and, perhaps a West End transfer, is Crystal Clear, a brilliant, improvised study of what it means to be blind. Director Phil Young is clearly a man to look out for his earlier work at the same theatre. The Old Red Lion in Islington, gave ample evidence of his potential. The play was David Clough's in London, a riveting study of a Polish writer, trying to live with the memory of Auschwitz.

These two theatres dominate my memories of the year, with plenty of exciting new writing. I expect to see it at the Royal Court, in particular Salonika by Louise Page, John Byrne's Slab Boys (some of which is new) and Andrea Dunbar's Rita, Sue and Bob Too, which deserved a bigger audience.

PLG Young Artists/Purcell Room

Andrew Clements

What would we battle-hardened concert-goers do without the Purcell Room? The "Young Artists" series to rouse us from our New Year slumbers and pitch us straight into fierce and demanding programmes, expertly played by the PLG series players, is a most welcome sight. This year's selection of performers was too rich to be accommodated in the usual five concerts in the Purcell Room, so each evening now offers three or four early-evening piano recitals to begin a more general programme to follow.

Yet the scheme has its dangers. Anyone who sat through both of Tuesday's programmes, for instance, would have had to digest a lot of music, and that kind of overkill can only be self-defeating. Monday's concert was better balanced: the pianist, Robert Bridge, played Messiaen's Contemplation de la nature, the book of Debussy's Evolutions, the Fairchild String Quartet, and the mezzo-soprano Judith Buckle then shared four works between them.

Mr. Bridge gave a brisk performance of what is arguably the most immediately attractive of Messiaen's major piano works. He has strong, accurate fingers, and an intriguing way with the soft pedal, which he tended to overplay in the Preludes. His playing of the music was less distinguished; only "Canope" and "Les tierces alterées" really stood out in the Debussy group, the former thanks to some winsome, half-pedalling, the latter simply by the security of his bravura. This seems to be a talent that still requires careful shaping and directing.

There is still some hard work to be done. On Miss Buckle's voice I say, it is a pity that the account of Schopenhauer's Book of Hanging Gardens and Poulenc's Filippides pour rire, the lugubrious Schopenhauer cycle suited her rich, mellow rather better than Poulenc's Mer-

German seems considerably better than her French. But more concern would have been a firmer shape to each song. The Fairchild Quartet however is already a mature group, as good as any of the excellent crop of young quartets now coming to the fore. Like most of their peers the players have been coached by Sidney Griller, and the essential qualities of forthright musicianship and impeccable technical address came through, even the ungratifying material they were given to perform. What Blake Watkins's string quartet, receiving its first London performance, tried too hard to justify a formal scheme and overworks its simple motivic construction while George Nicholson's string quartet is a relatively early piece, far less disciplined and convincing than the music he has written recently.

In Tuesday's main programme the sequence of small-scale works was not calculated to show the best of performers or music. George Nicholson turned up again, as both composer and pianist, accompanying "the distinctive Nicholas Cox in his work as a performer. What Blake Watkins's string quartet is a relatively early piece, far less disciplined and convincing than the music he has written recently.

Arts Guide

Monday/Tuesday: Opera and Ballet/Tuesday: Theatre/Wednesday: Exhibitions/Thursday: A selective guide to all the Arts appears each Friday.

January 3-7

Exhibitions

LONDON

The National Portrait Gallery: Van Dyck in England: if not unquestionably the greatest, Van Dyck, certainly the most prolific and sedulously influential of our Court Painters, establishing the image of romantic, dandified Cavalier grandeur in his own time. He could not have done this without an army of studio assistants and it is easy enough to recognise the fruits of the production line, but he was a wonderful artist for all that, steeped in the works of the earlier Italian masters, and the worthy successor to his own master, Rubens. Ends March 20.

Le Festival de l'Art: Crystal glass cut, engraved, enamelled with the gold and silver painted on the finest porcelain to recapture the festive atmosphere of receptions at the court of the Habsburgs, Louis-Philippe or Czar Nicholas II. There is also a group of goblets and bowls of rare 17th century German goldsmith work, many other exhibits by the Vienna Museum of Applied Arts. The Louvre des Antiquaires, 2 Place Palais Royal, open Tue to Sun. Ends Jan 15. (0772710)

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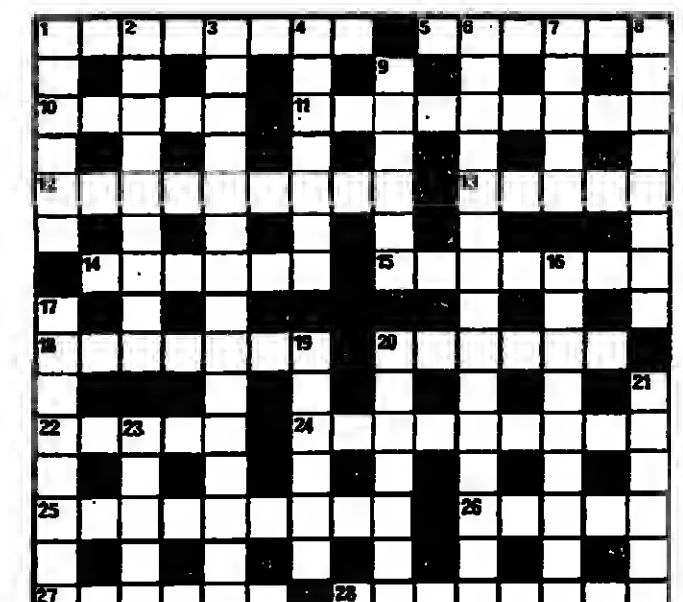
F.T. CROSSWORD PUZZLE No. 5,064

ACROSS

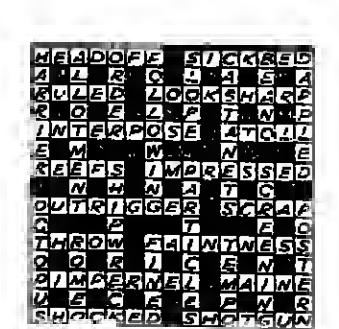
- 1 Slow draw? (8)
- 5 Rising, like foreign currency (6)
- 10 Port with cake (5)
- 11 They're a blend of the main races (8)
- 12 An illumination for the land (9)
- 13 Rise and dress (3-3)
- 14 Extent of one's education (6)
- 15 Tenmell was merciful when upset (7)
- 18 Striking guesses? (7)
- 20 Take the stand at a trial (6)
- 22 Scores from a snail (5)
- 24 He takes note (9)
- 25 It's standard in France (9)
- 26 Tea break about six — good show! (8)
- 27 My dear, it can be quite unpractical (8)
- 28 Its worn in Dyfed (8)

DOWN

- 1 A self-employed solicitor? (6)
- 2 Temperate land mass (6)
- 3 Survive a heavy blow (7, 3, 5)
- 4 Understand that lies are wrong (7)
- 6 Evading duty? (8, 3, 4)
- 7 Compel payment to be precise (5)



Solution to Puzzle No. 5,063



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Thursday January 6 1983

Sterling under management

THE UNUSUAL scale of official support for sterling in December, when about \$500m of the reserves were deployed in the currency markets, is undoubtedly a significant event. Officially it is denied that this marks any change in official policy; intervention is only for smoothing market movements, and it simply happens that in December all the movements were one way. Furthermore, sterling was not stabilised, so the government can hardly be accused of enforcing a target for the exchange rate. All the same, the expenditure of such a sum does suggest that somebody, somewhere, cares.

It might be amusing to pursue this riddle of when-is-a-change-not-a-change to some logical conclusion, but it would be pointless. The plain fact is that although the government remains sceptical about adopting a target for the exchange rate, any responsible government must have an exchange rate policy — a framework for deciding what changes are tolerable or even welcome, and what changes should be checked or resisted, whether through intervention or domestic monetary policy.

At the present time, with sterling effectively devalued by more than 10 per cent since the autumn, and at present weakened by doubts about the oil price, it is pertinent to discuss what that policy ought to be.

Objective

The first point that needs to be made with some force is that the adjustment in the effective rate is up to this point not only welcome to industry, but by implication an objective of government policy. The change in the balance of fiscal and monetary restraint introduced nearly three years ago in the March 1981 budget was designed not only to shift some of the burden from industry, but explicitly to do so through an easier exchange rate.

This is not only a coherent and sensible set of objectives, which we have consistently supported; it is also the right way to approach the problem of the exchange rate. In the long run, the rate can only be influenced

by changes in domestic policy and performance, and not by fighting the market's judgments. Under the floating system, a high rate has tended, paradoxically, to reflect an excessive reliance on attracting foreign capital inflows, and a "weaker" rate to reflect a stronger trade performance.

However, the rules now appear to be changing, as the disappearing Opec surplus and the banking crisis have drastically reduced the international flow of capital, and current account performance is now reassessing its influence; the Japanese yen is very strong, and the U.S. dollar very weak.

Influence

It is important, then, to realise that this was not a "defence of sterling" in the old style. It was not only a smoothing operation in day-to-day operational terms but in a deeper sense. One of the major influences on sterling is the still quite heavy flow of outward portfolio investment from the private sector; and although this has far been more than financed by the current account surplus, it is perfectly reasonable that in some months the private sector's currency needs should be met partly from the reserves. Official holdings are, in truth, being partly privatised.

We have up to now, then, been in the process of smoothing an adjustment which has been welcome; but at some point that adjustment must be judged to have gone far enough. At that point, policy will have to be based on something more like a target for the rate — which implies only a willingness to trim other policies to help it achieve it. It is extraordinary how early to explore what the adoption of such a target — whether inside or outside the European system — would imply.

Mr Kirk seeks a showdown

THE DISPUTE over a common fisheries policy between Denmark and its EEC partners, in particular Britain, risks becoming bogged down in a complicated legal wrangle which will do nothing to solve some of the most fundamental problems at issue. Whatever the legal outcome of the somewhat theatrical efforts of Mr Kent Kirk, the Danish Euro-MP and fisherman's leader, to force a showdown by fishing within the UK's 12-mile fishing limits, the parties to the dispute will, in the end, have to reach a compromise agreement. That is the nature of life within the European Community. Fishing, however complicated and intractable a problem, is no exception to the rule which has governed member states' behaviour since the inception of the EEC in 1958.

No doubt, Mr Kirk believes that, by creating as big a legal mess as possible, he will oblige Britain and the other member countries to make further concessions to Denmark. His avowed aim is to provoke the British authorities into fining him and possibly other Danish trawler owners for fishing for edible fish within the UK's 12-mile limits. The Danish fishermen are confident that they could then obtain a ruling from the European Court which would throw the whole EEC fishing policy back into the melting pot.

Megalogy

From a strictly legal point of view, the Danish fishermen are on relatively strong ground. It can certainly not be ruled out that the European Court might decide that Denmark's partners have acted illegally in imposing national fishing measures following the failure of the Ten to agree on a common policy by the deadline of December 31, 1982.

Mr Kirk and his supporters maintain that, in the absence of a common policy, the European Community's territorial waters, stretching for 200 miles from its coastline, should be open to fishermen from all the member states on equal terms. Temporary exceptions to this principle, giving countries a privileged position in their own coastal waters, were embodied in the British, Danish and Irish Treaties of Accession to the Community of 1972. But these so-called "derogations" expired at the end of last year.

Denmark's partners would have been in a much more comfortable position if they had adopted a common fisheries policy by a qualified majority vote, as the Treaty of Rome

entitles them to do. Understandably, however, they shied away from such a course because of their respect for the "Luxembourg compromise" of 1966, under which the six founding members of the EEC undertook to adopt the decisions unanimously on all matters of vital national interest to any member state.

To have ignored the historic Luxembourg agreement would have set a dangerous precedent which could well have boomeranged in the longer run against other member countries, a prospect that such sticklers for national independence like France and Britain certainly did not relish. Not least, overruling Denmark's veto would have strengthened the already powerful Danish anti-EEC lobby.

Denmark's nine partners thus depend on the formal blessing of the European Commission for their separate but parallel national measures — expected to be given within the next day or two — to underpin what appears at first sight to be a somewhat fragile legal position. When all is said and done, however, it is not a legal judgment which will settle the dispute, as Mr Uffe Ellemann-Jensen, the Danish Foreign Minister who yesterday appealed to Mr Kirk not to fish within Britain's 12-mile zone, appears to realise. Mr Ellemann-Jensen made it clear that he is anxious not to undermine the mediation efforts undertaken by Herr Hans Dietrich Genscher, the West German Foreign Minister and current chairman of the EEC Council of Ministers.

Reasonable

In adopting this reasonable position, the minority Conservative-led Danish government, which is under great political pressure at home, clearly has the support of the British Government. But it is felt in London that the Danes have greatly underestimated the sacrifices made by the British fishing industry during the last decade.

The successive cod wars of the 1970s and the imposition by Iceland, Norway and Canada of 200-mile exclusive fishing zones has led to the decimation of the British deep-sea fishing industry. As a result British fishermen are more dependent than ever on their coastal waters for their catch and complain that too many concessions have already been made by the Government. Copenhagen must therefore be made to understand that the for manoeuvre is very small.

IT IS almost as if a nightmare is returning to Zimbabwe, nearly three years to the day after a formal ceasefire came into effect, ending the country's seven-year guerrilla war and in turn leading to independence elections.

The recent brutal killings in Matabeleland highlight the insecurity in the south; a crude form of fuel rationing has been reintroduced to cope with a dire petrol shortage; the draconian security laws inherited from Ian Smith, the former Prime Minister, are applied so forcefully that indemnity legislation has had to be reintroduced to protect members of the security forces from prosecutions; and the ruling Zanu-PF of Mr Robert Mugabe exerts its authority over the media with almost as much rigour as the former Rhodesian Front of Mr Smith.

The morale of the dwindling white community — whose skills remain vital to the economy — is falling, while tensions between the Ndebele-based Zanu party of Mr Joshua Nkomo and the Shona-based Zanu-PF of Mr Mugabe are heightening. Potential foreign investors look on with scepticism, and Western governments anxiously follow events in a country which has a key geopolitical position in Southern Africa.

The question that must be asked is whether these are the growing pains of a country still scarred by war, whose protagonists are sometimes slow to accept Prime Minister Mugabe's election victory call for reconciliation, or whether something more serious is afoot.

The evidence of several senior and respected Zimbabweans, from differing political and ethnic backgrounds, says two things in common: they all agree that Zimbabwe is not simply slipping back to the bad old days of the civil war; but they are all deeply uneasy about the future.

A leading Shona businessman who worked in the country throughout the Smith years expresses embitterment about the empty rhetoric and lack of realism of the recently published development plan, and bemoans the lack of understanding for his problems in the ministries he has to deal with.

A senior civil servant in a sensitive ministry is more concerned about the external threat. Every one of the white officials who he left behind in the ministry has gone to South Africa, he says. "We... have trusted them, we let them sit in on top level meetings here and abroad." He points out that a senior white intelligence official responsible for the security of the country not only of the Prime Minister but of visiting heads of state, actually defected to Pretoria.

A white Zimbabwean who has long maintained a neutralist sympathies is now cynical, as he cites cases of high living, corruption and incompetence among what he sees as a new elite. While professing socialism and egalitarianism, its members do little more than tinker with the institutions they inherited, he maintains.

To put the current events in



Ashley Ashwood

perspective, it is well to remember that at the peak of the war some 500 people a month were dying, and hundreds of thousands were either forcibly confined to fenced villages or living as refugees. Eventually, 40 per cent of the country's budget went on military spending. Much of the then Rhodesia became no-go areas, many roads were unsafe at night, and on some main routes no-one travelled in a military convoy. Around 100,000 men and women, black and white, Shona and Ndebele, were carrying arms. The white

The biggest rift is between black and black

minority represented no one but themselves, one in around 25 of the population.

The end of that conflict remains a remarkable achievement and has paved the way for a better society. School enrolment has more than doubled, for example, and health care is reaching far more people.

Yet Zimbabwe's problems now threaten to overshadow these and other successes. The division between black and white has taken second place to a rift between black and black. Mr Smith's old ally, South Africa, is accused of destabilising the region with catastrophic effects for Zimbabwe and its neighbours. And as these strains mount, the Government is falling back on an intolerant, often brutal treatment of opposition, real or imagined.

The difficulties are compounded by the bleak economic prospects for 1983 (after two years of extraordinary growth), caused in part by poor export prices and the world recession,

TENSION IN ZIMBABWE

The strains begin to tell

By Michael Holman, recently in Harare



Guerrilla activity in Mozambique has hit Zimbabwe's major fuel and transport links to the East, forcing Mr Robert Mugabe (left) into greater reliance on South Africa, which he has accused of trying to destabilise his own country.

which will inevitably frustrate post-independence expectations.

Of all the stresses and strains the Government is under perhaps the most painful, and ultimately the most dangerous, involves South Africa. Its apartheid system is bitterly opposed by the Zimbabwe Government but Mr Mugabe must maintain his practical links: the Republic's ports handle 75 per cent of Zimbabwe's trade, and South Africa is Zimbabwe's largest export market, especially for manufactured goods.

As in the days of Mr Smith, Pretoria can exert its influence through rail and fuel supplies — and once again Pretoria's hand is on the petrol tap.

The origin of the current fuel crisis, with motorists queuing all night for petrol, lies in the December 9 sabotage of fuel tanks at the Mozambique port of Beira, by the so-called Mozambique Resistance Movement (MRM). It was the latest in a series of attacks on road and rail routes — and on the Lomvo-owned oil pipeline itself, running from Beira to Mutema on Zimbabwe's eastern border.

The main aim of the MRM, allegedly with covert support of South Africa, is the overthrow of President Samora Machel of Mozambique. But in the process they are undermining both Mr Mugabe and the other black states of the region, who are trying to reduce their trade and transport dependence on Pretoria through the Southern African Development Co-ordination Conference (SADCC).

Although information remains sketchy, fresh fuel supplies via Beira and the pipeline are unlikely to arrive in Zimbabwe before mid-January. In the meantime, the Government has been placed in the embarrassing position of bringing in extra fuel through South Africa, from Maputo in Mozambique. It may yet be forced to

buy its oil supplies direct from the Republic.

Mr Emmerson Mnangagwa, Zimbabwe's minister with responsibility for security, has no doubts about Pretoria's intentions. "The South African Government has taken it upon itself to destabilise the region," he said in an interview last week. "They are using two instruments — military and economic."

On the military front, he accuses South Africa of, amongst other activities, establishing four military camps holding some 4,000 recruits from Matabeleland, infiltrating them in groups into Zimbabwe where they pose as Nkomo supporters, and "commit crimes, make roadblocks and kill people."

On the economic front, he says, "South Africa attacks us indirectly by supporting the Mozambique resistance movement and instructing them to blow up the railway lines to Beira and Maputo, and the oil pipeline from Beira to Mutema," as well as the fuel tank farm at Beira.

In an effort to protect its supply routes — which has been exaggerated in the past — Zimbabwe is being drawn into its neighbour's conflict. Since November, according to diplomats in Harare and visitors from Mozambique, Zimbabwe has been taking refuge across the border in Botswana.

Villagers in the province have been subjected to tough and often brutal interrogation by the security forces in their search for bandits. They are caught between the demands for food and shelter of armed "dissidents", common bandits, and possibly South African-backed infiltrators, as Mr Mnangagwa alleges, and the equally forceful demands of a Zanu-dominated army seeking information.

Mr Nkomo, a backbencher since his sacking, is in a pre-

The security problems — hit and run attacks on farms, stores and houses — carried out mainly by former members of Mr Nkomo's Zlira guerrilla force, who have deserted the integrated national army. Some 100 people have been killed over the past year, including more than a dozen whites.

The desertions go back to early 1981 when Zlira units fought in Bulawayo and elsewhere with Zanu, the guerrilla army of Mr Mugabe. The uneasy truce between Zanu and Zlira began to crumble and the

Resettlement progress is painfully slow

integration of the two forces into a national army was jeopardised.

The discovery of arms caches on Zanu property in February last year led to a further deterioration between the parties, including the sacking of Mr Nkomo from the Cabinet, and the rate of desertions increased. The number of deserters is now put at anywhere between 2,000 and 4,000, of whom several hundred, armed with AK47 rifles, are living off the Matabeleland countryside, sometimes taking refuge across the border in Botswana.

Whatever shortcomings there may be in the plan, or in the construction and implementation of Government policies, arguably the most serious problems facing Zimbabwe remain political tensions within the country and in the region as a whole.

Zimbabwe is discovering its vulnerability as a front-line state, and an unfriendly neighbour can exploit those tensions. As long as Pretoria and Harare are at loggerheads, Mr Mugabe's Government, along with other states in southern Africa, will pay a high price.

Men & Matters

Donkey work

"I am in favour of consensus and I think a lasting agreement is needed in tackling our industrial problems," says John Cassels, looking forward to his chance to promote such an approach when he takes over in June as director general of the National Economic Development Office.

Geoffrey Chandler, whom he replaces, has found six years of "pushing consensus to the limit" a draining experience — and so did his predecessor. But NEDO is just about the only forum left in which Government ministers, trade union and industrial leaders consort. And Cassels asserts: "Tripartite bodies can be made to work."

Though he goes to NEDDO from Whitehall — where Margaret Thatcher installed him in the Cabinet Office 14 months ago alongside Derek Barker as official head of her Government — Cassels has a lot more experience than most civil servants of working with both sides of industry.

He joined the Ministry of Labour in 1964, after studying classical archaeology at Cambridge. Ten years later, he was private secretary to Ray Gunter, the Labour Minister, and from 1980-82 served as secretary to the Donovan Commission on the trade unions.

Cassels was a firm supporter of the Commission's basically voluntary rather than legalistic approach to labour problems. For most of the years since, he has operated in the potential minefield between Government, TUC and CBI, emerging with a well-earned respect for his management skills and well-liked for his straightforwardness and understanding.

Three years at the Prices and Incomes Board were followed by secondment to Dunlop. He became chief executive of the Training Services Agency in

1972 and three years later, director of the Manpower Services Commission.

During his six years at the MSC, he stood up stoutly to critics of its expanding services. "We are, in a sense, the spokesmen for the unemployed," he once said. "Without us they would be a constituency without a voice."

On the line

Sir Peter Parker, chairman of British Rail, will have to muster the full forces of his undoubted assets on the public relations front if he is to fight off the criticism of his management contained in the report of the Serpell committee.

Heartened perhaps by a dinner at the Great Western Hotel, Paddington, last night, the BR board meets today for the first time since the report of the Government-appointed committee was delivered just before Christmas.

Even more damaging potentially than the report of his ex-board colleague, Sir David Serpell, is the minority report of Alfred Goldstein, a consultant engineer, which amounts virtually to a no-confidence vote in Parker's management.

Two board members who will be in the front line when the reports are published, probably before the end of this month, are Ian Campbell, whose engineering function responsibilities come in for some hefty knocks, and Derek Fowler, the board member for finance whose planning responsibilities also come under fire.

Neither man is expected to accept the criticisms without a public fight. They may call upon consultants to disprove evidence in the reports; evidence which the board says is out-of-date.

Parker will also draw substantially on the resources of three close advisers. They are Bob Reid, the chief executive, whose sector management brain-



"Try not to think of it as overbooked — more that we're overbooked in the executive class."

child does not escape unscathed; Michael Posner, economist and part-time board member, who is closest to Parker; and the experienced Will Camp, public relations adviser to the board, who has had many a battle and some victories in the government-state industry arena.

The campaign will be Parker's last at BR. He says he will definitely leave in September when his contract expires. His legacy at the railways may well be shaped more by this coming campaign than even the union battles of last year.

Two views

If a picture speaks a thousand words then shareholders of Northern Foods should pay close attention to the portrayal of the chairman Nicholas Horsley, in documents posted yesterday.

In the report and accounts he is dressed in a tailored jacket with his clenched fist resting on the desk. His sincere but anxious expression is hardly a

recommendation for the shares. In contrast the employee's report shows him in a similar pose but with the jacket off and sleeves rolled up. Altogether an aggressive approach to the production of milk and meat pies.

The smile is broader and more confident as he takes his work-force. It is a strong buy recommendation.

Irishmen's rise

When they comb the EEC's financial records each year, the 10 largely anonymous members of the Community's Court of Auditors always turn up a few nuggets of... shall we say, eccentricity.

This year's report on the EEC's £10.3bn 1981 budget is no exception. There were a few red faces yesterday in the EEC Commission's Dublin office after the auditors publicised the fact that at the end of 1980, five Irish employees had all declared total overtime of 275 hours.

"It was found," says the Court, that the overtime had never been worked and that 163,700 had been spent "simply to raise the salaries of local staff by illegal means."

Worse, the head of the Dublin office was told in 1981 by a senior Commission official that he could "distribute" 50 per cent of the previous year's total "however you wish among the different members of your staff." Investigations are now being made.

Other curiosities pinpointed by the Court include the fact that the European Parliament is paying twice as much rent as the Commission for offices in the same building in Athens.

While a study of the costs of translating the mountain of documents produced by the EEC (in six official languages for nine countries) produced the astonishing total for 1979 of £22.7m or £4.60 a page.

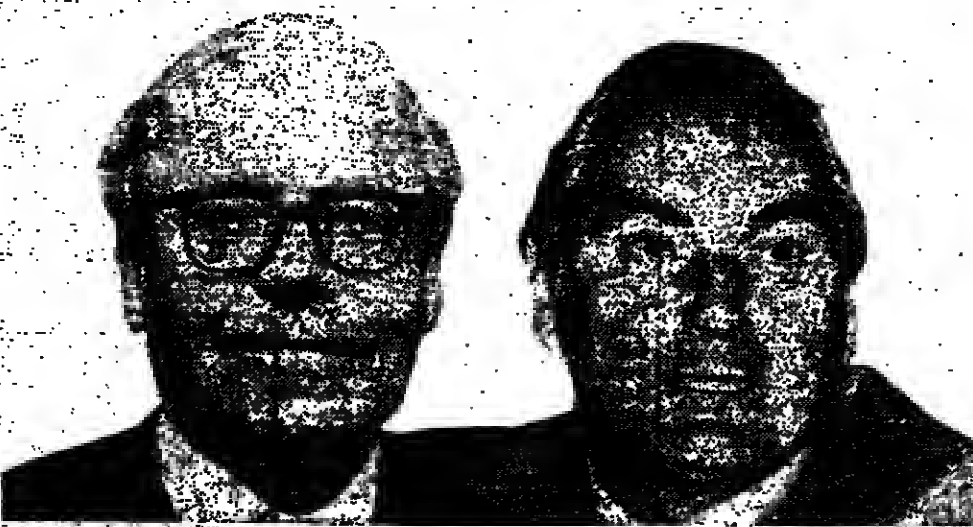
Observer

The exception that could prove to be your rule.

THE SERPELL REPORT ON THE RAILWAYS

Few lines of comfort for BR

By Hazel Duffy, Transport Correspondent



Sir David Serpell (left) and Sir Peter Parker

THE MOOD will be sombre this morning at British Rail's London headquarters as the board is meeting to thrash out a response to a 210-page report which could lead to the most dramatic shake-up in Britain's railway network for more than 50 years.

The report, from a Government-appointed committee chaired by Sir David Serpell, landed on the desk of Sir David Howell, the Transport Secretary, just before Christmas.

Although it has not yet been published, leaks from the document make clear that it will prove embarrassing for Sir Peter Parker, British Rail's chairman, and will leave the BR board and the Government facing some uncomfortable policy choices on the future of Britain's railways.

These choices will be complicated by the fact that the document contains two reports: a majority one which sets out a range of policy options for British Rail, and a 'tougher' minority report from Sir Peter Parker, a former Permanent Secretary at the Department of Transport, who was a non-executive BR board member until then.

Goldstein's proposals 'are more dramatic than Beeching'

of someone close to the BR board. 'Uncomfortable documents', was the later, and more measured, response of a board member helping to prepare BR's reaction.

The reshaping of British Rail, the report in 1963 of Dr Richard Beeching, then rail chairman, led to far-reaching changes: just over 4,000 route miles were cut on cost and efficiency grounds as a result of the report. Leaving Britain with 12,721 miles of railway in 1966. Another 2,000 miles of lightly used or duplicated branches disappeared in the late 1960s.

Since 1974 there have been very few changes. The Transport Secretary was empowered by the Railways Act to direct the board to maintain standards of service and the size of route

network operating at that time. The strain of running and maintaining the network on the present level of government support—deemed inadequate by Sir Peter—resulted in BR pressure on the Government for a review of the future financing of the network. Whitehall officials also thought it was time for new ground-rules to be set.

In May 1982, Mr Howell agreed to a review to be chaired by Sir David, a former Permanent Secretary at the Department of Transport, who was a non-executive BR board member until then.

The Serpell report is far from being the blueprint for modernisation that Sir Peter had hoped he could leave the railways who he departs in September. It does not make recommendations, but lists a series of options on the sort of railway that the Government and the public could reasonably expect to have at various levels of support.

If, for example, the Government wanted to maintain the railways at their present size, it could do so with less public money if some of the inefficiencies highlighted by Serpell were eliminated and BR was able to pursue a more commercial policy by raising commuter fares substantially.

On the other hand, if the Government wanted a railway with minimal public support, there would be just two major

trunk routes plus five London commuter routes—about one-eighth of the size of the present network.

The broad message that comes through the majority report is that the management is not doing as well as it could in several fundamental areas. The report pays little attention to the economics that would follow from greater manpower efficiencies, on which BR has made some painful progress in the past year. But it does point to two very important areas where it believes there could be cost savings.

BR's high engineering costs, highlighted by both Serpell and Goldstein, have been a matter of concern in the Department of Transport for some time. The very high standards of safety on which rail engineers and the rail unions insist could be compromised, say the reports, while the relationship between BR and its subsidiary British Rail Engineering, which both builds and maintains rail equipment (an almost unique situation among world railways) needs to be sharpened.

BR's planning systems also come in for sharp criticism for having produced consistently over-optimistic forecasts, and thus poor estimates of service levels and equipment needs. The board is expected to reply that the Serpell committee has ignored some of the reforms it has instituted and others it intends to implement, following

recommendations made by consultants Price Waterhouse.

The minority Goldstein report is much more specific than Serpell both in its criticisms and recommendations about the role of the railways. It says the Government must look ahead 20 years in deciding the type of railway it wants—and Mr Goldstein advocates a much smaller network. He also criticises other committee members for not addressing themselves more rigorously to these fundamental policy options.

Goldstein also turns his attention to the composition of the BR board. He says that the Secretary of State should concern himself much more with the appointment of key board members, notably the chief executive and the member for finance, as well as the chairman. To these should be added 'sufficient other members to ensure that the chosen team has control of the board'.

The reports are not all bad news for BR, however. Serpell points to the need for clear policy objectives to be given to the board—something Sir Peter has long sought. Serpell suggests that there is some sort of Scottish ring-fence. The evidence does not support any such contention.

There is a further, more important point. The Financial Times may not like the present scope of legislation under which the Commission operates. Important as that may be, the Commission must act according to the rules and guidelines established for it at a given moment of time. The Commission has done so, and has been over-taken.

The main reason for this unique Ministerial decision is that many 'City' people appear to be affected by the same 'Scottish mist' which clearly impairs your vision. The decision is shabby and unjust. No amount of leader writing can make it otherwise.

(Prof) D. L. MacKay, 53 Castle Street, Edinburgh.

give the board clearer objectives in operating this 'social railway'.

Both reports offer some praise for the 'sector' management system introduced by BR a year ago, whereby five divisions have been created—freight, parcels, InterCity, London and South East, and provincial services. The minority report, however, makes the point that unless BR decides whether sector or general managers should be in charge, the benefits of sector management will dwindle.

The Government is expected to publish at least the conclusions of the two reports, probably later this month, thus re-opening the debate started by Beeching as to the sort of railway that Britain can afford. On one side will be those who hold railways sacrosanct, and on the other those (some of whom are thought to be pro-rail enthusiasts to the Prime Minister) who believe that the rail tracks ought to be converted over to provide main roads.

It is far from clear where the Government stands on BR's future and whether the report will push it into making early decisions.

In the past 18 months, the Government has adopted a much tougher approach to railway investment. For example, it does not intend to allocate funds for electrification until real productivity progress has been made. Neither report provides a case for substantial modernisation funds, making an early decision on this unlikely.

After the Beeching cuts, successive governments have been reluctant to touch the rail network. If this proves to be an election year, the Government may be loath to make commuters more uncomfortable by reducing the service and/or putting up their fares substantially.

A vigorous debate on the Serpell report may be assured, but early Government action is not.

The new Bank Governor

A missed opportunity—and thus a blunder

By Samuel Brittan

I HAD in any case intended to devote my first article of the New Year to argue against the Tory instinct to appoint a well-known City figure with little claim to central banking expertise to the post of Bank Governor. Mr Robin Leigh-Pemberton just about fits this description, although he has more of a country background and local City connections than is normal even among Governors in the traditional mould. His selection was no surprise to experienced watchers of the Prime Minister—only the speed with which the announcement was rushed out just before the Christmas holidays, which caught unawares leading ministers and officials normally in the know on these matters.

There is no reason to change the subject. There is a tendency for printed City comment to be favourable to all Bank Governors, both incoming and outgoing—on the grounds that 'after all, we have to live with them.' This is a Soviet-type interpretation of freedom and democracy, which should be resisted.

If one takes the view that the main job of a central banker is not to be headmaster of the City or corporate sector but to watch over monetary policy (including its international ramifications), then a professional in that field is required. He needs to be someone thoroughly at home in the monetary technicalities which find so unbecomingly able to relate these technicalities to basic principles and to a strategic objective.

The only way for a Premier to reform an institution she distrusts is to put in charge a competent professional who may share some of her views but is able to stand up to her—as in the case of some of the recent Treasury appointments. To appoint a man, either because he is personally congenial or thought to be amenable, is hardly going to be satisfactory. Nor is it to appoint somebody who is regarded as a 'team leader', drawing on the expertise of his advisers. As the Secretary of the Hong Kong and now Chief Secretary of that colony, He is a friend of Sir Geoffrey Howe and is the first choice of a number of Thatcherite Ministers and advisers.

One does not even have to go so far as to illustrate what is required. One only has to observe the outgoing Governor, Lord Richardson, holding forth on the subject of City institutions. He becomes a different person, drops his proconsular air, forgets to summon advisers and plunges into the discussion like any thrusting academic or

If for some reason all these four names have been ruled out, I would have suggested the re-appointment of Gordon Richardson for another couple of years, to give this or another Government a little more time to think on the far side of a General Election. If even that had been ruled out, I would have preferred one of two central banking professionals: Sir Jeremy Morse or Sir Kit McMahon (the present deputy governor), although they may be insufficiently innovative for my taste.

The criticisms of the choice actually made have not been confined to the most unreasonable (misgivings of the Labour Party and the Alliance. Not so well known is the keen disappointment of the more serious-minded Thatcherite politicians, advisers and non-partisan officials and economists—a good many of whom I met over the holidays.

The early pronouncements of Mr Leigh-Pemberton, hardly reassuring one. We have learned for instance that inflation is a greater threat than communism and that the international debt crisis is over. His pronouncements are most embarrassing to all of those of us who favour a decentralised market economy and a monetary approach to inflation. For it is like seeing our own views presented in such a distorted mirror as to confirm all the caricatures of them which we read in the Guardian and the New Statesman.

The decision on the new Governor represents, above all, a missed opportunity for the Prime Minister to have exercised a worthwhile and enduring impact on the conduct of economic and financial policy. The missed opportunity is on such a scale as to amount to a major blunder.

It does not mean that we will have a world depression; but, it does mean that when such a depression is a finite possibility, Britain will not be in the intellectual forefront of measures to avert it. The Bank appointment has more than offset all the pleasure I obtained from the promotion of people such as Lord Richardson to the Treasury. It has confirmed that on many key issues the Prime Minister is certainly not what is normally regarded as a Thatcherite.

Letters to the Editor

The Monopolies Commission and the bid for Anderson Strathclyde

From Dr J. D. Gray, MP

Sir—Professor Andrew Bain has taken the right and honourable course in resigning from the Monopolies Commission. He and his colleagues had been placed in an impossible position when Ministers overruled their majority report which found that the Charter Consolidated bid for Anderson Strathclyde was against the public interest.

Professor Bain's letter of resignation makes it clear that Sir Godfrey Le Queux, the chairman of the Monopolies Commission, acted in a high-handed way on a wrong interpretation of the law, confusing the public interest with mere possibilities. The academic behaviour of the chairman, having lost the argument then insisting on writing a poorly argued note of dissent, misrepresenting the majority and carrying only one member of the Monopolies Commission with him, plainly puts Ministers in a difficult position.

But Ministers compounded their difficulties by the attempt to cover up Lord Cockfield's interest in Charter Consolidated. Contrary to Mr Peter Rees's reply to me in the House of Commons on December 22, it was not made clear at the time of the Press statement why Lord Cockfield had left the

Chair to Mr Rees. The Department of Trade press notice issued on the morning of December 21 makes no reference to the reason.

It was not until I asked the Prime Minister that Lord Cockfield's interest during Prime Minister's question time at 3.15 pm in the afternoon of December 21 that it became public knowledge and the Prime Minister kept it from myself only because aware of it less than an hour beforehand in circumstances in which I would expect the Prime Minister to have been told that I knew. Even at 4.50 pm the Department of Trade Press Office still did not know in which company Lord Cockfield had an interest.

Both Ministers have more explaining to do in the debate needed when the House resumes. Sir Godfrey Le Queux must wish to consider his own position. In such circumstances it would be foolish for Charter Consolidated to go ahead with a bid. If Anderson Strathclyde shareholders read the Monopolies Commission report they will naturally keep their shares. (Dr) Jeremy Bray, House of Commons, SW1.

From Professor D. MacKay, Sir—Your leader (December 22) concerning the Monopolies Commission report on Charter

Consolidated's bid for Anderson Strathclyde, keeps up your miserable record in this case. Namely, an ability to wholly misunderstand the issues involved and to present opposing arguments in a tendentious and misleading fashion.

Possibly this is due to your failure to correctly anticipate the Commission's findings—for some time past you have been leaking 'informed' comments to the press. For the record, the bid for Highland Distilleries was thrown out precisely because it would have restricted competition, which apparently is an acceptable reason even to the Financial Times. The Commission found against Charter's bid because it 'may be expected to have had adverse effect upon the management effectiveness and labour relations of Anderson Strathclyde'.

The only case ever decided on regional grounds has been the Royal Bank case. Yet you persist in presenting two other cases in the same light. For the record, the bid for Highland Distilleries was thrown out precisely because it would have restricted competition, which apparently is an acceptable reason even to the Financial Times. The Commission found against Charter's bid because it 'may be expected to have had adverse effect upon the management effectiveness and labour relations of Anderson Strathclyde'.

As to the intended differential payments of an extra 15 per cent for registered brokers and an extra 10 per cent for other intermediaries I am sure that many of the stock brokers, accountants, solicitors and other financial advisers will regard as being regarded as second-class citizens as to the lower rate of commission they would attract.

Perhaps like Lloyd's we need a chief executive to control our industry as well as incorporating many of the suggested methods of control made by Professor Gower in his report. At present the unit trust and unit-linked industry is less than 10 per cent of the total private investor wealth and if we increase commission and inevitably our costs—we will be pricing ourselves out of the private investor market completely.

David E. G. Pope, Fozzies, Potters Road, Haverhill, Surrey.

Market forces at work
From the Director
Mentec Association of Britain
Sir—At the risk of having my shirt torn off my back by Mr

Leaders to troubled borrowers
From Mr A. Stone

Sir—The resentment voiced by at least one eminent Euro-banker ('The small banks get nervous', December 21) at pressure being brought by the Government to troubled borrowers to central banks further funds indicates somewhat chillingly how far the international capital market has distanced itself from the traditional attitude of the lending banker.

Surely only High Street bankers will involve themselves in lending to a newly developed business to see himself as committing the bank to what is in effect an investment in his client, not a one-off loan transaction which by reducing the borrower's ability to repay will enable the bank to withdraw from the relationship with capital intact and profits booked.

There is no logical reason why similar standards should not apply to Euro-market lending to developing countries. The main concern of the international banking community today should not be to cut its losses and scurry away from sovereign lending, but to mobilise all its resources to prevent a crisis of confidence in the international financial markets.

In the past few years the world's stock, commodity and currency markets have all shown that they can be 'talked' up and down, in other words that prophecies will be self-fulfilling if enough people subscribe to them. It should be reasonably self-evident that if banks which have committed medium-term funds to countries with debt-service problems pull back and starve these countries of fresh capital inflows, not only will such countries' payments problems be greatly exacerbated, but the banks will forfeit credibility, confidence and ultimately their livelihood. The primary concern for even the smaller banks should therefore be to assist the problem countries creatively in the solution of the short-term debt service difficulties.

Central banks should not only be encouraging existing lenders to take the long view, but actively be assisting them by not insisting on heavy loan loss provisions. True, the volume of non-performing assets may be substantial, but the premature writing-off of loans to at least some of the problem sovereign borrowers is not going to resolve anyone's difficulties.

Some buy for price reasons alone. Some Hong Kong-made quality shirts are sold at prices above comparable British makes. There are dynamic and highly competitive market forces at work which successful retailers have to acknowledge. Vive la difference! Vive consumer choice!

Kenneth E. Smith, Mentec Association of Britain, Palladium House, 14 Argyll Street, W1.

CONTRACTS AND TENDERS

INDECO LIMITED

ZAMBIA TENDER NOTICE No. ZAM COFFEE PROJECT 150
ZAMBIA COFFEE PROJECT

On behalf of Rucom Industries Limited, Indeco Limited hereby invites tenders from qualified manufacturers of coffee processing machinery and equipment, to be installed at their Coffee Schemes at Kozema.

Tender documents may be obtained from Director of Projects, Indeco Limited, Indeco House, PO Box 21935 Lusaka, and upon payment of Zambian Kacha 200 in cash or bank certified cheque or in any negotiable equivalent in foreign currency. Copies can also be obtained from Zambian Engineering Services Limited whose address is given below.

These documents will be available as from 15th January 1983. Tenders must be submitted in sealed envelopes clearly marked 'Zambia Coffee Project Tenders'.

The closing date for the receipt of tenders is the 18th March 1983 by 12.00 hours local Zambian time.

Director of Projects
INDECO LIMITED
PO Box 21935
Lusaka, Zambia

ZAMBIA ENGINEERING SERVICES LIMITED
PO Box 112
Project Department
International House
Ashford
Kent TN23 1HY
United Kingdom

PUBLIC NOTICES

RENEWAL OF COUNCIL BILLS
£15.00 91-day Bills, Council Bill January, 1983, will be issued on 15th January 1983. Total £75.00. Minimum accepted £15.00. Bills outstanding £80.25m.

METROPOLITAN COUNCIL BILLS
£2,000.00 Bills from 1.1.83 to 31.3.83. Minimum accepted £200.00. Bills outstanding £2,000.00.

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£2,000.00 Bills from 1.1.83 to 31.3.83. Minimum accepted £200.00. Bills outstanding £2,000.00.

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COMPANY NOTICES

MURATA MANUFACTURING COMPANY LTD.

(CDR)
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Beatty
ilding
1-686 8700

Vent-Axia

The first name in unit
ventilation... look for the
name on the product.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday January 6 1983

Fine British Clothes
for men...
centaur
ELEGANTLY STYLED IN
Pure new wool

Statoil profits double in year

By Fay Gjester in Oslo

STATOIL, Norway's state oil company, made pre-tax profits of Nkr 2.9bn (\$415m) in 1982, more than twice the 1981 figure.

Sales reached Nkr 17bn, compared with Nkr 13.5bn. More than 90 per cent of the company's profits go to the state, in dividend and taxes.

Investments totalled Nkr 8.5bn in 1982, most of which was spent on the Statoil oil and gas field and the Statpipe pipeline project. This year, investments are expected almost to double, to an estimated Nkr 12 bn, while sales and profits will also set new records.

Mr Arve Johnsen, the managing director, said a "national effort" should be made to enable production to start by the mid-1990s from the giant Troll oil and gas field in Norway's section of the North Sea.

Development of this field, which overlaps four adjacent blocks or licence areas, will present difficult technical problems because it lies in deep water - about 300 metres.

"The Troll field is not merely a key field from an economic viewpoint," he said. "It is also a forcing house for the development of oil technology. If Norwegian interests do not seize this chance, others will do so under our very noses."

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CSFB forms new company

By Our Euromarkets Staff

CREDIT Suisse First Boston (CSFB) yesterday announced the formation of an investment management arm. The bank, which is owned by both First Boston and Credit Suisse, intends to develop its central bank, insurance company, pension fund and international corporate cash management services through the new company.

Two French banks raise capital

By DAVID MARSH IN PARIS

BANQUE PARIBAS and Banque Indosuez, two of the big French banks taken into state control in last year's nationalisations, have announced important capital increases, designed to boost their competitive muscle, above all on foreign markets.

The two capital rises have been funded mainly by the banks' state-owned parent holding companies, Compagnie Financière de Paris et des Pays-Bas and Compagnie Financière de Suez.

The moves follow closely on the heels of the more than doubling of capital, shortly before Christmas, of Banque Française de Commerce Extérieur, the state foreign trade financing bank.

The Government is aware that many of the country's nationalised banks are severely under-capitalised by international standards, but it is highly reluctant to put up funds directly from the state budget to increase the banks' equity base.

The money is even more urgently needed to cover losses and fund investment throughout the network of financially troubled industrial companies, now also owned by the state.

Banque Indosuez has increased its share capital to FFf 1.45bn (\$218m) from FFf 1bn, mainly through an injection of FFf 300m from Compagnie Financière de Suez.

The remaining FFf 150m has come from an incorporation of reserves.

Together with reserves, the bank's overall capital stock is now about FFf 2bn. This makes it the fifth largest French bank by capitalisation after the Big Three nationalised banks and the semi-state farmers' cooperative, Crédit Agricole.

The share capital of Banque Paribas has been increased to FFf 900m from FFf 750m, while its overall capital stock, including reserves, has been boosted to FFf 1.8bn from FFf 1.4bn. Paribas-Warburg, the company held jointly with S. G. Warburg, which previously held a 24.2 per cent stake in Paribas, has not participated in the capital increase. Its stake has thus fallen to 20.2 per cent.

The increase in capital of both banks has been judged necessary, above all because of their expansion in foreign banking. Indosuez makes about 80 per cent of its profit abroad; Paribas about 50 per cent. The Finance Ministry views the institutions as among the most important flagships carrying aloft the credit rating of France on international capital markets.

The move to boost the banks' resources comes at the same time as details are emerging of a greater domestic industrial role to be carried out by the Compagnie Financière de Suez holding group. As part of the Government's restructuring of smaller banks, taken under the state wing last year, the Suez group is to take over the industrial participations of the Compagnie Européenne de Banque, formerly Banque Rothschild.

Among other companies, the participations include a stake in Imetal, the mining holding company which is in difficulties because of large losses at its subsidiaries Le Nickel and Penarroya.

Ahold increases sales by 24%

By WALTER ELLIS IN AMSTERDAM

AHOLD, the Dutch-based retailing international, increased sales by 24 per cent in 1982 to Fl 8.5bn (\$3.4bn).

A reduction of between 400 and 600 to the strength of the workforce at ADP, the troubled Amsterdam ship-repairer, is essential if the yard is to continue to function and perhaps to benefit from further Government aid, argues a Government commissioned report out this week.

The cost of the workforce is too high because too small a proportion is engaged in actual repair work. The report recommends either reducing the number employed from 1,500 to 900 and closing one drydock or cutting back to 700, with the shutting of two drydocks. In both cases it is assumed that contracts with some 200 Yugoslav workers would not be renewed.

The report considers that losses of up to Fl 10m in 1983 are inevitable even if its suggestions are put into effect. But recovery could follow a general upturn in the business cycle.

Group figures include results from Giant Food stores in the U.S. acquired in 1981 and trading with increasing success after a period of reorganisation. Sales of Giant Food rose by more than 13 per cent in 1982 and are expected to play an increasingly important part in Ahold finances.

Ahold also owns the Bi-Lo chain of supermarkets in the U.S. as well as stores in Spain and 650 outlets in the Netherlands.

The group's Miro hypermarket chain is marketing a new Wix Merk range of own-brand commodities.

Kuwait dealers may face prosecution

By KATHLEEN EVANS IN KUWAIT

KUWAIT may shortly start criminal prosecutions and bankruptcy proceedings against a number of dealers involved in the country's \$96bn legacy of the crash last summer of an unofficial stock market.

This week some 13 people were referred to the court of investigation to determine what kind of prosecution, if any, should be initiated against them.

This number could grow rapidly in the next few weeks as the Government-appointed arbitration panel works its way through the 43 people who have had their assets attached by the Kuwait Government.

The panel is deciding whether these large dealers have sufficient assets to meet obligations incurred by their post-dated cheques.

Among the 43 names on the Government's list are seven women and small children, all close family members of the large speculators.

The prospect of bankruptcy proceedings could alarm many of the big dealers' debtors, for under Kuwait law, they would have to pay up immediately.

Such people - and others seen worth supporting - will now be able to secure bridging finance from a special fund established by the Government. The fund is to be managed by the Kuwait Foreign Trading and Contracting Company (KFTCC) and the Kuwait Investment Company (KIC).

No limit has been set on the size of the fund, which will depend on the number of applications they receive for assistance. But one problem is already emerging. This concerns the collateral for the loan which applicants may receive. At the moment, KFTCC says it will only accept land and shares from the Kuwait official stock exchange.

However, many of those seeking assistance are likely to have a large part of their assets in shares from the unofficial Souk Al Manakh exchange. Such shares would not be recognised as legal instruments of collateral, a KFTCC official said.

Alcoa and ICC plan smelter complex

By Michael Thomson-Noel in Sydney

INITIAL planning for a A\$1.2bn (\$1.18bn) aluminium smelter-power station complex in Western Australia is to be undertaken by Alcoa of Australia and the Korean group, ICC Construction. The most likely site is Bunbury, 180 km south of Perth.

The initial agreement was announced yesterday by the Western Australian State Government, though Alcoa denied that the announcement was linked to Tuesday's news that state elections will be held in Western Australia on February 19.

Setbacks in the Australian aluminium business included last year's decision by Alcoa to shelve its troubled A\$1bn smelter at Portland, Victoria.

However, a survey last year by the Australian Mutual Provident Society, the country's biggest non-government investor, indicated that 10 bauxite/alumina/aluminium projects, worth a combined A\$3.36bn, were at the "definite" stage, with a further seven, worth a total of A\$3.76bn, listed as "probable."

Australia has vast reserves of bauxite and plenty of cheap energy. Under the agreement announced yesterday, Alcoa is to investigate possible sites, and ICC Construction to assess aluminium technology. A full-scale feasibility study is expected to begin in April, with a decision to build the projected 600 megawatt power station, conditional on a go-ahead for the smelter.

The State Government says work on the smelter could start next year, with the first metal being produced in late 1986.

Based on the 1982 value of the dollar, the estimated cost of the smelter is A\$750m with the power station costing a further A\$450m.

The project would provide an estimated 3,000 construction jobs.

Japan supermarket chains agree to merge interests

By YOKO SHIBATA IN TOKYO

NICHII, Japan's fifth largest supermarket chain store operator, and Uny, the sixth largest, have agreed to merge their interests to form what would become Japan's second largest supermarket chain store operator.

A steering committee has been set up to discuss details of the merger, such as the date and financial terms, as well as the name of the new company. The head office is likely to be set up in Tokyo and the merger is expected to take place on September 1.

If the merger goes through, the new company would have an estimated annual turnover of Y300bn (\$1.9bn) in the financial year ending February 1983, putting it second only to Dai-ichi, but well ahead of Ito-Yokado.

Supermarket companies, which have been star performers among Japanese industrial sectors until recent years with rapidly growing sales, have now had to face more sluggish consumer spending, resulting from slower growth in personal incomes and changed consumer shopping patterns. In addition, the industry was hit hard by the Large Retail Store Law, which tightened restrictions on opening new sales outlets.

In the first half year of fiscal 1982, to August 31, four out of the eight big supermarket operators reported setbacks in both operating and net profits. The supermarket groups have found their old practice of expanding new sales outlets has not boosted their sales as much as used to be the case.

Nichii reported a 40 per cent fall in its half-year operating profits, due largely to the high proportion of clothing in its sales, which were hit by bad weather. Nichii, with its largest sales network in the Kansai region, appears to have chosen Uny, whose strength lies in the Nagoya area.

In the current fiscal 1982 year (ending February 1983), Nichii's full-year operating profits are expected to reach Y12bn (Y14.6bn in 1981), on annual sales of Y350bn (Y490.9bn).

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Amatil lifts earnings at 12-month stage

By OUR FINANCIAL STAFF

AMATIL, the major Australian tobacco and food group, has reported a 20 per cent rise in net profits for the year ended October 31 to A\$43.63m (\$43m) from A\$36.21m a year earlier. Sales rose 10.5 per cent to A\$1.48bn from A\$1.32bn.

The company said the main reasons for the profits growth were solid performances by its tobacco and beverage divisions. Amatil, in which BAT Industries of the UK has a stake of about 35 per cent, is a leading Australian cigarette maker with brands such as Benson & Hedges.

A final dividend of 10 cents a share was declared, unchanged from a year earlier, although the capital was increased by a one-for-five scrip issue to the most recent year. The dividend total is unchanged at 20 cents a share for the year. Earnings per share were 48 cents against 38 cents.

The full year net profit was struck after tax of A\$34.06m (A\$25.9m a year earlier), depreciation of A\$19.91m (A\$16.19m), interest of A\$19.72m (A\$19.74m) and minorities of A\$910,000 (A\$595,000), but before extraordinary profits of A\$3.51m (A\$6.14m loss a year earlier).

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This announcement appears as a matter of record only.



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Belgian Francs 3,500,000,000
Private Placement
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The French State

Belgian Francs 1,500,000,000
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Banque de Paris et des Pays-Bas pour le Grand-Duché de Luxembourg S.A.
CERA-Centrale Raiffeisenkas-Belgium Citicorp Capital Markets Group
Kredietbank S.A. Luxembourgaise Lloyd's Bank International (Belgium) S.A.
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Banque Nationale de Paris (Luxembourg) S.A. CERA-Centrale Raiffeisenkas-Belgium
Crédit Général S.A. de Banque Kredietbank N.V.

Also provided by
A.S.I.K.-C.G.E.R. Bank van Roozelaar en West-Vlaanderen N.V. Banque Continentale du Luxembourg S.A.

Agent
Banque Bruxelles Lambert S.A.

December 1982

This announcement appears as a matter of record only



BENDEL STATE OF NIGERIA

Financing for the construction of three trunk roads including equipment and services to be supplied by
Bovis International Limited, Terex Limited

US \$23,510,000
MEDIUM TERM EURO CURRENCY LOAN

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Banque Paribas (London)
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£27,647,470
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December 1982

JOBS COLUMN

Creditable example by electronics chairman

BY MICHAEL DIXON

THE HIGH COMMAND reportedly refused to develop parachutes for use by aircrew in the first world war for fear of encouraging disloyal self-indulgent attitudes. Can it be that employers still have a similar fear about publicly praising staff who leave them to work elsewhere?

The absence of such tributes from the Jobs Column's postbag has been so much the general rule that I would probably never have expected anything different if I hadn't suddenly come across an exception in Tony Walker, chairman of Millbank Electronics Group. As far as I can tell from the records, he is the first employer to break the rule in the column's 10 years (less two days) of existence.

He needs a general manager for the company which he started at Uckfield in Sussex 16 years ago. And the reason for the search is the impending departure of Michael Colyer who, when Millbank ran into losses in 1973, was recruited to restore it to profitability.

"The radical action that he took as managing director included a reduction of all operating costs and the introduction of highly-efficient, computer-based systems for production, materials purchasing and sales order processing," Mr Walker writes. "With our turn-

over now running at around £1.8m, Michael has exceeded all of the financial objectives that we set a far shorter time than was thought possible."

As it happened, Millbank's chairman was out when I telephoned to learn more about the general manager's job and I found myself talking to Mr Colyer. So I read him his chief's comments and asked how he felt about them.

"Well, I certainly didn't do anything very clever," he replied.

"We were overstocked, buying the wrong stuff, and had too many people doing too little—fairly obvious things like that. So we cut down the overheads. The computer systems we've brought in, for instance, have reduced stock to a third of what it used to be."

"Another thing is that my coming here meant that other people could concentrate on the work they are best at. In particular, Tony Walker who is first-rate commercially has been able to devote himself to sales, especially overseas."

But that's about the strength of it.

Nor did Michael Colyer, who leaves at the end of February to become a director of Westinghouse Brakes, believe that he'd be a hard man to follow at Millbank. For one thing, the new general manager won't have to look after the production of the company's electronic hardware, mainly for audio communica-

tions systems, which has been put in the hands of an internally promoted manufacturing manager.

"One task will be to keep the new systems up to scratch. If they're not developed, they'll tend to slip into disuse."

"Then, although we now produce good, up-to-date management information, we need to be better at interpreting it into useful action."

"Beyond that, there's no doubt room for more cost-reduction in design and so on. And while marketing is strong in flair, I can't see that it would be the worse for a bit more financial objectivity."

Commercially minded accountants interested in the post, and preferably with experience in the electronics industry, can contact Mr Walker at Uckfield, Sussex, TN22 1QL; telephone 0825 4811, telex 95605 Millbank G.

Salary indicator is £15,000-£20,000. Perks include profit-based bonus, share option and car as well as a chairman's credit ready to give credit where credit is due.

Sales chiefs

A BRACE of sales directors are wanted by Michael Wood of Search and Assessment Services for two manufacturing companies. Since he may not name them—he-like the other recruiters to be mentioned later—promises to abide by any

applicant's request not to be identified to the employer for the time being.

One of the sales chiefs will be based in the East Midlands with a subsidiary company making equipment for the oil and gas industry. Responsible to the managing director, the recruit will deal personally with major customers as well as managing sales engineers mostly working from the United Kingdom although also concerned with business development in other countries.

As well as success in selling costly oilfield equipment and experience in running an international sales operation, candidates should have an engineering qualification and technical knowledge of rotating machinery.

The other recruit will work from the Home Counties and be responsible to the chief executive of a capital-equipment manufacturer for progressively improving the profitability of its UK sales, "regardless of economic conditions." Two sales managers are in direct support, and the field force consists of two regional managers and 50 representatives.

Candidates should be skilled at selling capital equipment at senior level and have at least three years experience of managing a regional if not national sales effort. Understanding of mechanical engineering is also required.

Salary indicator for both posts is about £23,000 with cars among the other benefits. Inquiries to Mr Wood at 23 High Street, Banbury, Oxon OX16 8EG; tel 0295 59885, telex 894112 Arina G.

Garments

NEXT to Dublin where a garments company is seeking a managing director through Mike Butterworth of Hoggart Bowers Search. The job, which involves a fair amount of overseas travel, requires knowledge of up-to-date production techniques, expertise in buying materials, sound judgment of design, colours, fittings and so on in addition to senior-level experience of financial management.

Salary equivalent to about £25,000, plus car. Inquiries to Mr Butterworth at 10 Hanover Street, London W1R 8HF; tel 01-629 1277.

Treasury work

PROMOTION to New York or the Far East will be a fairly early prospect for the two or three bankers with extensive experience in corporate dealing sought by recruiter John Williams of Russell Williams and Associates for the London arm of a U.S. Treasury management group.

The work demands ability to

monitor economic developments across a wide range of countries and copious knowledge of foreign exchange. In addition to skill in presenting advice to corporate clients, previous experience of advising on foreign exchange and money markets would be a strong advantage.

Salary indicator is £15,000-£22,500, plus perks including low-interest home loans and car. Inquiries to Mr Williams at 45 St Mary's Road, London W5 5RQ; tel 01-579 1082.

Kuwait

FINALLY, this week, to Kuwait where a leading investment company is seeking two people through consultant Andrew Duncan of Bull, Holmes (Management).

One is an experienced investment manager demonstrably able to manage substantial personal portfolios. The salary indicator here is about £40,000 free of tax.

The second job is for a financial adviser with particular responsibility for carrying out studies on potential acquisitions and mergers and other investment proposals. Salary £30,000, plus, again tax-free.

Perks for both posts include "high standard of housing" and car. Mr Duncan says. Inquiries to him at 45 Albemarle Street, London W1X 3FE; tel 01-409 2188, telex 28506.

Top Management Potential

£14,500 + Car Age 26-28

Our client is a multi-million T/O diverse group with UK and overseas operations. An Accountant with 2-4 years post-qualification experience is sought to strengthen a small Head Office team based in Berkshire. Candidates must be qualified accountants with strong personal presence and excellent verbal and written communication skills.

Major responsibilities include:-

- ★ Preparing management information reports for Main Board.
- ★ Assessment of key information including budgets, long-term plans and monthly accounts.
- ★ Developing subsidiary company relationships for both performance and policy reporting.
- ★ Involvement in non-routine acquisition studies and other expansion projects.
- ★ Development of D.E. systems, particularly financial modelling using micro-computers.

There are assured line-management promotion prospects at a senior level.

Applicants should contact Kevin Byrne on 01-242 0965 or write to him at 31, Southampton Row, London WC1B 5HY.



Michael Page Partnership
Recruitment Consultants
London Birmingham Manchester Glasgow

Export Finance Executive

International Merchant Bank

£15/18,000 neg.

Our Client is one of the largest European merchant banks and has considerable involvement in International Finance. The Bank has particularly strong links with the construction industry on a world-wide basis.

Our Client is in the process of strengthening its Export Finance team and seeks an executive with an in-depth knowledge of ECGD procedures and documentation and with experience of 'buyer' and 'supplier' credits. Obviously the ability to play a part in marketing operations is important, as is the understanding of Eurocredits.

We see this as a particularly exciting opportunity for the right person and long-term prospects are considerable. Candidates are currently likely to be with a major Accepting House or the International arm of a Clearing Bank. Several years' experience of banking is called for, of which at least two must have involved ECGD exposure. The right person, aged 28-35, will probably have a Degree and an AIB or other professional qualification. Knowledge of French or another language would be a considerable advantage.

Please write to Colin Barry at Overton Shirley and Barry, (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-583 1912. Names of candidates will not be released to our client until after initial interview.

Overton Shirley and Barry 

APPLIED ECONOMETRICIANS

The Bank of England Economics Division has two or three vacancies for applied econometricians to help maintain and extend particular sectors of the Bank's macro-economic models. Applicants should have at least two years' experience of applied econometric research, preferably involving single equation estimation in the context of other macro-models. A sound knowledge of macro-economics is essential.

Because of the nature of the Bank's responsibilities, candidates are normally required to be British by birth and of British parentage. Exceptions can be made in individual cases, but all candidates must satisfy the Bank of their suitability to be employed as public servants on confidential work.

Appointments will be on short-term contracts of two or three years. Salary will be negotiable, depending on age and experience.

Application on the appropriate form should be made to: John Flemming, Economics Division, Bank of England, Threadneedle Street, London, EC2R 8AH (Telephone 01-601 4618 or 4832), by 24 January 1983.

BANK OF ENGLAND 

W.I. CARR, SONS & CO. (OVERSEAS) LIMITED

INSTITUTIONAL SALES FAR EASTERN MARKETS

As a result of our U.K. and International expansion, several vacancies exist in our Institutional Equity Sales Department. Applicants must have had some previous experience on an Institutional Sales Desk. The position involves regular travel abroad and there is the opportunity to work in one of our overseas offices.

The appointments offer great scope for long term advancement and the remuneration package will fully reflect the importance of the positions.

Please write in strict confidence to:

The Managing Director
W. I. Carr, Sons & Co. (Overseas) Limited
Milestone House, 107 Cannon Street
London EC4N 8AY

EXCO
Executive International plc.
An Exco International plc. company

Bank Recruitment Specialists

BUSINESS DEVELOPMENT — to £17,000

A challenge to the world's largest banking group is to appoint an Assistant Representative to its Tokyo office. The recruit is essential and the appointment is a key position. It is a chance to make a key contribution within an expanding banking group.

BUSINESS DEVELOPMENT — to £15,000
A responsible marketing position in a major U.K. bank. The recruit will be responsible for the development of new business in the U.K. and overseas. The recruit will be responsible for the development of new business in the U.K. and overseas. The recruit will be responsible for the development of new business in the U.K. and overseas.

MANCHESTER ACCOUNT OFFICER — to £13,000
Prime international bank seeks for its Manchester office an ambitious graduate banker, aged 18 or over. The recruit will be responsible for the development of new business in the U.K. and overseas. The recruit will be responsible for the development of new business in the U.K. and overseas.

JAPANESE BANKER — Negotiable
One of the world's largest banking groups wishes to appoint an Assistant Representative to its Tokyo office. The recruit is essential and the appointment is a key position. It is a chance to make a key contribution within an expanding banking group.

PROJECT FINANCE — to £12,000+
Opportunity for an individual with a banking or project finance background to extend his or her career in the Project Finance area of a public company. The recruit will be responsible for the development of new business in the U.K. and overseas. The recruit will be responsible for the development of new business in the U.K. and overseas.

LEASING/CREDIT — to £11,500
A major international leasing corporation is seeking a prime U.K. banking group — seeks an ambitious, energetic individual with 3 years' credit and leasing experience. Responsibility will initially be for the analysis of corporate business in the U.K. and overseas, with early promotion prospects and a future in either marketing or credit management.

Please contact Ken Anderson or Leslie Squires. Telephone: 01-588 6644

Anderson, Squires, Bank Recruitment Specialists
Blomfield House, 85 London Wall, London EC2M 7AE

Anderson, Squires

LENDING OFFICER c£20,000

The London operation of a major international bank seeks a highly experienced Lending Officer for Sweden. Candidates should be fluent in Swedish with a comprehensive country knowledge, and have undergone U.S. bank credit/marketing training. Although based in London, there will be extensive travel in Sweden.

SWEDEN. Ref: DE/1052H.

LENDING/MARKETING £Neg.

A leading international bank offers excellent career potential to extremely bright young bankers showing exceptional promise and talent. Suitable enterprising candidates should possess a high standard of formal education, and have the drive and initiative required to make them leaders in a highly competitive environment. Thorough banking training will be sought, and this should ideally have been gained in a U.S. bank.

Ref: OE/1069C.

DEALERS

We currently have a number of major clients seeking fx and money market dealers at varying levels of age and experience. Experienced dealers who are looking for their next career move, or perhaps a 'sideways step' are invited to apply. Naturally all applications will be treated in the strictest confidence.

LEASING to £16,000

A prestigious merchant bank based in the City seeks a leasing executive to complement their existing team. The bank's main activity is in the small to medium ticket market, and candidates should have experience in this field. It is likely that suitable applicants will currently be with a merchant or international bank as opposed to a leasing company.

Ref: OE/1013G.

All applications will be treated in the strictest confidence.



ROBERT HALF

LEE HOUSE, LONDON WALL, EC2. 01-606 6771.

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Manager — International Tax

Birmingham

Fosco Minsep's business is materials technology — the development, manufacture and supply of products, systems and technical services to help improve its customers' competitiveness and ability to meet the demands of their particular markets. The group has worldwide sales running at over £350 million, and operating companies in more than thirty countries.

We are seeking a Group Tax Manager to join the small central finance team based at our Birmingham Head Office. The position reports to the Group Secretary/Treasurer and involves direct liaison with operating management throughout the world.

The successful candidate (male or female) is likely to be a qualified Chartered Accountant with a minimum of three years' specialist tax

experience in a multi-national group or large professional firm, or have equivalent experience in the Inland Revenue.

The salary will reflect the importance attached to this post, and other benefits and conditions of employment are in keeping with a major company. Relocation expenses will be paid where appropriate and a company car will also be provided. The position represents an excellent opportunity for an enthusiastic individual to further his or her career in the tax field.

Please write indicating briefly your reason for application and enclosing a full curriculum vitae to Mr. Evan Woodward, Fosco Minsep plc, 285 Long Acre, Nechells, Birmingham B7 5JR.



Fosco Minsep

Commercial Director

South of England

To £25,000 (incl. bonus) + car

Our client, a major business unit within a U.K. based international Group, is involved in project and contracting work, principally overseas, with a strong order book and excellent profit and cash flow history. Working closely with the Managing Director and contributing substantially to business decisions, the Commercial Director will be responsible for all accounting, contract and procurement activities. The appointment requires considerable man management ability, with responsibility for up to 100 staff. Applicants, male/female, aged around 40 should be graduate qualified accountants with experience in project management or contracting-related businesses. The ability to negotiate with both customers and suppliers under pressure is essential. Ref: 1261/FT. Apply to R.P. CARPENTER, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel. 01-493 0156.

Phillips & Carpenter

Selection Consultants

Top Executives Seeking a career change

Minster Executive specialises in solving the career problems of Top Executives who are earning in excess of £20,000 a year and are seeking a new opportunity. The Counsellors in our partnership encompass a wide range of experience and skills. All have been engaged in a top management role. The Minster Programme, tailored to your individual needs, will be managed by at least two Counsellors so that you are guided along the most effective route to your better opportunity. We have an impressive record of success and an acknowledged reputation in the employment market; many blue chip companies from a broad spectrum of industry and commerce retain our services in the re-deployment of their senior people. It could be to your advantage to find out more about us today. Write or telephone for a preliminary discussion without obligation.

MINSTER EXECUTIVE LTD. 28 Bolton Street, London W1Y 8HR. Tel: 01-493 1309/1085

01-588 6644

Managing Director

Printing

South Coast

£20,000+

Well equipped, in profit and with a strong reputation in the trade, this litho subsidiary of a diversified printing group is poised for expansion from the present £4m sales level. A period of rationalisation has created an effective management team, and the new MD must have strong business development and commercial skills to maximise the present potential. Previous involvement in both production and sales is expected, as well as a sound financial appreciation necessary for the planning and control of the business. Candidates will ideally be in the late 30s - early 40s. Remuneration, including a high base

salary plus profit participation, will attract those currently earning in the region of £20,000, with car, removal expenses and non-contributory pension scheme provided.

Write for an application form or send brief CV to the address below, quoting ref. GM268123/FT on both letter and envelope, and advising us of any other applications you have made to PA Personnel Services within the last twelve months. No details are divulged to clients without prior permission. Initial interviews will be conducted by PA Consultants.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



A member of PA International

UNIT LINKED SALES MANAGER

The Scottish Life Assurance Company, based in Edinburgh, wish to appoint a Sales Manager to join their team currently developing Unit Linked Life Assurance.

The position will involve helping with the development of contracts, recruiting a specialist sales force, and the eventual management of Unit Linked Sales.

An attractive salary, including an incentive bonus once sales commence, is offered and fringe benefits include subsidised mortgage, non-contributory pension scheme, relocation allowance and company car.

Applications in confidence from those with a proven record in the Unit Linked Life Assurance field should be sent to:-

Scottish Life

A. P. Limb, Assistant General Manager and Secretary,
The Scottish Life Assurance Company, 19 St Andrew Square,
Edinburgh EH2 1YE

Financial Director (Designate)

Surrey

from £17,500+car

Our client is one of the market leaders in its field. A vacancy now exists for Financial Director (Designate) for a division comprising nine companies involved in a variety of manufacturing, merchandising, design and other specialist services.

The position reports to the division's Chief Executive and carries responsibility, through a staff of 36, for the entire accounting and data processing function, including liaison with group head office. Following several recent acquisitions, rationalisation of accounting and DP procedures is required, and further expansion through acquisition is likely.

Candidates must be ACA or ACMA qualified and have several years experience at senior management level in a commercial environment. The successful applicant will be a skilled communicator and leader with a highly developed general business awareness. A blend of maturity and enthusiastic commitment is required, and whilst the preferred age range is 32-40, age is not a primary factor.

The company is offering an attractive salary and benefits package which includes fully expensed 2.3 Granada or Rover, generous pension arrangements, free BUPA, and several other specific benefits. The company both internally and through its parent, a well known UK group with international interests, can also offer good career prospects, the first stage of which is confirmation of directorship, subject to satisfactory performance, within six months.

Candidates, male or female, should write requesting a personal history form to Alan Gilmore, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY, and quoting reference MCS/9007.

Pricewaterhouse Associates

COMPUTER SYSTEMS CONTROLLER

The successful applicant, after a period of familiarisation, will be responsible for maximising the efficient usage of the existing system, together with scheduling and controlling the introduction of modifications and developments on a timely basis.

The system is based on HP 3000s, using a wide range of languages, with substantial terminal enquiry facilities.

Applicants must be experienced in programming, systems analysis and project management and have a continuing interest in programming and systems efficiency. They are likely to be over 28 years old. Remuneration is negotiable but will be very attractive to the right applicant.

Applications will be forwarded direct to our client. Please send a comprehensive career resume, including salary history and day-time telephone number, quoting ref. 2084, to W. L. Tait.

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Hill House, 1 Little New Street, London EC4A 3TR.

Telephone: 01-353 8011.

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The London office would like to recruit a salesperson under 35 with proven ability in the marketing of Canadian and/or U.S. equities to U.K. and Continental Institutions. An attractive remuneration package will be offered. Written notifications with cv. should be addressed to: A. C. W. Boyle, Esq., 121A Warfield Court, Throgmorton Street, London EC2N 2AT. Applications will be treated in strictest confidence.

Stockbrokers
QUILTER GOODISON & CO.

require a
PARTNER'S ASSISTANT

for their Greater London Department. Some experience is necessary together with a good educational background.

Telephone 01-400 4177

Staff Department

BANKING OPPORTUNITIES

EUROBOND SALESPERSON 30/35's Neg. to £24,000
From main in bond market seeks salesperson possessing the professional and personal qualities essential in such an environment.

OPERATIONS MANAGER/ACCOUNTANT 40's Neg. to £22,000
Operations manager with international banking experience required by new bank. Good computing background with in-depth accountancy experience, including UK and VAT, essential.

A.V.P. BUSINESS DEVELOPMENT Early 30's £20,000 neg.
High calibre banking executive with extensive marketing experience of UK corporate lending and, more essentially, foreign trade finance required by expanding international bank.

CREDIT MANAGER 30/35's c. £20,000
Senior person required to head up team. A professional in straight and syndicated lending administration with analytical, appraisal and documentation experience is the candidate sought by this new, fast-expanding international bank.

EUROBOND DEALERS Late 20's/early 30's c. £15,000 (all salaries neg.)
Well-known bank requires first-class dealers with minimum two years' experience in straight, convertibles and convertible samurai.

DOCUMENTARY CREDITS SUPERVISOR Late 20's/30's Neg. to £14,500 max.
(Manager Elect)
Experienced documentary credits person, preferably A.I.B., probably of assistant manager status, with American banking background, required by well-known U.S. bank. Person will supervise large department and, of necessity, must possess marked supervisory skills in addition to a high degree of technical competence.

ASSISTANT MANAGER c. £12,000
Small West End L.O.T. seeks A.I.B. to assist manager with specialised customer services.

DEPUTY MANAGER c. £11,000
Merchant bank wishes to recruit an experienced person to handle credit lending and management. Candidates should be well known and possess a working knowledge of 'FX' and 'documentary' credits.

LJC BANKING

170 Bishopsgate, London EC2M 4LX

01-283 9953

DISTRICT TREASURER

Scale 'B' (£19,145 - £21,884 per annum inclusive)

Applications are invited for this Team post from professionally qualified candidates whether or not employed in the N.H.S. to succeed the current incumbent, Miss M. Gill, who retires next April.

This is a challenging position based at The London Hospital (Whitechapel) and carrying responsibility for the development and management of the District's financial policies, with active participation in the general management of a teaching District. The Authority employs some 6,000 staff and its current year's revenue cash limit is in excess of £80m. There is a close working relationship with the Medical College and the Special Trustees.

Application forms and further details can be obtained from Mr. Denis Dodds, Personnel Officer at the address below.

Applications should be addressed to Mr. F. M. Cumberlege, C.B.E., Chairman, Tower Hamlets H.A., District Offices, c/o The London Hospital, Whitechapel, London E1 1BB, by the closing date, 21st January, 1983.



Tower Hamlets Health Authority

CREDIT MANAGER BANKING

Leading Middle East Bank, which is shortly to establish a branch in the City of London, has an opportunity for an experienced lending banker to head up its Credit and Marketing Department. The successful candidate will be responsible for evaluating new loan applications, structuring the financial requirements and making recommendations to the London Credit Committee, as well as being in overall management control of the whole loan portfolio.

Candidates should be business graduates, or have other qualifications of a similar standing, with extensive experience in credit analysis, appraisal and loan documentation.

Salary is negotiable and benefits are those normally associated with a large international organisation.

Applications should be sent to:

Box A.8119, Financial Times
10 Cannon Street, London EC4P 4BY

MARKETING DIRECTOR Courage Limited c. £30,000

The Marketing Director has recently been promoted to run a major sister company in the Imperial Group's Leisure and Brewing Division. There is a need to replace him with a creative and experienced Director on the Board of Courage Limited, one of Britain's major brewing companies, with substantial interests in production and distribution through its wholesale and retail networks. The appointment demands a high level of skill and creativity to exploit and develop further a successful brand portfolio; co-ordinate effective promotional programmes in support of these brands and identify future product development requirements in a highly competitive market. The task is complex and demanding and it provides the right person with an outstanding opportunity to build on success.

The rewards include an attractive fringe benefits package commensurate with the size of the job. If you think you are the person to fill this exciting post, and you are already earning at least £20,000 per annum, please write directly to me, in confidence, with a curriculum vitae quoting reference: FT/6183 Michael Cottrell, Managing Director, Courage Limited, Anchor Terrace, Southwark Bridge, London, SE1 9HS.



COURAGE

Investment Appraisal/Strategy Development

c. £14,000 - £18,000

With the Divisional Heads now in post GLEB is looking for six to eight people of varying levels of seniority to form the nucleus of its Investment and Strategic Investment Divisions. Work within the former involves taking the lead in the appraisal and negotiations of investment projects and providing financial, marketing and/or production advisory services to GLEB investments; within the latter staff will be concerned with the formulation and implementation of investment strategies and plans covering industries and enterprises of particular importance to London.

Standards will be demanding and will reflect both the difficulty of the problems confronting London's industry and the deliberate intention to build a national reputation for the Board through a 'hands on' approach.

Applications are invited from multi-skilled individuals whose formal training in a discipline relevant to business is supported by industrial experience in a

multi-product environment, and preferably by a post graduate business qualification. We are particularly interested in those with production or commercial experience but there is a need also for backgrounds in accountancy, liquidations, economics, industrial marketing, operational research, or the assessment of working relationships and organisations. Candidates must demonstrate a capacity for conceptual thought or experience in analysing businesses, products, or processes, possibly gained in a formal consultancy practice, conglomerate or trades union support group.

The capacity to work with both sides of industry, local authorities, voluntary groups, and financial institutions is essential or will have to be developed.

Apply with a detailed curriculum vitae to Alan McCrory, Chief Executive, Greater London Enterprise Board Limited, Room B10, The County Hall, London SE1 7PB, or telephone 01-633 1487. GLEB is an equal opportunities employer.

Greater London Enterprise Board

International Project Finance Merchant Banking

Continuing expansion of our Group's Project finance related activities has created an exceptional opportunity for a young banker to join a team of specialists based in London. Responsibilities will include identifying and developing project advisory and lending opportunities, working closely with offices of the Group throughout the world. Besides having a good track record to date, candidates must be confident and self-motivated, and should ideally have:-

- Degree or professional qualification in law or accounting
- Minimum 3-5 years banking experience with an established international or merchant bank
- Working knowledge of one or more European languages
- Familiarity with export credit schemes
- Experience of project analysis, financial modelling techniques and structuring of project financing packages

An attractive salary will be offered along with the usual banking benefits. Career prospects will be in the context of the Group's international operations. Please write with full career details to

R. J. E. Barker, Group Appointments Manager,

Grindlays Bank plc,

36 Fenchurch Street, London EC3P 3AS.



PARTNER'S ASSISTANT

Laurie, Milbank & Co. require an assistant to a Partner in their Private Clients Department. That person should have several years stockbroking experience and should be articulate, numerate and hard working.

The job requires the ability to communicate with clients as well as a thorough knowledge of the administration and documentation involved. The preferred age range is 25-40.

Please write in confidence to Tim Summers:

Laurie, Milbank & Co.



Portland House,
72/73 Basinghall Street,
London,
EC2V 5DP.

Quills Employment Agency Ltd.

have now moved their office to:

ROOM 11
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(Permanent)

623 8722

(Temporary)

Mrs. Hicks and Mrs. Howell

FIXED INCOME ANALYST

required by Research Department for coverage of International Bond Markets.

Applicants should have sound knowledge of fixed income investment principles and techniques, at least 2-3 years' working experience in bond markets, preferably international, and the ability to produce written research material of a high standard. A degree and/or professional qualification is desirable. Compensation will be commensurate with experience and qualifications.

CV's to: Merrill Lynch Holdings Ltd., Personnel Department, 27 Finsbury Square, London EC2A 1AQ.



Merrill Lynch

International Appointments

Insurance Executive Saudi Arabia

Willis Faber - a leading firm of international insurance brokers - is closely involved with many of the local market developments in Saudi Arabia. In recognition of growing needs, it is now setting up a local establishment based in Jeddah, and needs an experienced Insurance Executive with responsibility for business management and development.

The ideal candidate, between 35 and 40 years of age, will have extensive working experience both in the London Market and overseas. He should have a non-manage bias, and additional specialist knowledge in the field of construction, oil and gas, or marine would be an advantage.

A close working knowledge of international markets is essential.

This position will be of interest only to someone with a proven track record of systematic business production, allied to an ability to move easily at the highest levels.

An attractive compensation package is offered, including a freely transferable pension on completion of contract.

To apply for an application form please telephone Mrs. P. Fowler, on 01-488 8282 or write to her, in strict confidence, with full career details at Willis Faber, Ten Trinity Square, London EC3.

Willis Faber

CHIEF EXECUTIVE OFFICER

A Cayman Islands Company specialising in Corporate Management Services for international clients requires a Chief Executive Officer to take full charge of the day-to-day management of the Company, including the accounting functions. The Company presently manages in excess of 400 corporate entities and has good growth potential.

Applicants should be able to deal effectively with all matters relating to Corporate Management including co-ordination with international law firms, accounting firms and Trust Companies. Applicants should be at least 40 years of age and have full command of the English language.

Salary offered US\$50,000. There are at present no income taxes in the Cayman Islands. Vacation 21 days per annum with paid leave to home country. Please reply giving qualifications with relevant personal and career information to:

General Manager Europe
WORLD WIDE LIMITED
P.O. Box 12074, Rotterdam Airport
Rotterdam, Holland

SPOT DEALER - £18,000 p.a. +
A Senior Spot Dealer is being urgently sought by a large overseas bank in the early stages of L.O.T.I. The ideal candidate will have a minimum of 5 years' dealing experience in an active operation.

DEPUTY HEAD OF EUROBOND SETTLEMENTS - £15,500 p.a.
At least 5 years' experience in a position of responsibility in an active Eurobond trading operation is the main requirement of a senior bank's international bank's subsidiary, plus good general banking and the ability to organise and supervise staff.

ASSISTANT MANAGER - ACCOUNTS - £15,000 p.a.
This post in a prominent bank requires excellent banking accounts experience, a working knowledge of computerised accounts and the ability to manage a department. Reporting to the Chief Accountant.

COMPUTER PROGRAMMERS/ANALYSTS - £ neg.
Experienced programmers with bank accounts/settlements background are being sought by an international bank and a computer consultancy both in the City. Excellent benefits are being offered.

EUROBOND SALES - £ neg.
Experienced salespeople are required by both international banks and brokers. Salaries vary from £12,000 to £18,000 p.a.

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A good General Banker with a knowledge of F.A. and Documentary Credits is required by the small merchant banking arm of a major international consortium bank, to administer the corporate loan portfolio (both secured and unsecured) and visit customers, liaise and report to the General Manager.

BUSINESS DEVELOPMENT OFFICER - £12,500 +
Is required by the same bank to assist the G.M. to expand the bank's U.K. corporate customers services and loans sector. Please apply to the above.

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require the following personnel:

- FINANCE EXECUTIVE AT DIRECTOR LEVEL**
To take control of day-to-day administration work. Applicant should be a qualified accountant.
- BACK OFFICE EXECUTIVE**
To work with present manager of this department as a team. Applicant should be capable of accounts to Trial Balance or beyond.
- STOCKBROKER**
With knowledge of City/Eurodollar markets. Applicant should be capable of handling own market analysis and would be expected to promote a clientele capable of trading LIFFE and Chicago contracts.
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To Managing Director. French an asset. Preference will be given to applicants previously involved with a company trading commodity futures (except 31. Salaries are negotiable according to experience. Please reply in writing or phone Ms. Messenger to arrange an interview.

JEAN LION (UK) LIMITED

Europe House, World Trade Centre, London E1 9AA
Tel: 01-488 0201

WANTED:
SLIGHTLY USED EXECUTIVES

If you are an able, experienced executive or professional person, yet somehow are not making the most of your potential, perhaps you need a new approach to your career. To learn how 'slightly used' executives have profitably renewed their careers, telephone for a free, confidential appointment with a consultant, or send us your cv.

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Birmingham: 021-643 4430
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Manchester: 061-228 0089, Sunley Building, Piccadilly Plaza,
Glasgow: 041-204 0942, 11 Bothwell Street.

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Manchester: 061-236 6409 Faulkner House, Faulkner St.

The one who stands out

Assistant U.K. Representative FOR FRENCH BANK

We seek an Assistant to the head of our U.K. Office in the City. The successful candidate will have current U.K. banking experience and be in the late twenties. Fluent French is required.

Reply in confidence with full cv. to: Box A.8096
Financial Times, 10 Cannon Street, London EC4P 4BY

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Bank Recruitment Consultants
85 LONDON WALL, LONDON EC3M 7AD.
Telephone: 01-428 4501

Bahrain Light Industries Co. B.S.C. develops a new furniture factory in Bahrain, with a staff of approximately 120, for the manufacture of cupboards, doors, chairs and kitchen furniture. Production is envisaged to start in March, 1984.

For this project BLICO is looking, at the earliest date possible, for:

An experienced, ambitious and competent General Manager

responsible for the development, management and supervision of the factory. The ideal candidate should be a professionally highly qualified personality with at least five years' experience in a similar field of activities (preferably in Middle East countries). Flexibility and fluent English knowledge are essential requirements for this challenging job.

An efficient University graduate engineer as

Production Manager

with outstanding experience in wood processing responsible for the flow and quality of products.

A highly professional and business-orientated

Sales Manager

responsible for the setting up of an effective and successful marketing and sales organisation (candidates familiar with the Middle East market situation will be given preference).

Accommodation and car will be provided, as well as four weeks' annual leave.

The salary will depend on qualification and experience.

Please send full details of educational and professional background, including references, to the following address:

MOTOR COLUMBUS
Consulting Engineers
Parkstrasse 27, CH-5401, Baden, Switzerland
Ref: BLICO Furniture Factory

DAR AL-MAAL AL-ISLAMI

We are a large and rapidly expanding group of financial services companies, with field operations in the Middle-East, as well as West Africa. Due to our continued expansion, we are now creating the position of

Director of Investments

The selected incumbent will be a very capable and experienced financial investment professional, with excellent organizational and leadership abilities. He will provide managerial direction and control over already existing and efficiently operating investment and project financing services, integrate these services into a fully cohesive entity, and lead them into further development. His responsibility will also include the formulation of an investment policy in line with the Company's fast expansion and specific Islamic operating criteria.

For this challenging senior management position we feel that an MBA degree or equivalent is a must. A wide and varied experience in Commercial Lending, Commodities Trading, FOREX Operations and Venture Capital Operations in multi-national business arrangements is a necessity.

Preference will be given to: either Swiss nationals or holders of a valid Swiss work permit, or candidates of Moslem origin.

Please send your application, with detailed resume, to:

DAR AL-MAAL AL-ISLAMI (OM) SA
Attention: Daniel Brinolf
Human Resources Department
P.O. Box 696 - 1211 Geneva - Tel. (022) 31 28 00

All applications will be treated in absolute confidentiality.

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BRITISH NATIONAL
with
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and of independent means resident in Thailand over 25 years with connections at the highest levels is looking for interesting opportunities to represent organisations or companies, etc. with Far East interests.

INTERNATIONAL BANKER
many years' experience in UK and overseas with corporate and private business including credit, marketing, financial services and investment is able to act as UK agent, representative or manager on ongoing or short-term basis.

O AND M MANAGER DESIGNATE

A leading financial institution in Saudi Arabia is seeking a Manager for its Systems Department which is presently reorganising and documenting procedures prior to the start of a major computerisation project.

The Department, of some 20 staff, has been formed to support a team of outside advisers whose expertise in the area of systems and computerisation is required. The Manager, who will be based in Riyadh, will continue the current work and, as computerisation proceeds, will oversee the development, documentation and implementation of amended procedures for user departments and branches.

Candidates will have a commercial banking operations and procedures background. At least 5 years' practical experience in O and M, some of it in a management/supervisory capacity, is required including experience of computer-related projects. Extensive knowledge of international and domestic banking and the problems of a large branch network is essential. Knowledge of Arabic would be an advantage.

A two-year renewable contract will be offered to the successful candidate at a salary reflecting both his experience and the importance attached to this position. The package will include an annual bonus, car, medical scheme, free furnished accommodation and one month's leave annually with air tickets to country of origin of employee and dependants.

Please send resume and salary history by January 30, 1983 to: Box A.8122, Financial Times, 10 Cannon Street, London EC4P 4BY

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01-57 704

EF Hutton

BROKERS AND INVESTMENT BANKERS

We are looking for established Account Executives who are willing to relocate in Greece. Trainees could also be considered.

Write in full confidence to:
Clemente del Drago
Senior Vice President
EF. HUTTON INTERNATIONAL
9, Place du Bourg-de-Four
1204 Geneva

Executive Assistant

International Banking, Kuwait c.£25,000 Tax Free

Our client is one of the most highly regarded Middle East banks. Having consolidated its position in the domestic market, the Bank is now placing a greater emphasis on the development of its international operations.

The requirement is for a versatile young banker to provide a high level of technical and professional support to the executive responsible for the Bank's international expansion and development programme.

Aged 30 to 35, the preferred candidate will probably have a degree in economics or finance, and may have completed a broad based graduate training scheme

followed by sound, practical staff or operational experience with particular emphasis on international banking and corporate or institutional finance. Salary is negotiable around £25,000 and the two-year renewable contract includes furnished accommodation, children's school fees and six weeks' annual home leave.

All correspondence will be in strict confidence, and candidates should send brief career details to A. R. Duncan at Bull, Holmes (Management) Limited, 45 Albemarle Street, London W1X 3FE, quoting Ref. 301.

Bull Holmes
PERSONNEL ADVISERS

W.I. CARR, SONS & CO. (OVERSEAS) LIMITED

INVESTMENT ANALYST

HONG KONG

We wish to recruit an experienced analyst to work in our Head Office in Hong Kong.

The position carries considerable responsibility, and a past record of success is essential. Applicants should be able to write lucidly and logically, and to communicate effectively at a senior level. It is unlikely anyone below 25 years would have the experience we require.

The salary will be competitive and there are excellent prospects within this expanding company.

Please write in strict confidence to:

The Managing Director
W. I. Carr, Sons & Co. (Overseas) Limited
Milestones House, 107 Cannon Street
London EC4N 3AT

EXCO
Executive International p.l.c. company

BANK OF BOTSWANA

Internal Auditor

The Central Bank of Botswana has a vacancy for an Internal Auditor. Applications are invited from candidates who hold appropriate University degrees OR equivalent professional qualifications, preferably with at least 10 years' relevant audit experience in Central Banks or similar financial institutions.

The Internal Auditor is Head of the Audit Unit of the Bank and reports directly to the Governor. The job involves the audit of all sections of the Bank and also includes the supervision, training and development of the staff of the Audit Unit. Preference will be given to candidates who possess a solid base of accounting and auditing, a flair for detailed analytical work and ability for logical analysis and a willingness to assist in the development of systems and procedures of the Bank.

Salary and other Benefits
We offer an attractive and competitive salary, tax free gratuity of 25% of gross emoluments earned during the contract period which is initially for 24-36 months. 35 working days' leave plus free return airfares on start and end of contract, liberal education allowance with free passages for children, contributory medical aid scheme available.

Applications should be addressed to the Director of Administration, P.O. Box 712, Gaborone, BOTSWANA to arrive before 31st January 1983.

Project Accountant Bahamas

c£21,000 tax free

If you are a qualified accountant, with at least three years' post qualification experience in manufacturing industry, take advantage of this exceptional opportunity to work in Freeport, Grand Bahamas.

Franklin Chemicals, a subsidiary of Smith Kline Beckman Inc., need a project accountant for their new, sophisticated multi-purpose chemicals plant. An effective communicator, you should be familiar with the design and implementation of costing systems, and have the ability to train local nationals.

The three year contract, on family or single status, offers the advantages of a superb climate and environment plus a very attractive benefits package.

Send full cv to: Anne Hill, PER Overseas, Norwich House, 1 Vicar Lane, Sheffield S1 3BS.

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01-57 704

Accountancy Appointments

FINANCIAL CONTROLLER

SAUDI ARABIA

US\$ 30,000-32,000

plus accommodation & car

Skypak, the Australian-owned international courier company, has a vacancy for a Financial Controller based in Jeddah.

Key responsibilities will include:-

- Strengthening accounting systems and controls;
- Introduction of computer-based systems;
- Preparation of financial plans and accounts in accordance with a strict timetable;
- Management of accounts staff in three locations.

The preferred age range is 25-35. Either married or single persons will be considered.

Candidates should send a full curriculum vitae, together with recent photograph, to:-

World General Manager (Ref. FCS)
SKYPAK INTERNATIONAL (UK) LIMITED
Unit 6, Spitfire Estate, Spitfire Way, Hounslow TW5 9NW



SKYPAK
couriers to the world

Ambitious accountant

London, c£15,000 + car



A fast expanding international Lloyds insurance broker with income in excess of £11 million and an impressive record of profit growth has this interesting opportunity.

Reporting to the Financial Controller and managing the accounting department, your responsibilities will cover the broad areas of financial and management reporting. There is an emphasis on interpretation and analysis and you will play a prime role in the further development of computerised systems.

Probably aged 26-29 you should be a qualified accountant from the profession or commerce.

Resumes including a daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B095.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

Shelley House Noble Street
London EC2V 7DQ

Finance Director

Main Board

Our client, a well-established public company based in London, is seeking a Finance Director to join its main board.

With a turnover of around £200m, it is in the retail sector and operates through a large number of wholly owned outlets in the UK.

The company has been under financial and market pressure for some time, but in the last year has been successfully implementing substantial freehold property divestment and rationalisation and has made major changes in its systems and staffing. The present board currently without a Finance Director is confident of an early return to profit.

The new Finance Director will be under 45, preferably an FCA and will have had significant main board experience in a large or medium-sized company. Though his/her experience need not have been in retailing, the successful candidate must have introduced new control systems successfully in the past and have shown a capacity for business policy planning.

The starting salary will be by negotiation, but at least £25,000 p.a. There are generous fringe benefits and relocation expenses if required.

Please write, attaching a short c.v. to: Berry Wilson.

Berry Wilson Associates

178 North Gower Street, London NW1 2NB
Telephone 01-388 7611

Management Accountant/Administrator

High-technology consultancy

Central London

to £14,000

PACTEL is a leading worldwide consultancy in computing, telecommunications and office automation and is part of PA International Management Consultants Limited. Its UK headquarters comprise some 100 consulting staff and occupy modern premises in Victoria. Turnover approaches an eight-figure sum, and the working atmosphere is one of creativity allied to professional expertise and total commitment to meeting client needs. The Management Accountant will report to the Chief Executive and, with a staff of 10, be responsible for all accounting aspects of the company and for providing a range of administrative services, including word processing. The post involves a key role in the business planning and budgeting processes and in developing the established reporting systems which include:

the French and German operations. Candidates, probably aged 25 to 35, must be qualified accountants. Management ability will be important as well as the capacity to grasp a complex business situation. In addition, experience of computers and of procedure design will be an advantage. Salary is negotiable in the range £12,000 to £14,000 with a substantial car allowance and benefits appropriate to an executive grading.

Write for an application form or send brief CV to the address below quoting ref. AA51/8127/IT on both letter and envelope, and advising us of any other applications you have made to PA Personnel Services within the last twelve months. No details are divulged to clients without prior permission. Initial interviews will be conducted by PA Consultants.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-275 6060 Telex: 27874



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Board potential within a young, successful High Technology Group...

FINANCIAL CONTROLLER

C. London

to £16,000 + car

The company, founded in 1975, develops, manufactures and markets microcomputers from operations in the U.K., Europe and the U.S.A.

They have achieved considerable success since their commencement, having more than doubled their turnover in the last two years. The directors are confident that their products are sufficiently good to sustain and increase that rate of growth, and their plans for development suggest that the company will offer an exciting and dynamic environment for the future.

This combination of rapid growth and anticipated expansion has created the need for this appointment. The successful candidate must be able to operate as the senior financial executive in the group and should be of the calibre to succeed to the position of Finance Director.

While personal qualities and attitudes will be the critical factors in selection, the appointee will be a qualified accountant with at least 5 years post qualification experience in industry and commerce. He/she will also be prepared to become involved in all levels of the finance function.

Written applications containing relevant personal and career details should be forwarded, in confidence, to Richard Norman, F.C.A., at our London address quoting reference number 3863.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

DOUGLAS LAMBLAS
Douglas Lamblas Associates Limited
Accountancy & Management
Recruitment Consultants



Group Financial Manager

Eurotherm International plc

Our client is an expanding, publicly quoted UK electronics group with each autonomous subsidiary having responsibility for its own design, manufacture and marketing.

Reporting to the Group Financial Director, he/she will work closely with and assist him in his direct responsibility for the central finance operation and functional responsibility for the financial control of its UK and overseas subsidiaries. The post is created by promotion of the incumbent to an operating company.

Candidates, ideally aged 26-30, must be qualified accountants of graduate calibre, preferably with a period in manufacturing industry since qualifying. An essential quality for this excellent opportunity will be the need to communicate effectively with management from high technology, scientific and engineering backgrounds.

Location-Worthing. Remuneration-c.£16,500 plus car.

Please write to Mike Hann, giving full career details, and quoting reference 1351.

Odgers

MANAGEMENT CONSULTANTS
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London W1X 3TD 01-498 8811

Financial Control

at least £15,000 + car

Booker McConnell PLC is an international group comprising seven divisions, operating in diverse business sectors in the UK and overseas, with a sales turnover approaching £1 billion.

This is a new appointment located within the small, City-based corporate head-office team. You will principally be assisting the Group Financial Controller on a wide range of tasks: from the collection, analysis and appraisal of information, to active involvement in the planning function and, from time to time, helping group directors at head office on the financial aspect of ad hoc projects.

The scope for career advancement is considerable. We are seeking, therefore, a business graduate or an accountant, probably around 30, who seeks experience at the centre of a major group as a necessary step on a path leading towards a financial or general management appointment.

Starting salary as indicated but could be significantly more. The usual benefits apply, including BUPA.

Please send a full CV or telephone or write for an application form to J.P. Sykes, Group Personnel Adviser, Booker McConnell PLC, Bucklebury House, 83 Cannon Street, London EC4N 8EL. Telephone: 01-248 8051.

BOOKER MCCONNELL PLC

Assistant Financial Controller

A responsible role with real career prospects
Attractive salary + banking benefits

Morgan Guaranty is a leading international corporate bank, and, in terms of assets, one of the world's largest. Our Jersey Office is an important, expanding part of our organisation and we now wish to strengthen our professional team by appointing an Assistant Financial Controller.

The need is for a qualified Accountant (ACCA or ACMA) with the potential to achieve promotion to Financial Controller within 2-3 years. You must have permanent Jersey residential status and be able to demonstrate a knowledge of a wide range of accounting activities. Experience of computerised systems and banking would be advantageous, but these are by no means essential.

Initial responsibilities will include the preparation of management accounts, the evaluation of performance against budget and the management of fixed assets,

payables, reconciliations etc. The training and development of staff and the preparation of clear, concise operating procedures will also form an important part of the job.

We are offering an attractive salary to reflect fully the importance of this key role, plus a valuable fringe benefits package that includes low interest mortgage facilities, a profit-sharing bonus and non-contributory pension, medical and life insurance schemes.

If you are interested in joining our thriving office in St. Helier, then telephone for an application form or write with a full c.v. to: Peter J. Mills, Head of Recruitment and Personnel Relations, Morgan Guaranty Trust Co. of New York, PO Box 161, Morgan House, 1 Angel Court, London EC2R 7AE. Tel: 01-555 3111 ext. 2746.

INTERVIEWS WILL BE HELD IN LONDON

The Morgan Bank

Controller

London

c £23,500 + car etc.

Our client, a wholly owned UK subsidiary belonging to a major US chemical manufacturer wish to recruit a competent and business minded accountant for its UK operation which includes the manufacture of chemical products for UK consumption as well as for export primarily throughout Europe, Africa and the Middle East.

Reporting to the parent Company Vice President in the USA and functionally to the UK Managing Director, the successful candidate's prime responsibilities will include co-ordination of effective accounting, budgeting and financial planning for the company.

Applicants aged 30 to 45 must be Chartered Accountants with a minimum of 12 years financial and accounting experience with steadily increasing responsibilities and proven management ability. Achievement in implementation of data processing would be very useful.

A commencing salary of c £23,500 p.a. is envisaged and a company car will be provided together with other benefits. Reasonable relocation costs will be reimbursed if the successful applicant is required to move home in order to take up employment.

Candidates, male or female can make application by quoting MCS/7092 and requesting a personal history form from Michael R. Andrews, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

Pricewaterhouse Associates

MANAGEMENT ACCOUNTANT

Middlesex

Package c. £12,000 plus car

We are a £20 million turnover contracting company with 20 depots. Candidates, aged 26-35 who should have positive personalities and be good communicators, will be qualified ACA/ACCA/ACMAs with all-round management accounting experience and, in particular, capable of putting in a management accounting system to report monthly profit and loss accounts for each depot against budget. The role will also require the successful candidate to monitor each depot's trading performance and suggest any action to be taken to improve performance. Curriculum vitae to:

Box A.8028, Financial Times
10, Cannon Street, London EC4P 4RY

Management Accountant

Central London

Up to £14,000 p.a. + Car

New appointment for Marketing Sales and Servicing subsidiary of fast-growing quoted electronics group.

Opportunity for ambitious self-starter capable of leading and motivating a small team, as well as working closely with dynamic management.

Previous commercial experience is essential and formal qualifications, although desirable, are less important than personal qualities.

Car parking facilities are available. Please apply to James Turner, F.C.A., F.C.I. Arb., F.B.I.M., Ref. A101.

Huntly Recruitment

9 Savoy Street, London WC2R 0BA.

Accountancy Appointments

ALPS

ACCOUNTANCY & LEGAL
PROFESSIONS SELECTION LTD
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3576 Telex 887374

Prospects for increased responsibilities either within the company or advancement elsewhere in the group within 3-4 years.



SENIOR FINANCIAL CONTROLLER

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£13,000-£17,000 + CAR
LOCAL TAXES

FAST GROWING SUBSIDIARY OF INTERNATIONAL FINANCIAL SERVICES COMPANY

This vacancy calls for accountants (A.C.A., A.C.C.A., A.C.M.A.), aged 28-35, who must have at least 3 years' post qualification experience, of which 18 months must have been in commerce outside the profession and include supervisory/management experience. Any exposure to U.S. reporting procedures would be an added advantage. The selected candidate will report to the local company board which is advised by a Financial Controller in the U.K. He or she will be responsible, through a small team, for all aspects of financial control, with an emphasis on management accounting using computerised systems. This will include the broad field of financial analysis, general accounting, as well as investments and pricing. Essential qualities are a hardworking and mature approach to work plus a stable and straightforward personality. Initial salary negotiable £13,000-£17,000, local taxes, company car, contributory pension, free life assurance, free BUPA, assistance with removal expenses if necessary. Applications, in strict confidence, under reference FCO46/FT to the Managing Director.

Scope for further advancement in the organisation within 3 years.



ASSISTANT FINANCIAL CONTROLLER STATUTORY AND TREASURY

LONDON

£11,000-£15,000 + CAR

EXPANDING U.K. FINANCIAL SERVICES COMPANY, SUBSIDIARY OF LONG
ESTABLISHED U.S. GROUP

We invite applications from chartered accountants with 2-3 years' commercial post qualification experience, which ideally should include complex accounting work such as consolidations, large company tax computations and submissions to statutory bodies such as the Department of Trade. A 2 years' successful supervisory track record is essential. An understanding of technical tax and treasury work is more important than management accounting. Any knowledge of computerised systems and personal programming skills will be added advantages. The successful applicant, who will report to the Financial Controller, will be responsible, through the control of a team of 4, for a wide range of technical accounting and tax, plus investments and unit pricing. Subsequently there will be an increasing responsibility for the development of procedures and systems using word processors and the latest information technology. Essential qualities are an eye for detail, self motivation and the ability to work under pressure. Initial salary negotiable £11,000-£15,000 + car, contributory pension, free life assurance, free BUPA, assistance with removal expenses if necessary. Applications, in strict confidence, under reference AFC049/FT to the Managing Director.

ACCOUNTANCY AND LEGAL PROFESSIONS SELECTION LIMITED,

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374.

* Unless you are an actuary, please only contact us if you are applying for one of the above positions.

Regional Controller

International
Insurance

City
c.£20,000

A leading US insurance group wants to appoint a controller to implement and supervise financial reporting and control systems throughout its subsidiaries, branches and agencies in Europe and the Middle East.

The job requires a qualified accountant (age 35/45) with initiative and vigour, a knowledge of DP, sound experience of the insurance industry and who is prepared to travel extensively.

The successful applicant will report to the resident vice president. There is an attractive benefit package and career prospects are good.

Please write in the first instance to the group's advisor, E.M. Nell, 163 Queen Victoria Street, Blackfriars, London EC4V 3PD, quoting reference 30341L.



Peat, Marwick, Mitchell & Co.
Executive Selection Division

CREDIT CONTROLLER

Due to retirement, an old established family company in North London, with a turnover of approximately £10m, have a vacancy for a Credit Controller.

The successful candidate, who will receive a substantial salary together with normal fringe benefits should have good experience in the client's trade. Reply in confidence with c.v. to:

Box 4, 8023, Financial Times
10 Cannon Street, London EC4P 4BY

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- Financial Analysis of European results
- Treasury functions
- Management and Statutory reporting and other related accounting functions.

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Please send detailed c.v. with photograph to:



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Sprague Europe GIE,
13, Chemin du Levant
01210 Ferney-Voltaire
France

Deputy CHIEF ACCOUNTANT

Salary c£20,000 + Early Prospects

Applications are invited from qualified accountants, preferably between the ages of 30 and 45 for the appointment of Deputy Chief Accountant which will become vacant in mid 1983 due to retirement.

The present Chief Accountant will become General Manager of the Company on 1st January 1984 and the successful applicant for the appointment will be responsible for the company's accounts from that time.

The Company is based in Hatfield, Herts, and supplies a population of about 1,000,000 over an area of 860 square miles to the north of London.

The issued capital of the Company amounts to £27m and the annual revenue is in excess of £17m. The person appointed will be responsible to the Chief Accountant for the financial and management accounts, funds management and the control of computerised accounting systems which include revenue billing and collection. The ability to develop and control new financial systems using modern computer techniques will be essential. A knowledge of company taxation is desirable. The staff of the Department numbers about 60.

The person appointed will be required to join the Water Companies' Association (contributory) Pension Scheme. Assistance with relocation expenses and mortgage will be provided where appropriate.

Applications giving details of present appointment, career and salary progression, qualifications, age and experience together with the names of two professional referees, should be addressed to: K. J. Reynolds, General Manager, Lee Valley Water Company, Bishops Rise, Hatfield, Herts, marked 'CONFIDENTIAL' so as to arrive not later than Tuesday, 25th January 1983.

LEE VALLEY WATER COMPANY

Our client is a well-known British public group (T/O c.£100m) which is a recognised leader in the provision of a wide range of communications services. Two major operating subsidiaries require Chartered Accountants for the following positions:-

FINANCIAL CONTROLLER (designate)

London W.1

to £15,000 + car

To be responsible to the Finance Director of a nationwide advertising agency for the financial control of the operating subsidiaries. Specific duties will include the timely presentation of monthly results and year-end accounts, cash flow reports and budgets. Candidates must demonstrate the personal qualities necessary to deputise for the Finance Director. Ref: R.C.194

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Reporting to the Chief Accountant of the news services subsidiary the successful applicant will be responsible for the day-to-day communications and overall control of an established accounts department through section managers. He/she will also prepare monthly and statutory accounts in accordance with the highest professional standards. Ref: R.C.195

Candidates for both vacancies should have at least two years' post-qualification experience in a large professional firm or commercial organisation and be familiar with computerised systems.

Applications under the appropriate reference to: Miss Marion Williams

Extel Recruitment, 4 Boulevard Street, London EC4Y 8AB.

Tel: 01-353 5272

Extel Recruitment Executive Selection Consultants

FINANCIAL CONTROLLER

DEPARTMENT STORES
CONCESSIONAIRES

W.1

c.£16,500 + car

SELIGMAN & LATZ, INC. is a U.S. public company operating hair and beauty salons throughout the world. At the European divisional headquarters in London the accounting, taxation, treasury and data processing functions are performed for five subsidiaries.

Reporting to the Divisional President the Controller will manage a small team and further develop financial control and management information systems. Stress will be laid on the ability to supervise the in-house IBM System 34.

Age 28-32 applicants (male or female) should be qualified accountants with computer experience, preferably gained in a service or retail industry. Please write, enclosing a c.v. and daytime telephone number to Philip Yardy, F.C.A.

essanelle

Essanelle Limited
6 Curzon Place, London, W1

FINANCIAL DIRECTOR

(Designate)

circa £20,000 plus car

London

The MAT International Group requires a qualified accountant to assume the position of Financial Director Designate in the Freight Forwarding Division. The divisional head office, based in London, controls the operations of seven subsidiary companies throughout Europe. The ideal candidate, aged 35 to 45, will have extensive experience in budget preparation, cash management, foreign exchange dealings and all aspects of accounting and taxation. In addition, the Financial Director Designate will have full responsibility for the Division's computer systems and therefore in-depth experience in this aspect of the business is essential. A full management remuneration package of up to £20,000 p.a., plus a car and BUPA is offered.

Replies, which will be treated in confidence, should include a full c.v. and be addressed to:-

The Group Secretary
MAT INTERNATIONAL GROUP LIMITED
P.O. Box 251, 36-41, Holywell Lane, London EC2P 2EQ

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LEISURE DIVISION CONTROLLER

30-45

LONDON SE1

£17,500 + CAR

Our client is a major U.S. Corporation which has a rapidly expanding leisure division operating in the U.K., continental Europe and the U.S.A. The controller will report to a Financial Vice-President but will in fact work on a day to day basis with the General Manager of the Division and the responsibilities to him will include:

- Controlling all financial matters of the Leisure Division including negotiation of contracts
- Assisting in acquisitions
- Reviewing regularly each company's figures against budget
- Reviewing budgets for each Leisure Division company.

He/she will also work closely with the Financial Vice-President on cash management, tax planning, funding and insurance matters for Leisure Division. Candidates must be qualified accountants in the age range 30-45 and there is a strong preference for candidates with several years experience at senior level in the hotel industry. Fluency in French or Italian would be a distinct advantage. There is some travelling involved. There are attractive fringe benefits and an annual bonus.

Please send a comprehensive career résumé, including salary history and day time telephone number, quoting reference: 2085, to W.L. Tai.

Touche Ross & Co. Management Consultants

Hill House, 1 Little New Street, London EC4A 3TR.
Telephone: 01-353 8011.

A member of the Management Consultants Association.

Financial Controller

Salary: Circa £16,000. Plus car and benefits.

The William Press Group of Companies are a major International Engineering and Construction Group operating both Onshore and Offshore within the U.K. and Overseas.

A subsidiary company within the Group heavily involved in manufacture has identified the need to appoint a Financial Controller.

The successful candidate will report to, and work closely with, the Managing Director, assuming total overall responsibility for financial matters, project evaluation, computer services and administration throughout the Company.

Preference is likely to be given to applicants having had previous experience in a manufacturing based organisation, operating on an international basis within the engineering sector being qualified accountants in their late twenties, early thirties, with a sound industrial background and knowledge of computerised systems.

Written application should be made in the strictest of confidence to:

The Group Personnel Director
William Press Group Head Office Limited
28 Essex Street London WC2R 3AU

William Press Group

FINANCIAL DIRECTOR

(designate)
Manchester

c.£20,000 + profit sharing + car + benefits

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Written applications please to:-

Barrie Bernstein

CYRIL BERNSTEIN LIMITED
P.O. Box 33, Manchester Old Road
Middleton, Manchester M23 2AR

COMMODITIES AND AGRICULTURE

World sugar surplus forecast

WORLD SUGAR production in 1982-83 (September to August) crop year is likely to exceed consumption by 4.4m tonnes raw value, sugar dealer Loncomex said in its latest statistical report.

Total production is put at 96.4m in 1982-83, while consumption is expected to reach 92.0m.

Loncomex said the EEC should produce a surplus of 4.1m with production at 14.5m and consumption at 10.4m.

Production of 17.0m would be 5.6m short of demand requirements, while the U.S. is likely to have a shortfall of 4.3m.

ISRAELI fruit and vegetables have been affected considerably by bad weather. Heavy rain and high winds have led to the suspension of picking in citrus groves, which is expected to resume later this month, and exports of other crops grown in the open, such as avocados, peppers and celery have been halted or reduced.

EEC output of colza and rapeseed is expected to rise to 3.7m tonnes by 1983, compared with 2.7m in 1982, the EEC Commission says in a report.

BRAZILIAN soyabean crop estimates for 14.4m tonnes and 14.6m tonnes are expected soon from the agriculture ministry's production forecasting company, CFP, say traders in Rio de Janeiro.

The estimate would compare with CFP's earlier forecast in November of 14.5m tonnes.

CAMEROON cocoa purchases in the week to January 3 reached 7,256 tonnes, bringing the season's total to 71,249, 114 tonnes more than in the same period last year, according to the Cameroon's produce marketing board.

THE AMOUNT of coffee for export from New York and New Orleans warehouses and certified for delivery against the New York coffee "C" futures contract stood at 60,895 bags at December 30.

Surge in palladium price

THE UPSURGE in free market prices for platinum and palladium continued yesterday with both metals reaching long-time highs.

Platinum gained \$29.50 to \$426.50 an ounce as dealers forecast that it could soon reach its traditional premium over the gold price, which closed yesterday at \$458.50 an ounce. In sterling terms, yesterday's platinum quote was \$282.85 an ounce, the highest level since December 1980.

Meanwhile palladium reached a 20-month high of \$115.50 an ounce (equivalent to \$71.50) after rising \$9.90 on the day.

The palladium rise followed news from Johannesburg that Impala, one of the world's biggest producers, had raised its price by \$20 to \$130 an ounce.

It explained that the move was prompted by a fall in real income from production of the metal because of inflation in production costs. It said supply and demand factors had also been taken into account.

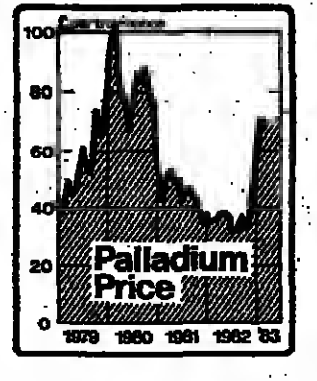
Speculative demand for both platinum and palladium has increased sharply in the past month as investors have begun to switch from gold. As industrial metals, both are seen as having the potential to outperform gold in the event of a significant economic upturn this year.

The other leading palladium producers, Anglobar Industries and Rustenburg Platinum Mines, said yesterday that they had no immediate plans to raise their prices. Anglobar stands at \$76.75 an ounce and Rustenburg's at \$140.

On the London Metal Exchange copper prices moved up strongly again following an overnight rally in New York which dealers attributed to New Year optimism about U.S. economic prospects. Cash high grade copper ended the day \$15.75 higher at 15-month high of \$248.50 a tonne.

Impala itself reported a "very substantial" production cut in early 1982 while Rustenburg reduced output to 800,000 ounces from 1.2m.

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Dockers block bacon exports

By Hilary Barnes in Copenhagen

CALLS FOR a boycott in Britain of Danish bacon and butter because of the current fishing dispute were given unexpected backing by Danish dockers yesterday when they decided to prevent the export of Danish agricultural products from Esbjerg, the main export terminal for bacon for the UK market.

The men are striking in protest against legislation cutting the daily unemployment benefit for dockers who are not hired on any given day from 3.85 to 3.25 kr (pound 2.64 to 2.19).

The dockers' protest has disrupted work at Esbjerg, the main export terminal for bacon for the UK market.

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Welsh breeds show their paces

BY ROBIN REEVES, WELSH CORRESPONDENT

WALES is becoming an important source of breeding stock for the UK and overseas, according to Professor J. B. Owen, head of the Agriculture Department of University College, Bangor, North Wales.

Writing in Y Llied, the journal of the Farmers' Union of Wales, Prof Owen says that whereas Scotland and England have been more closely identified with the sheep, Wales is now becoming increasingly important in this respect.

The Welsh Black cattle breed was first bred in the UK in widespread use as the basis for self-contained beef suckler herds. Trials carried out by the Meat and Livestock Commission showed it to be a breed with a capacity for milk yield, rapid growth and lean carcass production, both upland and lowland conditions, while the Black cow had proved a particularly good base for the production of Charolais-cross cattle for slaughter.

The Welsh Mountain ewe was the most numerous of all British breeds, with approximately 2.6m ewes in 1980. In the decade 1970-80, Welsh Mountain sheep numbers have increased markedly (by about 40 per cent), displacing the relatively static Scottish Blackface, which is numerically the most important British breed.

The Animal Breeding Research Organisation in Edinburgh had shown that the Welsh ewe, as pure bred ewe or as a component of a cross-bred, was superior to both the Scottish Blackface and Cheviot in terms of lamb viability. In conjunction with the hill breeds, Wales had become a source of cross-bred ewes for the English lowlands, as they became more widely known outside Wales.

Welsh breeds endow the focus of overseas interest. Prof Owen says of great interest for the future is the development of two other types of Welsh sheep, the Lleyn and the Lleyn Black cow had proved a particularly good base for the production of Charolais-cross cattle for slaughter.

The Welsh Mountain ewe was the most numerous of all British breeds, with approximately 2.6m ewes in 1980. In the decade 1970-80, Welsh Mountain sheep numbers have increased markedly (by about 40 per cent), displacing the relatively static Scottish Blackface, which is numerically the most important British breed.

PRICE CHANGES

In tonnes	Jan. 5 1983	+ or -	Month ago
Aluminium	\$510.615	-	\$510.615
Copper	\$196.185	-	\$196.185
Gold	\$348.5	-	\$348.5
Lead	\$170.7	-	\$170.7
Nickel	\$131.5	-	\$131.5
Platinum	\$426.5	-	\$426.5
Palladium	\$115.5	-	\$115.5
Silver	\$15.75	-	\$15.75
Tin	\$27.3	-	\$27.3
Zinc	\$145.7	-	\$145.7

BRITISH COMMODITY MARKETS

BASE METALS	Jan. 5 1983	+ or -	Month ago
Aluminium	\$510.615	-	\$510.615
Copper	\$196.185	-	\$196.185
Gold	\$348.5	-	\$348.5
Lead	\$170.7	-	\$170.7
Nickel	\$131.5	-	\$131.5
Platinum	\$426.5	-	\$426.5
Palladium	\$115.5	-	\$115.5
Silver	\$15.75	-	\$15.75
Tin	\$27.3	-	\$27.3
Zinc	\$145.7	-	\$145.7

POTATOES

Month	Close	Previous	Done
Jan	70.10	70.10	70.10
Feb	70.10	70.10	70.10
Mar	70.10	70.10	70.10
Apr	70.10	70.10	70.10
May	70.10	70.10	70.10
Jun	70.10	70.10	70.10
Jul	70.10	70.10	70.10
Aug	70.10	70.10	70.10
Sep	70.10	70.10	70.10
Oct	70.10	70.10	70.10
Nov	70.10	70.10	70.10
Dec	70.10	70.10	70.10

NEW YORK

COCCOA	Close	High	Low	Prev
March	132.25	132.30	132.10	132.15
May	132.25	132.30	132.10	132.15
July	132.25	132.30	132.10	132.15
Sept	132.25	132.30	132.10	132.15
Nov	132.25	132.30	132.10	132.15
Dec	132.25	132.30	132.10	132.15

AMERICAN MARKETS

SUGAR	Close	High	Low	Prev
March	5.58	5.60	5.47	5.43
May	5.58	5.60	5.47	5.43
July	5.58	5.60	5.47	5.43
Sept	5.58	5.60	5.47	5.43
Nov	5.58	5.60	5.47	5.43
Dec	5.58	5.60	5.47	5.43

LONDON OIL SPOT PRICES

Oil	Price
Crude oil	\$27.30
Gasoline	\$1.45
Heating oil	\$1.45
Jet fuel	\$1.45
Aviation fuel	\$1.45
Industrial fuel	\$1.45
Marine fuel	\$1.45
Power plant fuel	\$1.45
Transportation fuel	\$1.45
Other fuel	\$1.45

GAS OIL FUTURES

Month	Close	High	Low	Prev
Jan	27.30	27.30	27.30	27.30
Feb	27.30	27.30	27.30	27.30
Mar	27.30	27.30	27.30	27.30
Apr	27.30	27.30	27.30	27.30
May	27.30	27.30	27.30	27.30
Jun	27.30	27.30	27.30	27.30
Jul	27.30	27.30	27.30	27.30
Aug	27.30	27.30	27.30	27.30
Sep	27.30	27.30	27.30	27.30
Oct	27.30	27.30	27.30	27.30
Nov	27.30	27.30	27.30	27.30
Dec	27.30	27.30	27.30	27.30

COFFEE

Month	Close	High	Low	Prev
Jan	115.50	115.50	115.50	115.50
Feb	115.50	115.50	115.50	115.50
Mar	115.50	115.50	115.50	115.50
Apr	115.50	115.50	115.50	115.50
May	115.50	115.50	115.50	115.50
Jun	115.50	115.50	115.50	115.50
Jul	115.50	115.50	115.50	115.50
Aug	115.50	115.50	115.50	115.50
Sep	115.50	115.50	115.50	115.50
Oct	115.50	115.50	115.50	115.50
Nov	115.50	115.50	115.50	115.50
Dec	115.50	115.50	115.50	115.50

MEAT/FISH

Meat	Price
Beef	\$1.45
Pork	\$1.45
Lamb	\$1.45
Chicken	\$1.45
Duck	\$1.45
Goose	\$1.45
Turkey	\$1.45
Other meat	\$1.45

WHEAT

Month	Close	High	Low	Prev
Jan	115.50	115.50	115.50	115.50
Feb	115.50	115.50	115.50	115.50
Mar	115.50	115.50	115.50	115.50
Apr	115.50	115.50	115.50	115.50
May	115.50	115.50	115.50	115.50
Jun	115.50	115.50	115.50	115.50
Jul	115.50	115.50	115.50	115.50
Aug	115.50	115.50	115.50	115.50
Sep	115.50	115.50	115.50	115.50
Oct	115.50	115.50	115.50	115.50
Nov	115.50	115.50	115.50	115.50
Dec	115.50	115.50	115.50	115.50

GOLD MARKETS

Gold	Price
Spot	\$348.5
1 month	\$348.5
3 months	\$348.5
6 months	\$348.5
12 months	\$348.5

LEAD

Month	Close	High	Low	Prev
Jan	27.30	27.30	27.30	27.30
Feb	27.30	27.30	27.30	27.30
Mar	27.30	27.30	27.30	27.30
Apr	27.30	27.30	27.30	27.30
May	27.30	27.30	27.30	27.30
Jun	27.30	27.30	27.30	27.30
Jul	27.30	27.30	27.30	27.30
Aug	27.30	27.30	27.30	27.30
Sep	27.30	27.30	27.30	27.30
Oct	27.30	27.30	27.30	27.30
Nov	27.30	27.30	27.30	27.30
Dec	27.30	27.30	27.30	27.30

SUGAR

Month	Close	High	Low	Prev
Jan	5.58	5.60	5.47	5.43
Feb	5.58	5.60	5.47	5.43
Mar	5.58	5.60	5.47	5.43
Apr	5.58	5.60	5.47	5.43
May	5.58	5.60	5.47	5.43
Jun	5.58	5.60	5.47	5.43
Jul	5.58	5.60	5.47	5.43
Aug	5.58	5.60	5.47	5.43
Sep	5.58	5.60	5.47	5.43
Oct	5.58	5.60	5.47	5.43
Nov	5.58	5.60	5.47	5.43
Dec	5.58	5.60	5.47	5.43

WHEAT

Month	Close	High	Low	Prev
Jan	115.50	115.50	115.50	115.50
Feb	115.50	115.50	115.50	115.50
Mar	115.50	115.50	115.50	115.50
Apr	115.50	115.50	115.50	115.50
May	115.50	115.50	115.50	115.50
Jun	115.50	115.50	115.50	115.50
Jul	115.50	115.50	115.50	115.50
Aug	115.50	115.50	115.50	115.50
Sep	115.50	115.50	115.50	115.50
Oct	115.50	115.50	115.50	115.50
Nov	115.50	115.50	115.50	115.50
Dec	115.50	115.50	115.50	115.50

WHEAT

Month	Close	High	Low	Prev
Jan	115.50	115.50	115.50	115.50
Feb	115.50	115.50	115.50	115.50
Mar	115.50	115.50	115.50	115.50
Apr	115.50	115.50	115.50	115.50
May	115.50	115.50	115.50	115.50
Jun	115.50	115.50	115.50	115.50
Jul	115.50	115.50	115.50	115.50
Aug	115.50	115.50	115.50	115.50
Sep	115.50	115.50	115.50	115.50
Oct	115.50	115.50	115.50	115.50
Nov	115.50	115.50	115.50	115.50
Dec	115.50	115.50	115.50	115.50

EUROPEAN MARKETS

Commodity	Price
Wheat	\$1.45
Barley	\$1.45
Oats	\$1.45
Rye	\$1.45
Other grains	\$1.45

EUROPEAN MARKETS

Commodity	Price
Wheat	\$1.45
Barley	\$1.45
Oats	\$1.45
Rye	\$1.45
Other grains	\$1.45

EUROPEAN MARKETS

Commodity	Price
Wheat	\$1.45
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Rye	\$1.45
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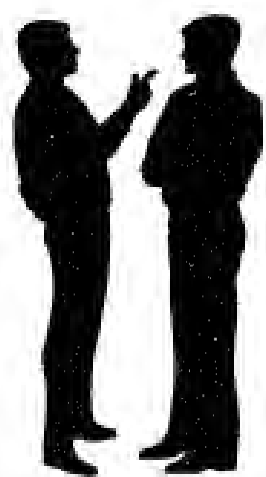
EUROPEAN MARKETS

Commodity	Price
Wheat	\$1.45
Barley	\$1.45
Oats	\$1.45
Rye	\$1.45
Other grains	\$1.45

EUROPEAN MARKETS

Commodity	Price
Wheat	\$1.45
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Oats	\$1.45
Rye	\$1.45
Other grains	\$1.45

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Two captains courageous

BY A. H. HERMANN, Legal Correspondent

Article 7 of the EEC Treaty which prohibits discrimination of other nationals in general and of Regulations No. 104/76 and 111/76, which safeguard equal access to fisheries to all member countries.

The European Court does not feel bound by its previous decisions, but it can hardly ignore what it said shortly before Christmas with regard to Mr Kerr's fishing expedition to Greenland. In that case it had

to deal with quotas imposed unilaterally by Denmark on the fishing of shrimps within the 12-mile coastal zone of Greenland. These quotas were established on the basis of catches in the years 1970-77.

The European Court last week turned against them.

The Danes' victory in the European Court last November may now be turned against them

Canada, Denmark, France and Norway, as well as Greenland and the Faroe Islands, received a quota but not the UK. The UK authorities, which did not recognise the unilateral Danish measure, gave Mr Kerr a licence to fish for shrimps in Greenland's waters up to a total of 475 tonnes.

When ultimately the case came to Luxembourg, the British Government, in its Observations, argued that the Danish measures were imposed by the

measures were approved by the EEC Commission only in November 1978 after the arrest of and fining of Mr Kerr, and that the arrest was an act of discrimination based on nationality, contrary to Article 7 of the EEC Treaty, Regulation 101/76 the Hague Resolution of 1976 and the Declaration of the Council adopted in 1978. Moreover, the British Government argued, the EEC Commission had no powers to exempt a member state from obligations

... it is necessary to recognise that the Danish Government was faced with the need

To take an efficient and practical protective measure in a maritime zone for which it had direct responsibility. In deciding on this measure, it took into account the proposals made at the time by the EEC Commission for all the waters under its jurisdiction and the member states—proposals which were inspired by a wish to achieve a global balance between the interests of fishermen of all member states. The Danish Government has observed the procedure for prior consultation prescribed by the Hague Resolution.

" Examination of the method applied reveals that the Danish authorities based the allocation of resources on objective criteria, taking into account on the one hand the need of the coastal population and on the other hand the maintenance of a situation established in the region even though the discovery and exploitation of that fishing zone were only of recent date.

" Under these conditions, and taking into account the state of the law as it existed during the transitional period, the allocation of quotas resulting from the Danish measures cannot be viewed as discrimination based on nationality and contrary to Article 7 of the EEC Treaty and to the provisions of Articles 1 and 2, para 1 of Regulation No 1701/72.

It all seems to be there; far from being prohibited, the possibility of extending the coastal regime beyond 1982 was foreseen in the Treaty of Accession. The preference given to local fishermen and the taking into account of traditional fishing activities (Danish trawlers were rarely seen in British coastal waters) did not, as the court said, offend against the principle of non-discrimination; and as to seeking

prior approval by the EEC Commission, the British Government has done even better. It followed the Commission's own proposals.

**Case 387/81, Danish criminal proceedings against Jack Noble Kerr, unannounced*

INSURANCES

[illegible]

Drawing List Wednesday

12-29-29 12-29-29 12-29-29

Scottish Widows Fund Management

Box 2022, Edinburgh E4 5SU 01-455-4600
 London Tel Dec 31, 1927 131 8 1-30

IMCO Money Funds

Can. Invest. Sec. EDIN 40E 01-234-1425
 IMCO Cash Fund 01-234-1425
 IMCO Bond Fund 01-234-1425
 IMCO Div. Fund 01-234-1425
 IMCO Div. Fund 01-234-1425

Standard Life Trust Mgmt. Ltd.

George St., Edinburgh EH2 2JZ 01-225-2552
 London Tel Dec 31, 1927 131 8 1-30
 London Tel Dec 31, 1927 131 8 1-30

Investment Trust Mgt. Managers Ltd.

Charterhouse St., Edinburgh 01-236-3271
 London Tel Dec 31, 1927 131 8 1-30
 London Tel Dec 31, 1927 131 8 1-30

an Alliance Fund Management Ltd.

an Alliance Hk., New York 0022-64123
 London Tel Dec 31, 1927 131 8 1-30
 London Tel Dec 31, 1927 131 8 1-30

Life Plan Trust Mgt. Co. Ltd.

112 Grosvenor, London, EC2M 3AL 01-236-3441
 London Tel Dec 31, 1927 131 8 1-30
 London Tel Dec 31, 1927 131 8 1-30

Target Trust Mgt. Co. (Inc.)

100 N. Michigan St., Chicago, Ill. 01-236-3441
 London Tel Dec 31, 1927 131 8 1-30
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Investment Trust Mgt. Co. (Inc.)

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INSURANCES

AA Friendly Society

Investment Mgt. Co. G. G. Inc. 01-236-3441
 AA Friendly Soc. Bd. 1 50 8
 Agency Life Insurance Co. Ltd. 01-236-3441
 Agency Life Insurance Co. Ltd. 01-236-3441

Property Life Insurance Co. Ltd.

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 Property Life Insurance Co. Ltd. 01-236-3441

Selection Fund

Selection Fund 01-236-3441
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 Selection Fund 01-236-3441

Commislife Fund

Commislife Fund 01-236-3441
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 Commislife Fund 01-236-3441

Equity Life Insurance Co. Ltd.

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INSURANCE & OVERSEAS MANAGED FUNDS

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Espley-Tyas
FOR PROPERTY &
CONSTRUCTION
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London, Leeds, Birmingham
021-454 9881

BRITISH FUNDS

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

Five to Fifteen Years

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

Over Fifteen Years

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

Undated

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

Index-Linked & Variable Rate

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

INT. BANK AND O'SEAS

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

CORPORATION LOANS

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

COMMONWEALTH AND AFRICAN LOANS

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

LOANS

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

Public Bond and Ind.

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

MICROFILME

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

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LOANS—Continued

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

Building Societies

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

FOREIGN BONDS & RAILS

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

AMERICANS

High	Low	Stock	Price	%	Yield	Int.	Vol.
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
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100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				
100.00	99.50	FT 100 Index	100.00				

CANADIANS

156.50	93.50	Zenith Zell, 5%	126		\$1.00	3
157.00	93.50	Dumont Of US\$0.4	42	-13		
21.10	93.50	Dana Corp. 5%	71 1/2		\$1.90	8
21.10	93.50	Dana Corp. 5%	71 1/2		\$1.90	8
157.00	93.50	Gen. Elec. 5%	101.47		\$6.17	1
157.00	93.50	Exxon 5%	101.47		\$6.17	1
157.00	93.50	Exxon 5%	101.47		\$6.17	1
157.00	93.50	Exxon 5%	101.47		\$6.17	1
157.00	93.50	Exxon 5%	101.47		\$6.17	1
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157.00	93.50	Exxon 5%	101.47		\$6.17	1
157.00	93.50	Exxon 5%	101.47		\$6.17	1
157.00	93.50	Exxon 5%	101.47		\$6.17	1
157.00</						

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Median	35	Turner & Newall	13	Com. Gold	28
N	15	Unilever	63	Lothian	8
Other S&P	30			Rio T. Zinc	46

A selection of Options traded & given on the London Stock Exchange Report page

"Recent Issues" and "Rights" Page 23

Service is available to every Company listed in on Stock exchanges throughout the United Kingdom for a fee of £600 per annum for each security

